

The logo consists of the lowercase letters 'a' and 'q' in a white, bold, sans-serif font, set against a solid red square background.

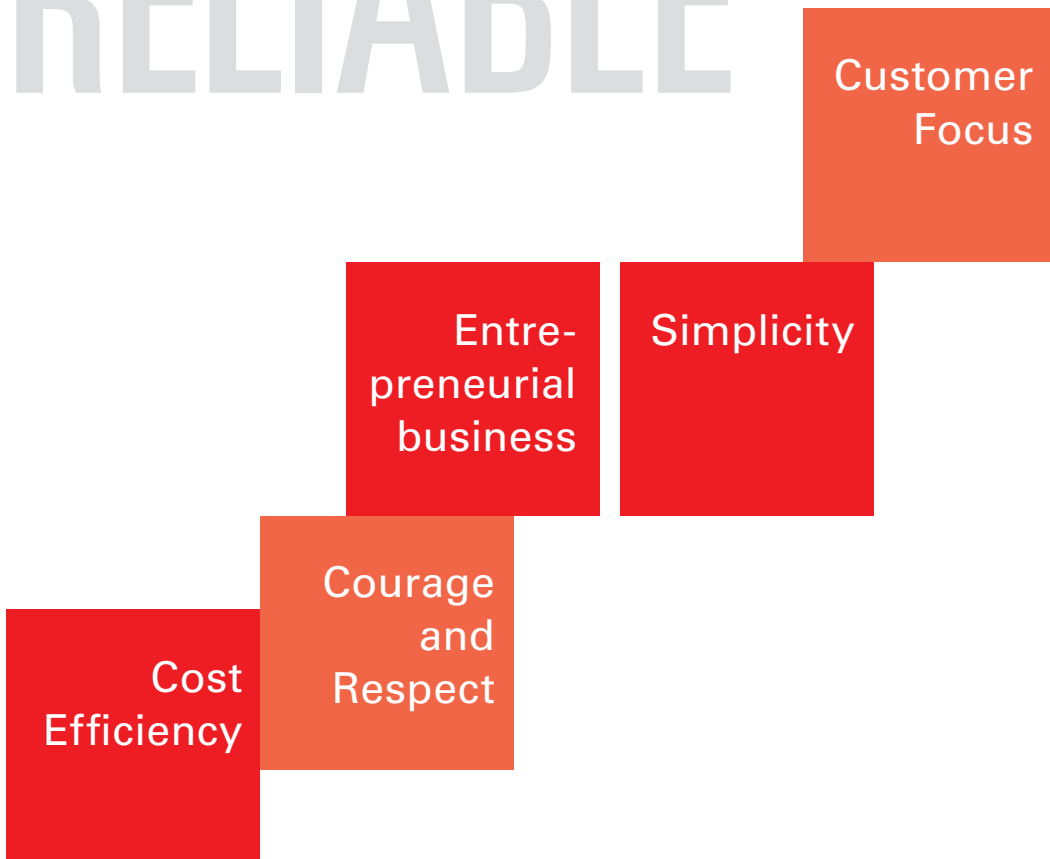
aq



AQ Group AB
Annual Report **2021**

www.aqgroup.com

WE ARE RELIABLE



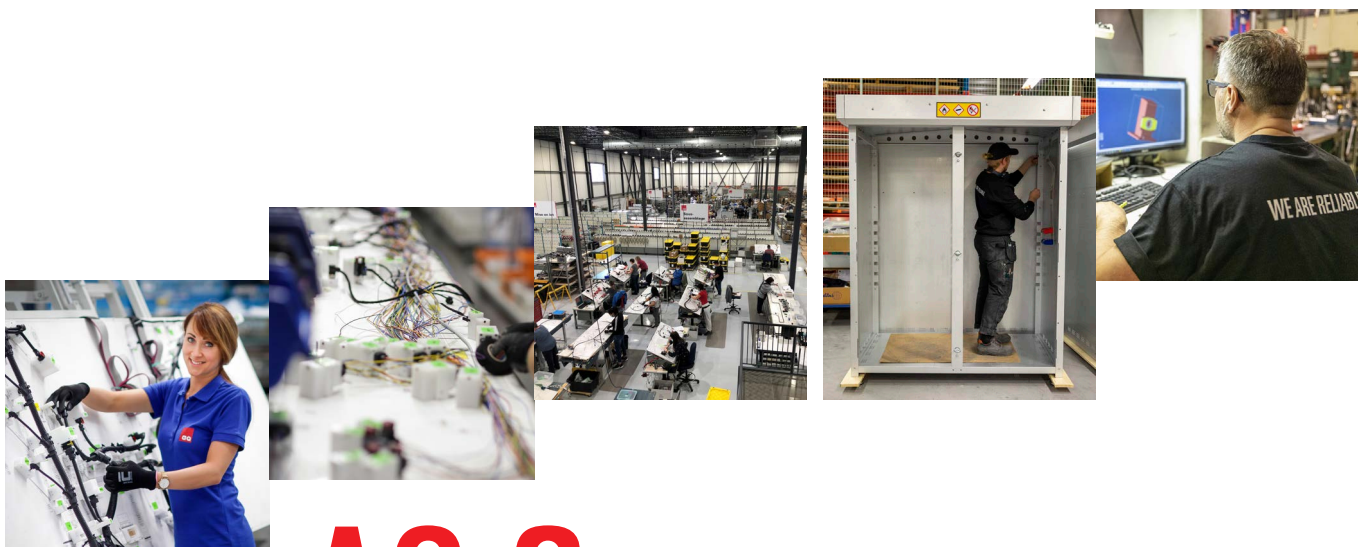
Our business is **production**, we have a long term view and we fully commit ourselves to live up to customer expectations for quality, delivery performance, technological development and service.



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WE ARE RELIABLE



AQ Group

AQ Group is a global manufacturer of components and systems for industrial customers with high demands.

BUSINESS CONCEPT

To develop, manufacture and assemble components and systems for industrial customers with high demands.

With our commitment to Total Quality our customers become long-term partners.

The business consists of the System and Component segments. The System segment includes our Electric Cabinets and System Products business areas. The Component segment encompasses our business areas of Precision stamping and Injection Molding, Inductive Components, Wiring Systems, Sheet Metal Processing as well as Special Technologies and Engineering.

Business activities take place in these specialised business areas through operating companies, which offer our customers cost-efficient solutions. The consolidated knowledge within AQ Group, combined with a global presence, offers unique benefits for customers all over the world. Quality is always central to everything we do and is something we strive constantly to develop. In our world, quality and efficiency go hand in hand.

Since its inception in 1994, AQ Group has reported steady, rapid growth with good profitability. The Group has approximately 6,500 employees in total, around 87% of them in growth countries outside Sweden. Annual turnover is SEK 5.5 billion. The company is listed on Nasdaq Stockholm's main market since January 16, 2017 and has the highest credit rating AAA.

SYSTEM

- Electric cabinets
- System products

COMPONENT

- Injection molding and Precision stamping
- Inductive components
- Wiring Systems
- Sheet metal processing
- Special technologies and Engineering



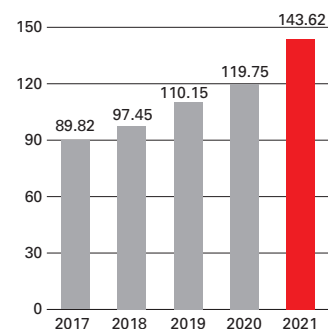
AQ's WORLD

AQ currently has operations in Sweden, Bulgaria, Serbia, Hungary, Estonia, Poland, Lithuania, Mexico, Italy, India, China, Finland, USA, Canada, Brazil and Germany.

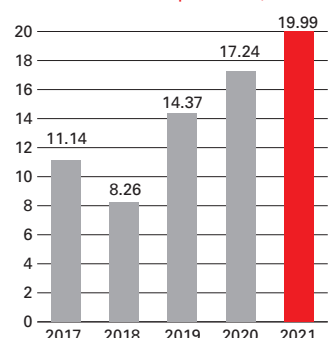
HISTORY IN BRIEF

1994	AQ Group is founded via a merger of Aros Kvalitetsplast and the transformer division of ABB.
1995	The AQ Group consists of AQ Plast, AQ Komponent and AQ Trafo
1996	Acquisition of a transformer factory in Bulgaria, AQ Magnit
1997	Acquisition of three companies in electric cabinets in Sweden, AQ Elautomatik
2001	AQ's stock listed on Aktietorget on June 6. Acquisition of a company in medical technology in Uppsala, AQ M-Tech
2003	Acquisition of a company in Bulgaria in mechanical components and electric cabinets, AQ Electric
2004	Acquisition of two companies in sheet metal and injection molding, with operations in Sweden and China, AQ Enclosure Systems och AQ Plast
2006	Acquisition of companies in sheet metal with operations in Sweden and in Pärnu, Estonia, AQ Special Sheet Metal, AQ Lasertool
2008	Acquisition of transformer manufacturer in Suzhou China, AQ Electric
2010	Acquisition of a company in wiring harness manufacturing in Poland, AQ Wiring Systems
2011	Start of a new company in wiring systems and mechanical components in Pune India, AQ Mechanical & Electrical
2012	Acquisition of a company in wiring systems manufacturing with operations in Lithuania and Mexiko, AQ Wiring Systems
2013	Acquisition of bankruptcy estate active in the assembly of packaging machines in Falköping, AQ Enclosure Systems .Acquisition of bankruptcy estate within special silencers in Lyrestad, AQ Special Sheet Metal
2014	Acquisition of companies in injection molding and assembly in Bulgaria, AQ Plastronic Acquisition of surface treatment company (ED) in Estonia, AQ Lasertool
2015	Acquisition of a company in injection molding and advanced mechanical components in Hungary, AQ Anton
2016	Acquisition of a Group within wiring systems and mechanical manufacturing, AQ Wiring Systems, AQ Components
2017	The share admitted to trading on Nasdaq Stockholm's main list, Mid Cap
2018	Acquisition of mechanical manufacturers in Finland and Estonia, AQ Mecanova, Acquisition of wiring systems manufacturers in Canada and the USA, AQ Wiring Systems Canada, Inc and AQ Wiring Systems NY, Inc.
2019	Acquisition of manufacturer of inductive components in Finland, Estonia, China, Brazil and Germany, AQ Trafotek. Acquisition of company specialized in sales of connection technology products in Sweden, AQ MiniCon
2021	Acquisition of manufacturers of inductive components - AQ Inductive Components Germany (Germany), AQ Inductives Hungary (Hungary), AQ Transformer Solutions (USA) and AQ Power Magnetics Shanghai (China)

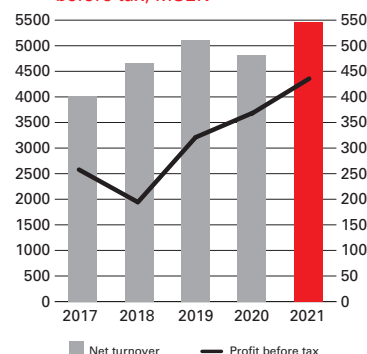
Equity per share, SEK



Prprofit after tax per share, SEK



Net turnover and profit before tax, MSEK





AQ GROUP 2021



- Sales record and high profitability
- Strong focus securing deliveries of raw materials in order to meet high demand from our customers
- Acquisition of four units within our business area inductive components
- Significant price increases for raw materials
- New business in electric vehicles, renewable energy, medical technology, trains and energy storage

MARKET

There is great momentum in all markets. We have fantastic customers with strong brands that create innovations that contribute to our society getting better every day. Our 6,500 employees help our customers with the development and manufacturing of components and systems so that they can deliver their products. We are nothing without our employees. They work in accordance with our core values and have managed to make most of our customers happy, despite the problems we have had with delivering on time in 2021. I would therefore like to thank all our employees for making AQ better every day.

AQ Group increased net sales by 19% during 2021, of which 12% organic. It is not easy to grow organically by 12%, but our leaders and employees have done this in a fantastic way. We are growing organically in all business areas and in all market segments, but above all in components and systems for vehicles, medical technology and electrification.

It is fun to see that many businesses have developed in the right direction during the year. Not least those that reduce the impact on the climate, such as investments in renewable energy that continue to increase. Among other things, we have taken new deals in inductive components, sheet metal details and electrical cabinets to customers in wind, solar power and energy storage technology.

But in order for us to be able to switch to a larger share of renewable energy, more energy storage is also required. In that area, in 2021 we have won new business with a leading global supplier of battery storage systems for renewable energy.

AQ also has a good position in electromobility, where we participate in a number of development projects. We know electrification and automation, at the same time as we are a supplier of wire harnesses and sheet metal components for commercial vehicles.

Central to the climate is also public transport. AQ is big in components for trains and buses and works with projects in Europe, Asia and North America. For example, we are a supplier to the Agra Kampur metro in India. We are also a supplier of high voltage wiring systems for electric trucks in Europe.

Automation and digitalization are central to controlling and using energy in a more environmentally friendly way. All automation requires electrical cabinets, where automation components from leading suppliers are installed. AQ has a strong global position in that supply chain. We can supply complete electrical cabinets including self-made enclosures in large parts of the world.

PROFIT AND CASH FLOW

Earnings before tax (EBT) increased by 19.5% to SEK 441 million and earnings per share are once again the highest ever at SEK 19.99. The improvement in earnings comes from high demand, primarily in medical technology, trucks and construction machinery and high-capacity utilization in our production units. However, our units in Canada, the USA and Mexico have been negatively affected by the lower bus volumes there as an effect of the Covid pandemic. Furthermore, component shortages have caused disruptions to our production. In combination with the fact that we have some delay in the transfer of raw material price changes to our customers, this has had a negative effect on operating profit. Our acquisition last summer of Schaffner's Power Magnetics division affected operating profit during the year by SEK -5 million. Cash flow from operating activities has decreased by 61%. This is largely due to our increased inventory levels to meet increased demand and reduce the effects of disturbances in the supply chain. The rapid growth in several of our units has also increased our accounts receivable.

DELIVERY CAPABILITY & CAPACITY

During the year, our delivery precision was lower than ever. We have had major problems delivering due to growth after the pandemic as well as major disruptions due to lack of components. In 2021, we delivered 92% of our orders on time. That's not good enough. To improve this, we invested in increased production capacity during the year and in some cases increased our stock of components that are important to our customers. Some of the important initiatives we implemented during the year consist of;

- Investment in twice as large production facilities for wiring systems Lithuania.
- Acquired factories for inductive components with available capacity in Hungary and the USA.
- Invested in several new machines for sheet metal processing and wiring systems production in Sweden, Finland, and Mexico.

ACQUISITIONS

We work continuously to identify potential acquisitions that fit in AQ. We are very careful that the acquisitions we make will contribute and develop the Group in the long-term. There are many companies to buy but it is certainly not all that we want to buy. The pandemic last year led to lower activity



on the acquisition side, but this year we have intensified our search and our list of potential acquisitions is growing. Our strong financial position and equity ratio mean that we have freedom to act when we find attractive acquisition opportunities. We are pleased with our acquisition of the Schaffner Group's Power Magnetics division, which has been part of AQ since July 1, 2021. The acquisition consisted of four businesses that design and produce transformers and inductors for rail-bound vehicles and electronics. Our growth strategy is solid, we want to grow both through acquisitions and organically.

ENVIRONMENT

Over the past year, it has become even more obvious both within the Group and from shareholders and other stakeholders that we need to do more to reduce carbon dioxide emissions. Within AQ Group, we have chosen to do so within the framework of our environmental management systems in our operational production units. These contain concrete goals, metrics and activities to reduce our environmental impact, and in our sustainability report for 2021, we report our carbon dioxide emissions in accordance with scopes 1 and 2, as well as goals for reduction.

ORGANISATION

AQ Group has a strong culture with core values that are real in customer focus, simplicity, entrepreneurship, cost efficiency, courage and respect. We run our business in decentralized companies with entrepreneurial leaders and employees who work close to their customers and have a clear mandate to drive their business. In this way, we can be fast and take advantage of the opportunities available in the market. To further strengthen the synergies between our business areas, we reduced Group management by two people during the year.

OUTLOOK

We want to be a long-term reliable, growing and profitable group with a profit margin before tax of 8% and a strong financial position. We like to do business with demanding industrial customers. With strong relationships with world-leading customers and committed employees, we will do everything to create organic growth and make new acquisitions. An important part of this is our core values and our pursuit to be a long-term and "Reliable" supplier to leading industrial customers.

Russia's attack on Ukraine in February 2022 has created uncertainty in many ways. We are not directly affected, as we do not have any AQ units in the countries concerned. We are indirectly affected by the fact that some of our customers have operations in Russia, Ukraine and Belarus, we are also affected by our customers having suppliers in these countries. We have already received requests to help and take over this type of production.

The development as a result of Russia's attack is difficult to assess. With experience from the Covid pandemic and the drastic changes it entailed, we are still prepared for change and turbulence. As usual, AQ will act quickly and locally via strong leaders when needed. In the long term, we see an even greater political focus on pushing for solutions to make us all independent of Russian gas and oil. This leads to increased focus on AQ's customers in renewable energy, electromobility and energy storage.

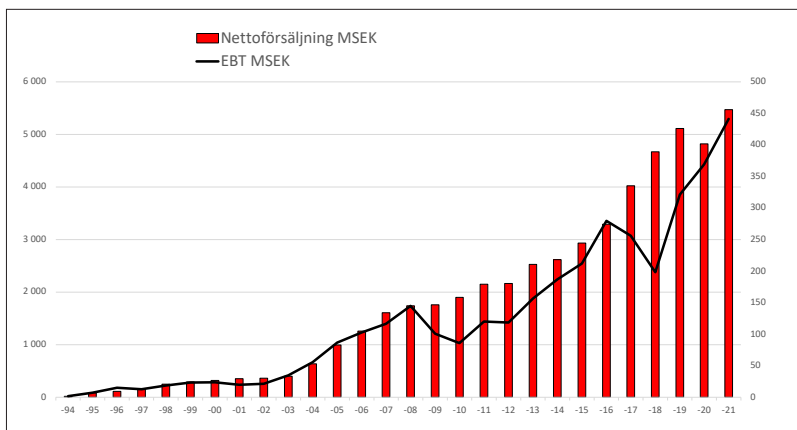
DIVIDEND

As I have mentioned earlier, this year is a record year for AQ. It is therefore fun that the Board has proposed that we return to normal routines with dividends to our shareholders. SEK 3.33 per share is the same amount we had as a subscription price when we were listed on Aktietorget in 2001, which is fun.

AQ's strategy and core values remain unchanged. We work long-term with demanding industrial customers who have high demands on quality and delivery precision. We always want to do the "little extra" for our customers and help them become successful in their markets. The key to this is skilled employees who work in decentralized companies led by strong entrepreneurs. We are simple and cost-effective, which means that we are competitive. Finally, we dare to go our own way and say as it is, which helps us to grasp the problems and opportunities that arise in each company.

At AQ, we deliver shareholder value. We therefore have no adjusted profit measures but choose to focus on the profit that goes to the shareholders. We have increased earnings per share by an average of 16% per year over the past 10 years, and with the last quarter this year, we have reported profitability for 109 consecutive quarters. This year, we have once again increased earnings per share by 16% to SEK 19.99 per share. We are proud of the development AQ has had since the start in 1994 and will do everything in our power to continue to grow, make a profit and have fun at AQ!

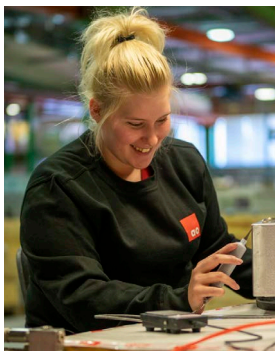
James Ahrgren
CEO





OUR VALUES

Our values form an important basis for our business and unites AQ's companies worldwide. Our building blocks **Customer focus, Simplicity, Entrepreneurial business, Cost efficiency** and **Courage and Respect** are based on a fundamental respect for our customers, employees and partners. We have a decentralised organisation to strengthen the driving forces within innovation and ambition.



VALUES

The core values help to create a unique corporate culture. They have been around since the start in 1994 and continue to permeate throughout the company. The values are based on a fundamental respect for the individual and a belief in people's abilities to take initiative. There is an openness to new ideas and a desire for continuous improvement throughout the company. Simplicity, cost efficiency and courage and respect are other examples of values that contribute to our prestige less culture. By sharing values, colleagues from all parts of the world can work together in a fast pace, rely on each other's knowledge and skills, develop together and create customer value the best way.

In 2021, we have continued to implement the values in our units. It happens for example via the CEO and HR Manager together meeting management teams and going through everything from AQ's history to reviews of AQ's values. Our values are documented in sixteen different languages. Our business is characterised by "We Are Reliable" no matter where or with whom at AQ that you meet.

EMPLOYEES

Commitment by employees is the key to AQ's success worldwide. The primary basis for AQ's success is all our dedicated and talented employees with widely diverse backgrounds and nationalities. This combination of competencies is a prerequisite for AQ's future development in a challenging market. Each employee makes a difference in the workplace to create the best offering and best experience for customers. Everyone can contribute with their own ideas and new perspectives.

We target customers who are world leaders in their respective niches. For them to be world leaders, they must work with world-leading suppliers. AQ shall be the world leader in cost efficiency, quality, delivery precision, flexibility and service. This is the meaning of "We Are Reliable." AQ has no great patents or other protection, we live on the fact that we have the best employees. To deserve motivated and committed employees we must be honest, open, interested, have courage, give feedback and welcome views and ideas. The responsibility for this lies with everyone. Managers at AQ have an additional responsibility to lead by example and ensure good communication with employees.

Together we will be the world's best supplier!

WE ARE RELIABLE

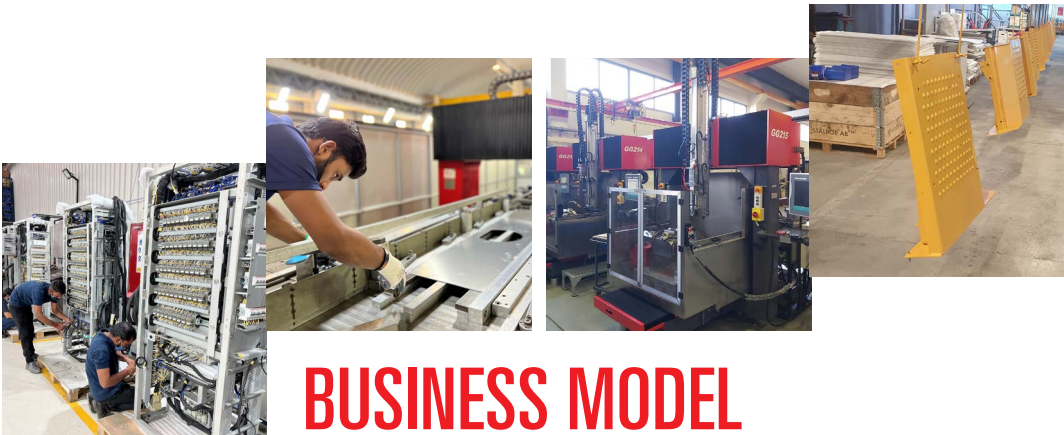
Customer
Focus

Simplicity

Entre-
preneurial
business

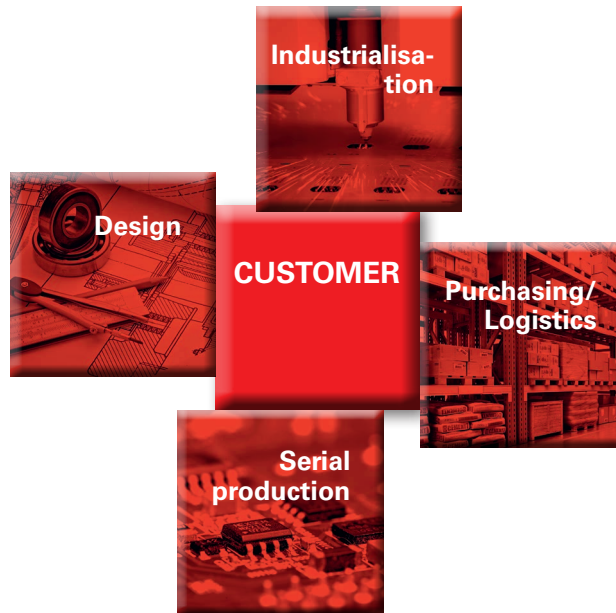
Cost
Efficiency

Courage
and
Respect



BUSINESS MODEL

AQ's customers are often world leaders in what they do. Some of our largest customers are the driving force in the development of electric power transmissions, commercial and rail vehicles, construction machinery and telecom equipment. They depend on getting components and systems of good quality, delivered on time, from AQ. At the same time, they place high demands on us so that we produce our products in a sustainable way. AQ adds customer value in essentially four different areas.



Design	Industrialisation	Purchasing/Logistics	Serial production
AQ can, thanks to its long experience in manufacturing, help customers with the design of components and systems. This works best when AQ is involved early in the product development process.	In many cases AQ helps its clients to industrialise the prototype. It basically means that we set up an optimal production structure as close to customer markets as possible in one of our many factories.	Through our global presence in many countries, we often help our customers find an equivalent component alternative at lower prices internally within AQ, but also externally. This allows us to reduce the total cost for our customers.	AQ's many manufacturing units are focused on delivering the desired quality on time and as efficiently as possible. We often say that we sell reliability. It is our understanding that this is what our customers value most.

GOALS AND STRATEGIES



Our Vision is to be a reliable growing partner for demanding industrial customers.

VISION

To be a reliable growing partner for demanding industrial customers.

BUSINESS CONCEPT

Our business concept is to develop, manufacture and assemble components and systems for industrial customers with high demands. With our commitment to **TOTAL QUALITY**, our customers become long-term partners.

OVERALL GOALS

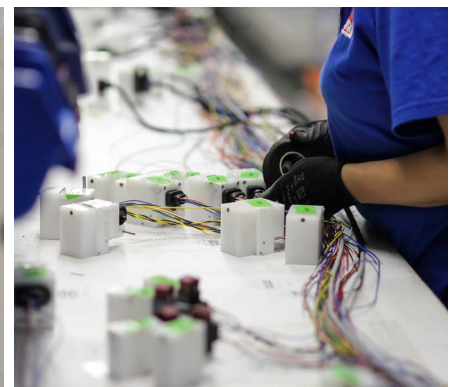
AQ Group's Board has set a few operational targets for the Group, which should be easy for all employees to understand and strive for. The objectives assure that the Group is being managed towards a good profit, high quality and delivery reliability, and strong growth with a sound level of financial risk.

- We aim to be a world leader in terms of quality, delivery precision and customer service
- Our goal is to be close to our customers geographically in order to offer products with the best total cost with low environmental impacts
- We strive for profitable growth

STRATEGY

The main points in the strategy for profitable organic growth are:

- to be reliable, which means high quality and delivery reliability
- to use modern and efficient production
- to participate in customer development and engineering work
- decentralised organisation for strong driving forces within innovation and ambition
- to utilise economies of scale in purchasing and logistics
- adhere to our values in terms of ethics and moral in terms of sustainability
- to be close to our customers' production units around the world

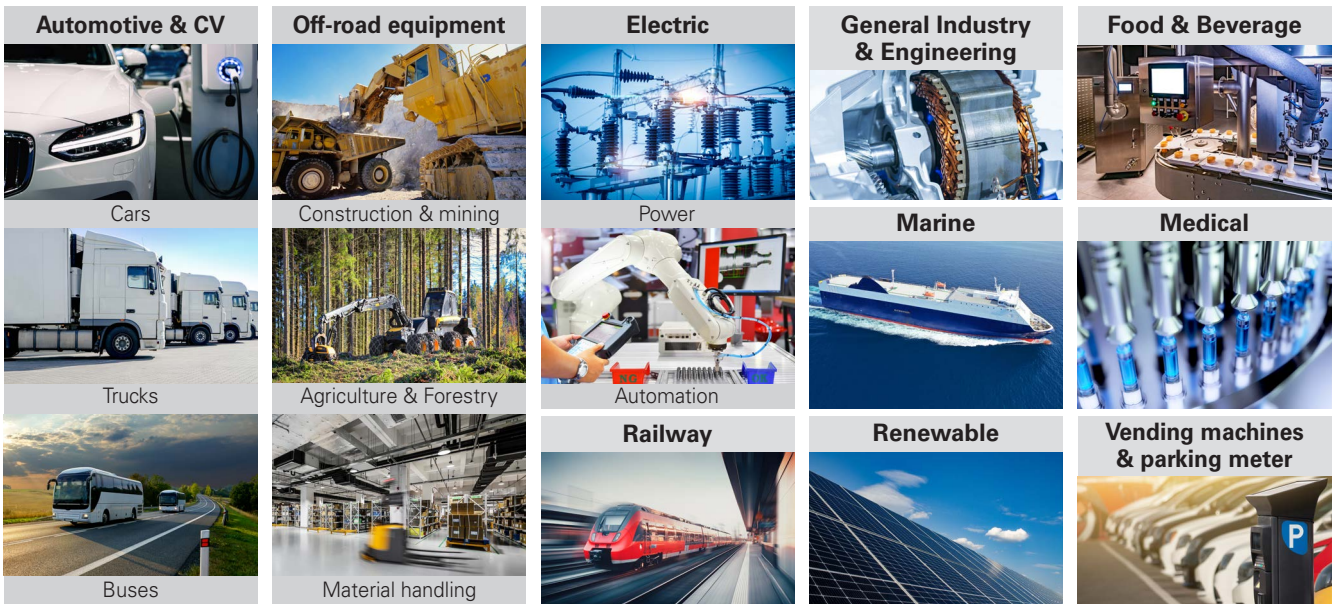


GOALS	TARGET	DESCRIPTION	FULFILLMENT												
PRODUCT QUALITY															
Our products shall be delivered without generating any disruptions for our customers. Product quality shall be perfect from the customers' point of view.	100%	In order to assess product quality, we measure the number of disruptions that occur at the customer and compare it with the total number of deliveries. Over the last five years, our quality has remained at a steady level of around 99.5%.	<table border="1"> <caption>Product Quality Fulfillment (%)</caption> <thead> <tr> <th>Year</th> <th>Fulfillment (%)</th> </tr> </thead> <tbody> <tr> <td>2017</td> <td>99.5</td> </tr> <tr> <td>2018</td> <td>99.5</td> </tr> <tr> <td>2019</td> <td>99.5</td> </tr> <tr> <td>2020</td> <td>99.5</td> </tr> <tr> <td>2021</td> <td>99.5</td> </tr> </tbody> </table>	Year	Fulfillment (%)	2017	99.5	2018	99.5	2019	99.5	2020	99.5	2021	99.5
Year	Fulfillment (%)														
2017	99.5														
2018	99.5														
2019	99.5														
2020	99.5														
2021	99.5														
DELIVERY PRECISION															
To perform according to expectations is the key to success. Our ability to deliver on time is our main priority.	98%	We measure the number of late deliveries made to a customer and compare it with the total number of deliveries. Our delivery performance have worsen during 2021, mainly attributable to the global shortage of components. We are working hard to reach our goal of 98%	<table border="1"> <caption>Delivery Precision Fulfillment (%)</caption> <thead> <tr> <th>Year</th> <th>Fulfillment (%)</th> </tr> </thead> <tbody> <tr> <td>2017</td> <td>92</td> </tr> <tr> <td>2018</td> <td>88</td> </tr> <tr> <td>2019</td> <td>92</td> </tr> <tr> <td>2020</td> <td>95</td> </tr> <tr> <td>2021</td> <td>92</td> </tr> </tbody> </table>	Year	Fulfillment (%)	2017	92	2018	88	2019	92	2020	95	2021	92
Year	Fulfillment (%)														
2017	92														
2018	88														
2019	92														
2020	95														
2021	92														
FINANCIAL STANDING															
First, we make money, then we invest. AQ shall not be dependent on lenders. Our goal is to always have an equity ratio exceeding 40%.	>40%	AQ has AAA rating from Bisnode. Our equity ratio has been above the target in the last five years.	<table border="1"> <caption>Financial Standing Fulfillment (%)</caption> <thead> <tr> <th>Year</th> <th>Fulfillment (%)</th> </tr> </thead> <tbody> <tr> <td>2017</td> <td>60</td> </tr> <tr> <td>2018</td> <td>58</td> </tr> <tr> <td>2019</td> <td>52</td> </tr> <tr> <td>2020</td> <td>56</td> </tr> <tr> <td>2021</td> <td>55</td> </tr> </tbody> </table>	Year	Fulfillment (%)	2017	60	2018	58	2019	52	2020	56	2021	55
Year	Fulfillment (%)														
2017	60														
2018	58														
2019	52														
2020	56														
2021	55														
PROFITABILITY															
AQ's goal is to reach a profit before tax of 8%.	+8%	The goal is to reach a profit before tax of 8%, which we also did 2021.	<table border="1"> <caption>Profitability Fulfillment (%)</caption> <thead> <tr> <th>Year</th> <th>Fulfillment (%)</th> </tr> </thead> <tbody> <tr> <td>2017</td> <td>6.5</td> </tr> <tr> <td>2018</td> <td>4.5</td> </tr> <tr> <td>2019</td> <td>6.5</td> </tr> <tr> <td>2020</td> <td>7.5</td> </tr> <tr> <td>2021</td> <td>8</td> </tr> </tbody> </table>	Year	Fulfillment (%)	2017	6.5	2018	4.5	2019	6.5	2020	7.5	2021	8
Year	Fulfillment (%)														
2017	6.5														
2018	4.5														
2019	6.5														
2020	7.5														
2021	8														
GROWTH															
AQ's goal is to grow by 15% per year.	+15%	AQ's strategy is to yearly grow, both organic by at least 5% and through acquisitions by at least 10%. The recovery after the pandemic year 2020 has been good, and our growth in 2021 was 13.5%.	<table border="1"> <caption>Growth Fulfillment (%)</caption> <thead> <tr> <th>Year</th> <th>Fulfillment (%)</th> </tr> </thead> <tbody> <tr> <td>2017</td> <td>21</td> </tr> <tr> <td>2018</td> <td>15</td> </tr> <tr> <td>2019</td> <td>9</td> </tr> <tr> <td>2020</td> <td>-2</td> </tr> <tr> <td>2021</td> <td>13.5</td> </tr> </tbody> </table>	Year	Fulfillment (%)	2017	21	2018	15	2019	9	2020	-2	2021	13.5
Year	Fulfillment (%)														
2017	21														
2018	15														
2019	9														
2020	-2														
2021	13.5														

Market segments

AQ Group have many world class customers within many market segments. This means we have good risk diversification that helps us to manage demand fluctuations and makes us less cyclical. None of the 15 areas below is a dominating part of the net sales, our business is well distributed across these segments. We are working with commercial vehicles that operate both on and off public roads. We work more with vehicle customers that have an high mix and low volume profile operating in special applications. Most of these vehicle customers are currently developing

electrical drivetrains and AQ is part of this development. We have business in Power, automation, railway and renewables which are key technologies to enable the sustainable society of the future. Our combined business to railway and bus customers means we have a certain exposure to local transit systems. Our marine deliveries are both for port infrastructure as well as ships. Finally we manufacture complete machines for food and beverage, medical and traffic infrastructure customers.

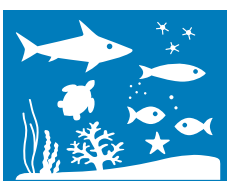


Components and systems for a better environment

AQ has many customers who are leading in technology to improve our environment. We help them produce parts or complete products. Over the years, AQ has seen increased demand in these areas. In order for our customers to succeed, it is of the utmost importance that the products work for a long time, but also that they have as low a cost as possible. We help them with everything from realizing an idea to serial production with deliveries globally close to our customers' markets. We can most clearly see the trend in commercial vehicles where several of our customers switch to full or partial electrical propulsion. There, AQ can assist them with the expertise to produce for the automotive industry combined with our expertise in electric power and electrical automation.

REFERENCE PROJECTS

- Design, industrialisation and serial deliveries of electric automation cabinets to a leading supplier of equipment for marine applications to a product that cleans ballast water on board boats, which prevents the spread of foreign species.
- We supply our inductors to industrial drives that help reduce electricity consumption by using electric motors only when they are needed.
- Serial deliveries of inductors to wind turbine converters for customers in Denmark and Finland.
- Serial deliveries of automation cabinets and driver's desks for rail vehicles in Germany and Sweden.
- Industrialization and serial deliveries of power cables and fuse boxes for commercial electric vehicles.



Cleaning of ballast water means that ships can fulfill the UN's climate goals to preserve marine ecosystems.



Sales, product development and production takes place in:

- Sweden
- Bulgaria
- China
- India
- Poland
- Canada



Sales, product development and production takes place in:

- Sweden
- Bulgaria
- China
- Estonia

Electric cabinets

AQ is a complete partner for customers who need electrical systems. Our equipment is used in a variety of applications that are delivered worldwide.

Some examples are electric cabinets for demanding food processing, control and power equipment for ship cranes, control equipment for automated handling of goods in ports, monitoring and control systems for large motors and generators.

Through a common and long-term cooperation with our customers, we have developed products that are adapted to today's requirements for security and information technology. All units are certified to ISO 9000, and we can also deliver quality assured equipment according to UL standards.

We have an approach that is very customer focused and flexible. We are organised into customer teams, an organisational form that has streamlined decision-making and takes full responsibility for the customer. This allows us to undertake assignments that place high demands on flexibility and supply reliability with short lead times.

Our offerings include:

- Developing prototypes
- Serial deliveries
- Project deliveries
- Design in a modern CAD environment
- Turnkey undertaking, from design to installation
- Project management to reduce the manufacturing cost of products and systems

System products

AQ offers a range of equipment and machines, an example of this is the ticket machines for parking and travel tickets as well as packaging machines.

The products, which are often technologically advanced, are developed and fine-tuned in close cooperation with customers to achieve cost-efficient and technically optimised solutions.

We work to create and maintain long-term relationships where we are the customers' manufacturing partner that creates added value in terms of cost, quality, development, delivery and logistics.

Our offerings include:

- Total responsibility for our partners. Design in 3D CAD for example Inventor Pro, Solid Works, Solid Edge, Siemens NX, Pro Engineer
- Cost-effective production
- Competence in product development
- Competence in procurement of materials and components on the world market
- Testing of both mechanical function and software
- Delivery to the end customer
- Repairs and service



Sales, product development and production takes place in:

- Sweden
- Hungary
- Bulgaria
- China

Injection molding and Precision stamping

AQ is a global supplier of manufacturing and assembling tool-bound sheet metal and thermoplastic parts to demanding industrial customers. With our commitment to Total Quality, our customers become longterm partners.

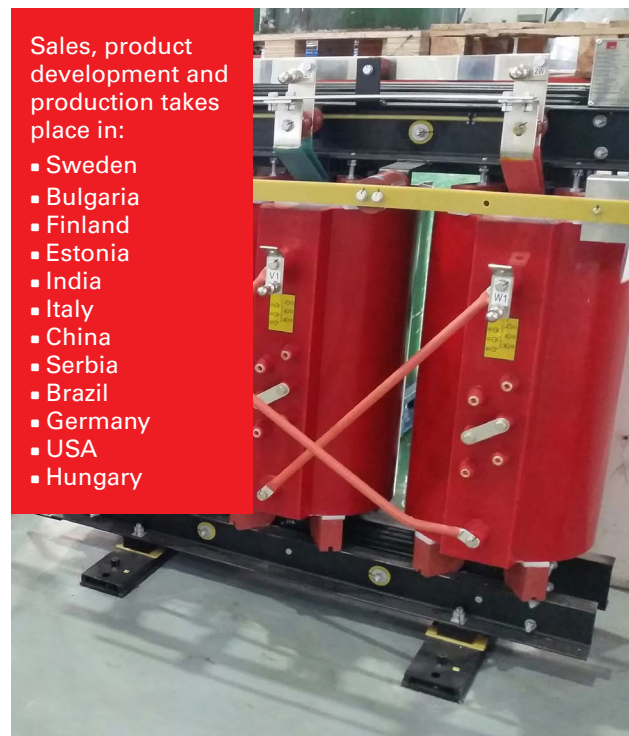
We have a modern machine park with more than 120 injection molding machines with locking force from 25 to 1500 tons and 20 punching machines.

The series size can vary from a few to a million details per year. We process most construction plastics such as PC, PA, PBT, PC / ABS, PP, ABS, TPE, TPU, POM but also high-performance plastics that can withstand temperatures above 200°C, eg. PES, PEI and PEEK. We have extensive experience of punching complex materials with high tolerance requirements.

We also have the opportunity to injection mold plastic with up to 4 different materials in one and the same component.

Our customer base is made up of large industrial customers in various industries such as the automotive, medical, telecom and engineering industries.

Choosing AQ as a partner, is to work with enthusiastic and cooperating colleagues at every stage of the project - from idea to finished product.



Sales, product development and production takes place in:

- Sweden
- Bulgaria
- Finland
- Estonia
- India
- Italy
- China
- Serbia
- Brazil
- Germany
- USA
- Hungary

Inductive components

Inductive components from AQ are found in some of the most demanding applications, such as in high-speed trains, in relay protection, aviation equipment and equipment for process automation. Our products are largely developed in cooperation with the customer. This possibility is used by more and more businesses because it provides the opportunity to realise economically and technically optimal solutions.

In our offering, there is a wide range of transformers and inductors:

- Transformers and inductors for PCB assembly
- Single-phase and three-phase transformers, EI sections, cut cores, C sections, UI sections
- Single-phase and three-phase inductors, EI sections, cut cores, C sections, UI sections, AC design with overtones and various curve forms and DC design for smoothing
- Transformers and inductors for traction
- Transformers with integrated inductors
- Toroid transformers
- HF inductors ≤ 25 kHz
- HF transformers ≤ 15 kHz
- Air inductors
- Chokes
- Coils
- System voltage up to 22 kV
- Output 1VA till 3MVA
- Cooling by natural convection or forced cooling with air or water



Sales, product development and production takes place in:

- Sweden
- India
- China
- Lithuania
- Mexico
- Poland
- USA
- Canada

Wiring systems and Electromechanical modules

Is a global business area that provides wiring systems and electromechanical modules for demanding customers around the world.

We have extensive experience and knowledge when it comes to working with clients in the automotive, railway and general engineering industries. This has taught us to consistently strive to improve our processes and products, and has seen us assume a leading position in the market. In recent years, we have actively participated in the conversion to electrically powered vehicles.

Our global presence, together with our expertise and experience in producing all kinds of wiring systems and electromechanical modules makes AQ an ideal partner for customers with qualified demands.



Sales, product development and production takes place in:

- Sweden
- Bulgaria
- Estonia
- China
- India
- Finland

Sheet metal processing

AQ provides contract manufacturing of sheet metal components and complex sheet metal designs in the automotive, railway, telecommunication and electromechanical industries.

With high-tech equipment, knowledge, experience and creativity, we are an obvious choice in the industry.

Materials

Thickness levels from 0.2 mm to 20 mm in grades standard materials, high strength materials, aluminium and stainless steel.

Processes

- Sheet metal in high volumes (precision punching)
- Laser cutting and edge bending
- Hydraulic and eccentric pressing from 10 to 400 t
- Manual and robotic welding (TIG, MAG and CMT)
- Powder painting, wet painting and Zinc phosphating/ED
- Assembly

Sales, product development and production takes place in:

- Sweden
- Hungary
- Italy
- Bulgaria
- China



Air Sensor

Special technologies and Engineering

The business area Special Technologies and Engineering consists of AQ's operations involving a high level of technology and which supplies advanced technology products and services to demanding industrial customers.

Special Technologies

AQ M-Tech in Uppsala, Sweden develops and manufactures components and systems for medical applications. We have developed and manufactured our own products which are used for detection of bubbles and levels within chromatography. Our Air Sensors are used by world-leading pharmaceutical companies in manufacturing of biological pharmaceuticals. A wide area of use is in the manufacturing of, among other things vaccines and insulin.

AQ Anton is a leading supplier in machine processing of components for large industrial gas turbines for leading industrial customers. We use sophisticated equipment to process high-temperature materials such as nickel-cobalt alloys.

Engineering

AQ Engineering develops complete systems for the automotive industry and provides engineers with expertise in cost estimations, quality and mechanical design of both sheet metal and plastic components for the automotive and other industries. Our engineers can develop manufacturing processes and products in close cooperation with the customer.

AQ Magnetica Italy, AQ Trafo and AQ Trafotek are focused on the development and design of inductive components, both in terms of electrical and mechanical design. Our engineers have extensive experience in developing solutions together with customers to meet customer requirements. The design work occurs in Solid-Works where a 3D model of the product is created based on customer specifications. Verification of the design, both mechanically, electrically and thermally, is via FEM calculations.



Growth and new geographical markets

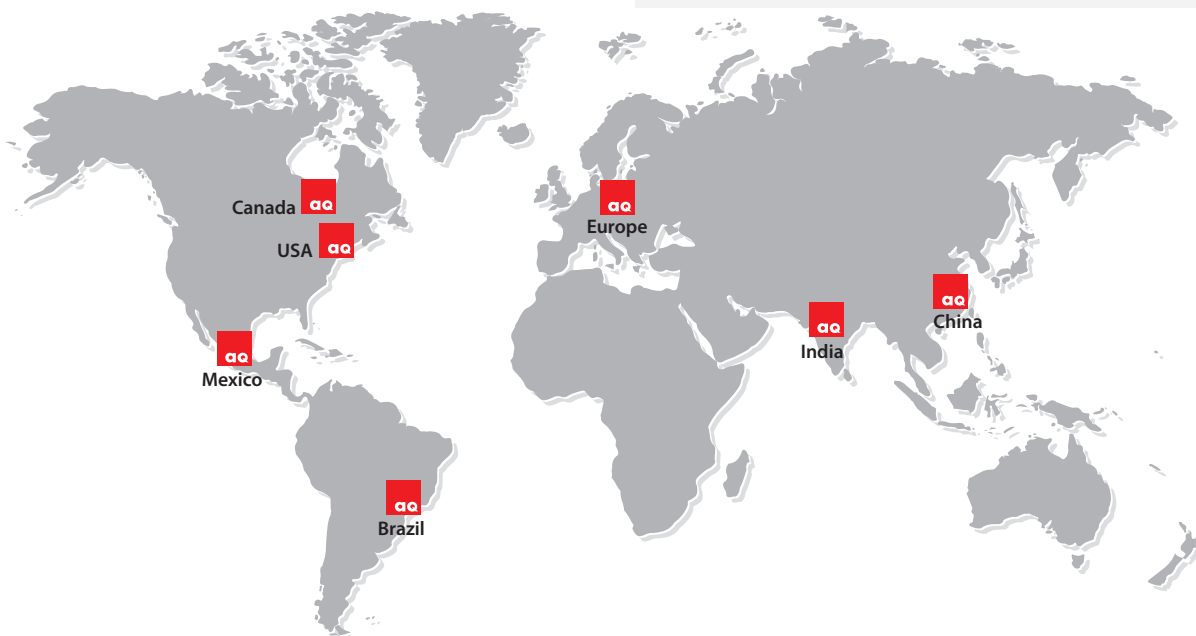
Contract manufacturing is a competitive business. AQ can't rely on patents or its brand to gain market shares. Our strategy is with local production and sales near the customer to offer the most cost-effective solutions. Our customers are global suppliers of advanced technical products. They have a continuous need to find reliable suppliers near their own production sites.

We see clearly that demand for local content is increasing on many of our customers' markets. Therefore, it is of utmost importance that we listen to our customers' request to be present on the local markets.

We believe that local sales and production where we eliminate intermediaries such as logistics companies, sales offices and distributors, makes our products more profitable for both us and our customers. It is of course also good for the environment.

REFERENCE PROJECTS

- Serial production of battery storage systems for a global customer in Europe.
- Deliveries of sheet metal enclosures to a leading supplier of drives in Finland.
- Serial production of complete machines for medical technology in Sweden and China.
- Serial production of automation cabinets for material handling solutions for ports in Bulgaria and China.
- Complete friction welded aluminium enclosures to leading manufacturer of converters for trains in India and Sweden.
- Advanced plastic components to several leading manufacturers of hand tools injection molded with several different materials in the same tool.



BUSINESS AREAS

All of AQ's business areas are close to their customers. Below it's described in which countries we have activities for each area.

Inductive components:

Bulgaria, China, India, Italy, Sweden, Finland, Serbia, Brazil, Estonia, Germany, USA, Hungary

Wiring systems:

Poland, Lithuania, Sweden, India, China, Mexico, Canada, USA

Electric cabinets:

Bulgaria, Sweden, China, India, Poland, Canada

Sheet metal processing:

Sweden, Bulgaria, Estonia, China, Finland, India

Precision stamping and injection molding

Sweden, Hungary, Bulgaria, China

System products:

Sweden, Bulgaria, China, Estonia

Special Technologies and Engineering:

Sweden, Hungary, China, Bulgaria, Italy

ACQUISITIONS, ACQUISITION PROCESS AND INTEGRATION

AQ's overall goal is to be a leading global contract manufacturer. An acquisition strategy is an important part of reaching the goal.

Acquisitions are an important part of AQ's strategy and an important building block in our goal of profitable growth. Acquisitions strengthen our competitiveness and results in a broader range of products and services, new customers and new geographic markets. Acquisitions also give us opportunities for synergies in areas such as purchasing, IT and administration. We are committed and long-term industrial owners - our companies shall be prosperous and develop in a positive way. Our goal is 100% ownership of the companies we acquire.

Potential acquisitions are evaluated based on their profile, financial history, growth and profitability potential, as well as management. The companies shall be manufacturing companies in business-to-business sectors and ideally have interesting customers with strong brands. We look positively on companies with a matching corporate culture and who are entrepreneur-owned where the entrepreneurs continue being active in the companies.

Our core values are a prerequisite for the successful integration of acquired companies. Group management holds, after an acquisition, briefings about AQ and our values with the management of acquired companies. Integration is also reinforced since staff in sales, purchasing, finance and IT rapidly become integrated into the internal networks of AQ. We see it as a way to create good relationships at various levels. The companies' part in the AQ's organisation with clear reporting lines are also a priority of integration.

ACQUISITIONS 2021

On July 1, 2021, the Schaffner Group's division for Power Magnetics was acquired. Power Magnetics is a leading supplier in the design and manufacture of specialized power electronics components, such as reactors, transformers and filters in medium to high power. Its customers include leading players in the railway, industrial and electrification sectors.

The new companies from the Power Magnetics division are named AQ Inductive Components Germany GmbH (Germany), AQ Inductives Hungary Kft (Hungary), AQ Transformer Solutions Inc. (USA) and AQ Power Magnetics Shanghai Co. Ltd. (China)

Following the acquisition, the subsidiaries are included in the business area Inductive Components. The business area will become an even stronger

supplier in the market and deliver to customers who provide electrification solutions to the marine and railway sectors, as well as to industry and companies active in renewable energy.

The acquisition is expected to contribute with approximately 8% growth in our net sales on an annual basis. The purchase price amounted to SEK 208 million in cash, of which SEK 17 million was paid as a final settlement in October, 2021. The focus going forward will be integration and realizing synergy effects.

FUTURE ACQUISITIONS

AQ will continue to grow through acquisitions. The challenge for AQ is to continue to make successful acquisitions. The acquisitions will be focused on two main areas. Partly to support our commitment to adapt our existing customer requirements and demands by being agile and adaptable, and finding companies that fit the customer requirements for production processes and market location. The other main area is to acquire companies with interesting new customers and markets, consistent with AQ's focus.

AQ is well positioned for new acquisitions, both from a financial and management perspective.



THE PURCHASING FUNCTION PROVIDES ADDED VALUE FOR AQ'S CUSTOMERS

The purchasing function is of strategic importance in a company like AQ Group. In close cooperation with current and new suppliers, we ensure a reliable and sustainable supplier base. It provides added value for our customers and strengthens AQ's competitiveness.

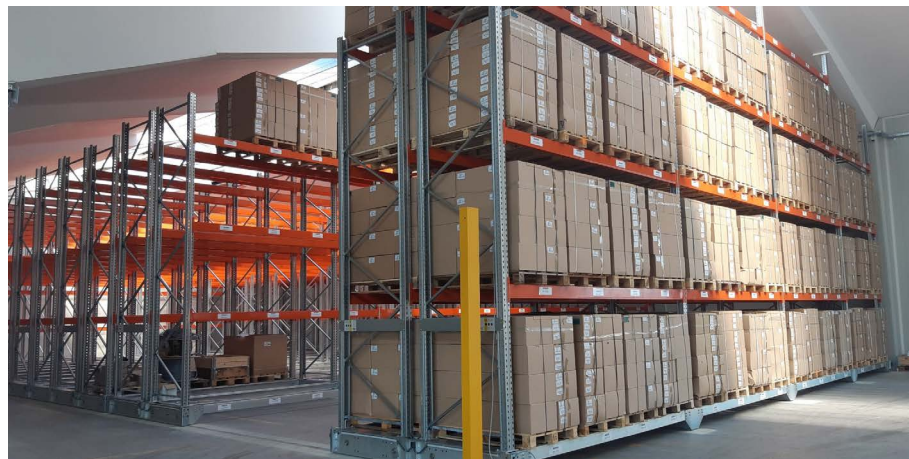
In purchasing, we are working to build mutually beneficial long-term relationships with our suppliers. We are working to continuously develop and improve existing supplier base and we are looking for new and more competitive suppliers, that want to grow together with AQ. We can offer manufacturing of components in low cost countries, often within AQ where we can benefit from AQ's competence and capacity.

Ongoing work continues to utilize volume advantages and synergies within the group when it comes to purchasing material, components and equipment. Through a global collaboration in procurement, we create the conditions for a common platform in how we develop our supplier base and achieve synergies. We strive to find suppliers with the lowest total cost and preferably with global support. This ensures a global and cost-effective supplier base that can act both globally, regionally, and locally.

We have during 2021, continued to develop the purchasing function within AQ. An important part of this is our global seminars. At these events, we meet online to share knowledge, experience and have fun. Furthermore, we have evaluated the need for and subsequently implemented the internal purchasing training "AQ Purchasing driving license." All in order to strengthen our employees and to maintain a strong purchasing function.

We have also continued the coordination in our business areas, thereby ensuring synergies and volume benefits between the companies and AQ's global and regional supplier base. Together with our suppliers, we strive to act and collaborate with the customer to further strengthen AQ's capability to provide added value to the customers.

Since we have a strong focus on ensuring top quality and delivery precision to our customers, our suppliers must live up to high performance. To live up to our customers' requirements, we ensure that our suppliers meet and develop our basic requirements in terms of cost-effective quality, reliability, capacity, service, ethics, sustainability and risk minimization. In close cooperation with our suppliers, we develop our



supplier base by performing supplier assessments and giving continuous feedback on performance. In cases where a supplier does not meet our requirements, we take action and replace them.

The supply situation from AQ's suppliers has during the year been under pressure, mainly due to shortages of raw materials and components, but also due to disturbances in the global logistic network. We have worked actively with our suppliers to ensure availability and deliveries to minimize the impact on AQ's customers.

The year has been characterized by increased costs for raw material, semi-finished goods, and components. AQ is also exposed to increased costs for indirect services, for example costs for logistics and electricity.

AQ continues to focus on category management of strategically important components and services. This strategy strengthens and develops AQ's competitiveness and provides added value to our customers also going forward.

SUSTAINABLE ENTERPRISE

WE SUPPORT





AQ GROUP SUSTAINABILITY REPORT 2021

AQ was founded in Sweden in 1994 and consists today of about 6,500 employees, with a large share working in emerging countries outside Sweden. We are a global manufacturer of components and systems for industrial customers with high demands around the world.

AQ consists of seven business areas which are Electric cabinets, Wiring systems, Precision stamping and Injection molding, Sheet metal processing, System products, Inductive components and Special technologies and Engineering. We take pride in being a reliable supplier by producing products with high quality, delivered on time in a sustainable way. AQ has been an active member of the UN Global Compact since 2012.

AQ has set 10 principles and goals for its sustainability work. The principles correspond to the principles set forth by the UN Global Compact framework. In our sustainability report we will present the principles, how they are implemented and a presentation of goals and results.

HUMAN RIGHTS PRINCIPLES

Principle 1: Support and respect the protection of internationally proclaimed human rights

Principle 2: Make sure that we are not complicit in human rights abuses

Source: UN Global Compact

Assessment, policy and goals

AQ Group's goal is for all our employees and business partners to live up to the Universal Declaration of Human Rights. The goal is to have zero human rights violations reported.

Our core values and code of conduct outlines the way each of us should behave and clarifies our responsibility to report instances of human rights violations. The Code of Conduct is communicated to all employees within the company.

Also, our immediate supply chain should adhere to the same principles. The principles are clearly stated in the AQ Supplier Code of Conduct.

Implementation

AQ works continuously with implementation and monitoring of our core values, which were established in early 2012. One of the cornerstones of the core values is "Courage and Respect" including the principles, "Every employee has the same status" and "We treat others as we like to be treated ourselves". A copy of the AQ Core Values booklet has been handed to each employee in their local language. Workshops have taken place to further strengthen the understanding of the core values

across the company. This together with the AQ Code of Conduct gives guidance how to act within AQ Group.

Suppliers are regularly audited using a standard template which contains a section on human rights and that they are required to adhere to the AQ Group Supplier Code of Conduct. Suppliers who have questionable ethics are not approved as an AQ supplier.

All employees and external stakeholders can report violations directly by sending a message to whistleblower@aqg.se if there are any violations against human rights.

Measurement of outcomes

In AQ Group there has been no reported incidents of human rights abuses during the year. If any issues should occur in the future they will be recorded and brought to the attention of group management and the relevant authorities. AQ Group is fully committed to handle any such occurrences objectively and to act quickly. In the last five years we have had zero human rights violation reports in AQ.

LABOUR PRINCIPLES

Principle 3: Uphold the freedom of association and the effective recognition of the right to collective bargaining

Principle 4: Uphold the elimination of all forms of forced and compulsory labor

Principle 5: Uphold the effective abolition of child labor

Principle 6: The elimination of discrimination in respect of employment and occupation

Source: UN Global Compact

AQ Group hires and treats its employees in a manner that does not discriminate regarding sex, transgender identity or expression, ethnicity, religion or other belief, disability, sexual orientation, age, political opinion, social origin, HIV/AIDS status or trade union membership. Diversity in the workplace is encouraged at all levels.

Assessment, Policy and Goals

Our Code of Conduct shows employee rights and responsibilities. All employees work here willingly, and no employee is forced to work overtime unless it is ordered legally and according to contract. In AQ



Group we have a non discrimination policy that take stand against all kind of discriminations and this is stated clearly in our code of conduct. We uphold the law and our ethical responsibility by only employing people of a legal working age.

The AQ Group goal for Labor Principles is to have an average self-assessment score higher than 3.5 and that no subsidiary should score below 3 in our yearly self-assessment where the lowest score is 1 and highest is 4.

Implementation

The labor unions in AQ Group are working well. AQ applies collective agreements that are negotiated by the parties and follow laws and regulations in the countries where we operate. With regards to the safety of our employees we evaluate, and audit working conditions and make sure that the correct protective clothing and equipment are used. We fully commit to providing a safe working environment. New employees receive relevant orientation training to carry out their tasks safely and existing employees receive continuous training at various intervals based on their need to be able to perform their respective tasks.

Continuous work with health and safety is something that helps us becoming a more attractive employer as well as creates a better functioning business. Special focus has been put on working with identifying risks and leadership to getting more people involved with safety related work.

Measurement of outcomes

AQ Group Board of Directors consists of six men and two women. In the AQ Group management team four are women and eight are men (including the CEO). Within the entire AQ Group, we have an even gender distribution with 43% women and 57% men.

AQ has since 2015 implemented a company self-assessment that is done by the management of every subsidiary within the group. This gives the group management a good understanding of how well the principles in UN Global Compact are adhered to. The results from the survey 2021 show high scores on average. An action plan is made to strengthen the subsidiaries where the score is considered low.

In 2021 the score for Labor principles was on average 3,83 on a scale from 1 to 4 where 4 is highest. No subsidiary within the group has scored lower than 3.

AQ Group's subsidiaries are continuously being audited by our customers. During 2021, several customers, such as Volvo, Scania, ABB, Hitachi, Alstom and Getinge, performed audits on our production sites. These companies focus strongly on corporate social responsibility and work environment which helps us to comply with Labor Principles.

ENVIRONMENTAL PRINCIPLES

Principle 7: Support a precautionary approach to environmental challenges

Principle 8: Undertake initiatives to promote greater environmental responsibility

Principle 9: Encourage the development of environmentally friendly technologies

Source: UN Global Compact

Assessment, Policy and Goals

In our environmental policy on our website, we explain AQ's view on how we will improve the environment. "Our business and processes are designed in such a way that energy and resources are used efficiently, and waste and rest products are minimized over the life cycle of our products." We shall follow rules and legislation and constantly work on improvements to reduce or prevent our environmental impact, from design to delivery. A key environmental goal for AQ is that all production sites shall be ISO 14001 certified and have a higher environmental result than 3 on our annual self-assessment.

During the past two years it has been clear both within the Group, from shareholders and from other stakeholders that we need to do more to reduce carbon dioxide emission. Within the Group we have chosen to act through our environmental management system, where there are concrete goals and actions to reduce carbon dioxide emissions in all companies.

Implementation

Environmental concerns and improvements are part of our daily work and continuously discussed during regular follow-up meetings in our subsidiaries. We conduct risk analysis when necessary and work according to our management systems. We work according to the precautionary principle by avoiding materials and methods related to possible environmental and health risks when other alternatives are available.

We also share best practices between our sites through our CEO's weekly newsletter. One example of this is the widespread implementation of LED lighting in most of the AQ production units and offices to reduce electricity consumption. Another example is the use of heat exchangers in our plants to reuse excess heat from production processes.

A major environmental impact is the truck transports that takes place between our suppliers, our factories and our customers. We work to reduce our truck transports through more efficient transport solutions and coordination of transports. We also offer production in many countries close to customers and suppliers. Furthermore, we participate as a supplier in the transportation industry's transition to new fuels and technologies.



Measurement of outcomes

At the beginning of 2022, we carried out follow-up with all operational companies and reviewed what has been achieved in 2021 and what goals there are for 2022.

All AQ units ensure that national environmental laws are complied with. This is ensured at Group management level through AQ’s self-assessment and the external ISO audits that are carried out. The result of the self-assessment with respect to the environment in 2021 was 3.91 on a scale between 1 and 4.

For 2021, we have for the first time compiled our carbon dioxide emissions according to scope 1 (direct emissions) and scope 2 (indirect emissions). This is complex to measure and we will work on improvements during 2022. In total, our carbon dioxide emissions according to scope 1 amount to 34,246 tons in 2021 and according to scope 2 to 5,442 tons. The total amount is 39,688 tons. The goal for 2022 is to reduce our carbon dioxide emissions in relation to our sales by 2% and for 2023 by 4%.

AQ is convinced that continuous improvement through more efficient, more economical and more sustainable energy consumption is a key to success and cost-effectiveness. We have processes in place to identify and follow up on changes in our purchasing, production and delivery processes that contribute to improving the environment. Some of the concrete measures that have been taken in this regard are:

- The Covid-19 pandemic has led to a drastic reduction of business trips and a widespread use of digital meeting technology.
- Many of the AQ factories have implemented LED lighting and motion sensors to reduce energy consumption.
- AQ has four production sites that have installed solar panels or solar heating devices.
- All AQ’s facilities in Sweden are powered with 100% renewable energy.
- Many of AQ’s production facilities reuse the heat generated from production processes to heat the factory.
- Many companies have installed so called BMS systems to better control and monitor their consumption of energy for heat, cooling and ventilation.
- AQ is as a supplier actively taking part in the conversion from conventional to electric commercial vehicles.
- We work to reduce scrap percentage from the material we use. This is for example done by improved programming in sheet metal working machines and by adapting the design together with our customers.
- We continue the work to increase the recycling of rest products from the injection molding process. We grind it and reuse it in our production.
- We continuously reduce hazardous chemicals in cooperation with our customers.

- We implement a process to reuse packing material in cooperation with our customers



ANTI-CORRUPTION PRINCIPLE

Principle 10: Work against corruption in all its forms, including extortion and bribery

Source: UN Global Compact

Assessment, Policy and Goals

AQ Group puts great emphasis on building trust and longlasting relations with our employees, customers and suppliers. It lies in our business ethics to always follow laws and regulations as a minimum requirement in all countries we operate.

We do not, under any circumstances, accept bribery, extortion or any other kind of corrupt activities. It is stated in our code of conduct that we shall always conduct good business ethics and that we do not offer rewards or benefits, which conflict with laws or regulations, to customers, suppliers or authority representatives.

Every employee that is involved in business transactions receive training on our code of conduct and our supplier code of conduct which clearly indicates our stance on corruption: “If an employee is offered a gift, a bribe, an illegitimate commission, or any other form of personal payment, it must not be accepted.”

A preliminary evaluation of the risk of corruption has been made. The biggest risks come in the form of gifts and bribes from suppliers. Therefore, we have made this clear to our suppliers that it is strictly forbidden to give personal gifts to our employees.

The AQ Goal for anti-corruption is to have zero reported corruption cases. We also stimulate a culture where you should raise your hand and advice your manager and colleagues if you are not sure what to do. This way we can advise and support the right behavior according to our Code of Conduct.



Implementation

It is all managers' responsibility to inform employees about our anti-corruption policy and code of conduct. All managers shall furthermore encourage employees to report on indications of any type of violation regarding these policies. Such reports can be done anonymously to the whistleblower@aqg.se in accordance with our Whistleblower Policy.

To prevent the identified risks, we commit to several actions:

- Implementation of a rigorous procurement process including cross functional approval of suppliers.
- All suppliers shall read and commit to AQ Supplier Code of Conduct.
- Periodic market research of prices of key materials to be compared against existing purchasing prices.
- Reviews of personal expense claims.
- The UN Global Compact logo is inserted into our company presentation to our supply chain partners and customers.
- When integrating new AQ companies in the Group we perform a workshop and work through AQ's Core Values and Code of Conduct.

Measurement of outcomes

We make it clear to our employees and supply chain partners that we will not accept corrupt behavior. If it were to happen in AQ Group, the relevant disciplinary and/or legal actions would be taken against the guilty parties.

Audits from senior management take place at various intervals to check that standard procedures are being followed. And to cement these principles the management of each subsidiary need to commit to our principles in our yearly self-assessment. The score from the 2021 self-assessment was 3.77 on a 4-grade scale.

WHISTLEBLOWER FUNCTION

AQ has a global whistleblower policy where internal and external stakeholders can report violations.

In 2021 we have received two reported cases. The AQ group management team has analyzed them and taken actions in line with the process.

SUSTAINABILITY RISK ASSESSMENT

AQ Group has a process where the group and each subsidiary of the group makes an annual self-assessment. This is the foundation for our sustainability risk assessment. AQ Group has below identified the risks that could cause a probable negative effect on the sustainability of the company.

Finally, AQ then assesses how environmentally sustainable our operation is based on the technical decision criteria found in the Commission's delegated act on the EU's climate taxonomy.

Risks related to Human rights, Anti-corruption and Labor principles

There is a potential risk that violations of our principles may occur if AQ does not ensure that every employee understands and follows our Code of Conduct. In Sweden, acceptance of the Code of Conduct and AQ's Core Values are part of the employment contract.

AQ is doing its utmost to control that the full AQ supply chain respects and follows the rules set forth in the AQ Group Supplier Code of Conduct. We perform regular supplier audits and every supplier need to respect our code of conduct. It is a risk that our suppliers willfully or by lack of knowledge break our rules. AQ is committed to mitigate this risk by constant monitoring of the supply chain.

Risks to the Environment

AQ has several surface treatment facilities with notifiable operations. An accident at a surface treatment facility can affect the environment. Furthermore, there is a risk that current and previous activities may have resulted in contamination of land where the activities have taken place from time to time. AQ Group is constantly monitoring the impact its operations have on the environment through the ISO 14001 management system approved productions sites. This mitigates most of the risks for that our operations may harm the environment.

Sustainability assessment according to EU's taxonomy

As described by the European Commission, the EU's taxonomy is a classification system that establishes a list of environmentally sustainable economic activities and sets criteria for when an economic activity can be classified as "environmentally sustainable". The purpose is to promote financing of more environmentally and climate-friendly activities. AQ is covered by EU directives and must state the extent to which the activities conducted meet the criteria in the EU taxonomy. AQ has assessed how environmentally sustainable our operations are based on the technical criteria contained in the Commission's delegated act on EU climate taxonomy (Article 8 of the Regulation) and which should be considered as contributing to the first two environmental objectives (on limiting and adapting to climate change). The assessment is based on the fact that AQ is a component manufacturer for large global OEM customers and we thus do not own and develop products under our own brand.

Component manufacturing is not yet included in the taxonomy and other economic activities according to the definition of the taxonomy are below 1% of total sales. Thus, AQ's share of sales covered by the Taxonomy Regulation is 0%. Based on AQ's financial activities and the current taxonomy regulation, AQ's investments in Note 18-22 have been examined. The



conclusion is that AQ's share of the capital expenditure and operating costs covered by the Taxonomy Regulation is 0%.

References

There is more information on AQ's website for how AQ works with sustainability:

AQ's Core Values, Code of Conduct and Supplier Code of Conduct:

www.aqgroup.com/en/core-values

AQ's sustainability guideline:

www.aqgroup.com/en/aq-group/sustainability

AQ's Policies:

www.aqgroup.com/en/aq-group/policies

AQ Whistleblower Please contact us at whistleblower@aqg.se if you would like to report a violation of the AQ Code of Conduct or national laws and legislation. Your identity will be protected.



Auditor's opinion regarding the statutory sustainability report

To the general meeting of the shareholders in AQ Group AB (publ), corporate identity number 556281-8830

Engagement and responsibility

It is the board of directors who is responsible for the sustainability report for the year 2021 on pages 22-26 and that it is prepared in accordance with the Annual Accounts Act.

The scope of the examination

Our examination has been conducted in accordance with FAR's auditing standard RevR 12 *The auditor's opinion regarding the statutory sustainability report*. This means that our examination of the statutory sustainability report is different and substantially less in scope than an audit conducted with International Standards on Auditing and generally accepted auditing standards in Sweden. We believe that the examination has provided us with sufficient basis for our opinion.

Opinion

A statutory sustainability report has been prepared

Västerås March 28, 2022

KPMG AB

Hök Olov Forsberg

Authorized Public Accountant

THE SHARE, SHARE CAPITAL AND OWNERSHIP

The designated company name is AQ Group AB (publ) and the share's short name is AQ. The company's Swedish corporate identity number is 556281-8830.



The company began operations on October 1, 1994 in Västerås, where it is also currently based. AQ Group's shares are since January 16, 2017 listed on NASDAQ OMX Nordic Exchange MidCap.

The shares entitle, at the shareholders' meeting, one vote each and the shares are freely transferable. Each share carry equal rights to dividends.

The quotient value is SEK 2 per share.

SHARE INFORMATION AND SHARE STRUCTURE

Share name: AQ Group / Short name: AQ / ISIN-kod: SE0000772956

Share capital per December 31, 2021 was SEK 36,588,116 distributed over 18,294,058 shares. There is only one type of shares and entitle shareholders to one vote. AQ Group holds no treasury shares.

CONVERTIBLE BONDS AND OPTION PROGRAMS

There are no convertible bonds or option programs in AQ Group.

OWNERSHIP STRUCTURE

Per December 30, 2021 the number of shareholders in AQ Group was 5,933 (5,444). See table below:

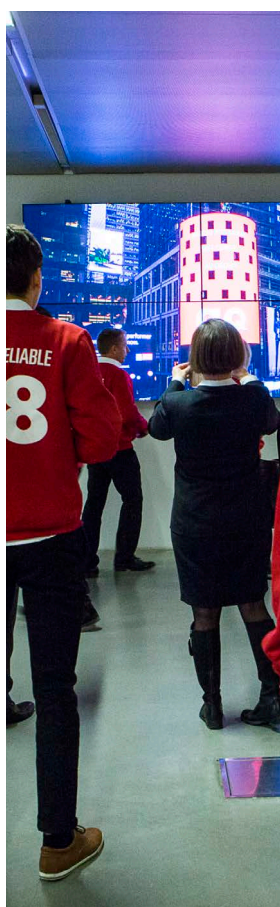
Number of shares	Total amount of shares	Percentage of equity (%)	Number of shareholders	Market value (SEK M)
1-500	427,444	2.34	5,258	155
501-1,000	225,907	1.23	290	82
1,001-5,000	588,333	3.22	264	213
5,001-10,000	340,361	1.86	44	123
10,001-15,000	272,338	1.49	21	98
15,001-20,000	115,716	0.63	7	42
20,001-	16,323,959	89.23	49	5,901
Total	18,294,058	100.00	5,933	6,613

Source: Euroclear

Shareprice development and turnover 2021

On the first trading day of the year, January 4, 2021, the closing price was SEK 219.00 per share and on the last trading day, December 30, 2021, it was SEK 361.50 per share, an increase of 65 percent. The price was highest on April 28, 2021, at SEK 371.00 per share. The share development is shown in a diagram on page 29.

The share price can be monitored daily on the company's website at: www.aqgroup.com/en/investor/aq-shares.





Dividends

Earnings per share after taxes before and after dilution amounted to SEK 19.99 (17.24). AQ's dividend policy is to distribute approximately 25% of the average earnings over a business cycle. The company's financial consolidation needs must always be considered.

Investor relations

Management participate in meetings with analysts, investors, other shareholders and media. This is important in order to increase the interest for the share and to give both current and new shareholders good opportunities to value AQ as fair as possible. Press releases are published immediately after an important event for the business has occurred. These are also archived on the web page. Interim reports are also published as press releases and are archived on the web page. Year-end reports are published on the web page and are together with other financial data archived since 2006. On the web page there is also information about the share.

Authorisation by the Annual General Meeting

The Annual General Meeting (AGM) of 2021 authorised the board to, on one or more occasions until the

next AGM, with or without deviation from the shareholders' preferential rights, decide to increase the company's share capital through the new issue of up to 1,500,000 new shares. This authorisation shall include the right to decide upon an issue with cash payment or payment in kind. The purpose of the authorisation and the reason that the deviation from shareholders' preferential rights can take place is to enable financing of acquisitions. The authorisation has not been utilized during the year.

Shareholders

The table below shows the 10 largest shareholders per December 30, 2021. The two main shareholders are Claes Mellgren 19.78% (24.89) och Per-Olof Andersson 19.45% (24.51). On February 19, 2021, Aeternum Capital acquired 1,850,000 shares in AQ from AQ's founders Claes Mellgren and Per-Olof Andersson. The sale corresponds to 10.1% of the company's shares. Other large shareholders are Verdipapirfonde Odin 9.84% (9.40), Brown Brothers Harriman & Co. W9 9.27% (9.29) and Nordea Investment Funds 6.08% (5.27).

Total number of shareholders per December 31, 2021 was 5,933 compared to previous year 5,444. This corresponds to an increase in the number of shareholders with 9%.

The 10 largest shareholders per December 30, 2021

Owner	Number of shares	Number of shares (%)	Market value (SEK M)
Claes Mellgren with family	3,618,015	19.78	1,308
Per Olof Andersson	3,558,975	19.45	1,287
Aeternum Capital AS	1,850,000	10.11	669
Verdipapirfondet Odin Sverige	1,800,000	9.84	651
Brown Brothers Harriman & Co., W9	1,696,303	9.27	613
Nordea Investment Funds	1,113,040	6.08	402
Grenspecialisten Förvaltning AB	281,022	1.54	102
Försäkringsaktiebolaget, Avanza Pension	279,806	1.53	101
Nordnet Pensionsförsäkring AB	163,451	0.89	59
Carnegie fonder	140,000	0.77	51
Total of the 10 largest	14,500,612	79.26	5,242
Total Other	3,793,446	20.74	1,371
TOTAL SUM	18,294,058	100.00	6,613

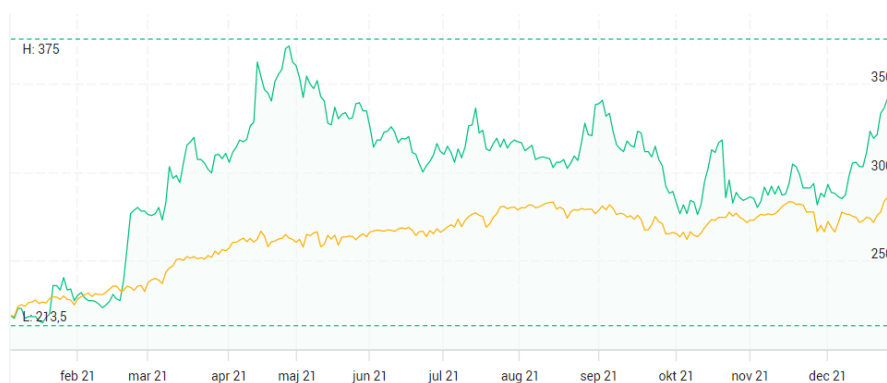
Source: Euroclear

The share capital and its development, AQ Group AB

Year	Event	Shares	Sum Shares	Amended share capital	Total share capital
1994	AQ starts operations Fund and share issue	4,500	5,000	450,000	500,000
1998	Bonus issue	20,000	25,000	2,000,000	2,500,000
1999	Non-cash issue	290	25,290	29,000	2,529,000
2000	Non-cash issue	360	25,650	36,000	2,565,000
2000	Non-cash issue	460	26,110	46,000	2,611,000
2000	Bonus issue	26,110	52,220	2,611,000	5,222,000
2000	Split 10:1	469,980	522,200	-	5,222,000
2001	New issue	50,000	572,200	500,000	5,722,000
2002	Non-cash issue	6,000	578,200	60,000	5,782,000
2002	Split 5:1	2,312,800	2,891,000	-	5,782,000
2004	Bonus issue	2,891,000	5,782,000	5,782,000	11,564,000
2006	Non-cash issue	57,000	5,839,000	114,000	11,678,000
2006	Bonus issue	11,678,000	17,517,000	23,356,000	35,034,000
2007	Non-cash issue	332,058	17,849,058	664,116	35,698,116
2010	Non-cash issue	110,000	17,959,058	220,000	35,918,116
2012	Non-cash issue	35,000	17,994,058	70,000	35,988,116
2013	Non-cash issue	40,000	18,034,058	80,000	36,068,116
2016	Non-cash	260,000	18,294,058	520,000	36,588,116
			Sum Shares: 18,294,058		Sum Share capital: 36,588,116

Source: Euroclear

AQ share development 2021



Source: www.avanza.se

— AQ — OMX Stockholm PI.

CORPORATE GOVERNANCE

AQ Group is a Swedish public company listed on Nasdaq Stockholm’s main market since 2017.

Corporate governance in AQ Group AB (publ) means to ensure that the company is managed on behalf of its shareholders as efficiently as possible, through a combination of written rules and practices. AQ Group follows the “Swedish Corporate Governance Code” that applies to Swedish companies whose shares are traded on a regulated market (Nasdaq Stockholm’s main market), with the exception of the composition of the Nomination Committee, see section Nomination Committee.

The shareholders

AQ Group had at year-end 5,933 (5,444) shareholders. Information on share performance, ownership, dividends and more can be found under The share, share capital and ownership.

Legislation and articles of association

AQ Group primarily applies the Swedish Companies Act and the rules that apply due to the share being listed. AQ’s articles of association contain no restrictions on how many votes a shareholder may cast at the Annual General Meeting regarding the appointment of Board members and amending the Articles of Association.

General Meeting

Notice of a general meeting is issued no earlier than six and no later than four weeks before the meeting. The notice contains information about registration and the right to participate in and vote at the meeting, as well as numbered agenda with the matters to be considered. Registration for the meeting is made in writing to the Company’s address, or via e-mail. Proposals for the meeting should be addressed to the Board, with the address of its registered office, and submitted in good time before the notice is issued. The notice and agenda are also published on the website. Shareholders or representatives may vote for the full number of owned or represented shares.

Annual General Meeting

The AGM shall be held within six months of the fiscal year’s end. At the AGM, among other things resolutions are made regarding the approval of the balance sheet and income statement, discharge from liability for the Board and CEO and the appropriation of retained earnings.

AQ Group’s Annual General Meeting 2021 was held on April 21, 2021 and due to the then ongoing Covid-19 pandemic only postal votes were applicable with the support of temporary legislation. 67.77% of the total number of shares and votes in the Company were represented at the Annual general Meeting. At the AGM, the CEO, parts of the Group Management Team and members of the Board were present. Prior to the meeting, shareholders were given the opportunity to ask questions which were also answered during the meeting. In addition to the above mentioned resolutions, the AGM decided on remuneration to the Board of SEK 2,140 thousands in total, including remuneration to the remuneration committees. The Meeting resolved to ap-

prove the Board’s proposal for remuneration to senior executives. The meeting authorised the Board to, until the Annual General Meeting for fiscal year 2021, on one or several occasions, with or without preferential rights for shareholders, to decide on a share issue of a maximum of 1,500,000 shares via allocation or by cash.

AQ Group has not had an extraordinary general meeting for the fiscal year in 2021.

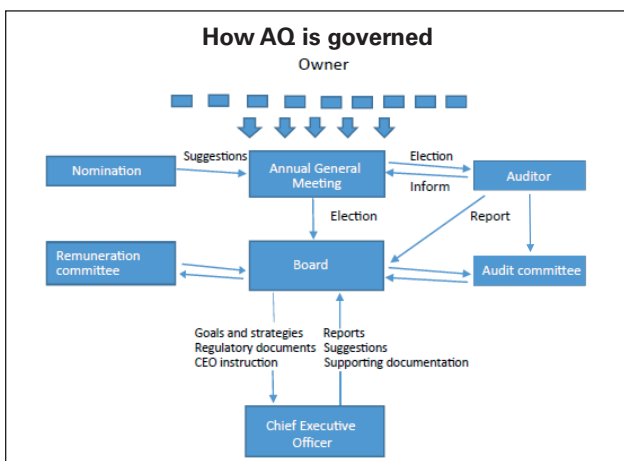
APPOINTMENT OF OFFICERS Nomination Committee

The Nomination Committee represents the shareholders and shall consist of one member appointed by each of the four largest shareholders.

If any of the four largest shareholders waive their right to appoint a member to the Nomination Committee, the next shareholder in size shall be given the opportunity to appoint a member. In the event of a significant change in the ownership structure after the Nomination Committee’s constitution, the composition of the Nomination Committee must also be changed accordingly.

The Nomination Committee’s task is to, before the AGM, submit proposals with respect to the number of board members which are to be elected by the Annual General Meeting, the Board’s fees, the Board’s composition, the Chairman, the Chairman of the Annual General Meeting and the selection of auditors and auditor fees. The Nomination Committee’s term of office extends until a new committee is appointed. No fees shall be paid to the committee members.

The Nomination Committee consists of four members, of which two are not connected to the Company’s Board of Directors. Furthermore, at least one must be independent of the Company. The composition of the Nomination Committee differs from the Swedish Corporate Governance Code as two board members are dependent in relation to the Company’s major shareholders. Considering the Company’s ownership structure where these two shareholders, who also are the Company’s founders, together own approximately 40% of the shares in the Company, AQ Group’s largest shareholders believe that the Nomination Committee is best represented by these two shareholders together with





other members appointed by major shareholders.

The Nomination Committee consist of Chairman Hans Christian Bratterud, (ODIN Fonder). Per-Olof Andersson (own mandate), Henrik Carlman (Aeternum Capital) and Claes Mellgren (own mandate) until the AG Meeting for 2022.

Board

The Nomination Committee shall submit proposals for the election of Chairman and other Board members and the fees awarded to the Chairman and the other members.

As a basis for its proposals, the Nomination Committee shall;

- assess the degree to which the current Board meets future requirements with regard to the Company's development and take part in the evaluation of the Board's activities during the year
- establish profile for new members, and
- systematically search for new members and consider in particular the need for versatility and breadth of the Board and strive for a good gender balance.

Upon publication of the Nomination Committee's proposals, information shall include age, other significant assignments, own share holdings and those of close relations, independent executives/shareholders in managing roles, number of years on the Board (upon re-election), and other items considered essential for assessing competence and independence.

At the AGM, the Nomination Committee shall submit a report on how the work was done, and present and motivate proposals. If no renewal is proposed, a special justification shall be provided.

The Board shall have, with regard to the company's business, development stage and other conditions, an appropriate composition, characterized by versatility and breadth regarding the competence, experience and background of the members elected by the Annual General Meeting. An even gender distribution should be strived for.

At the AGM, Per-Olof Andersson, Ulf Gundemark, Gunilla Spongh, Lars Wrebo, Annika Johansson-Rosengren, Claes Mellgren and Vegard Søråunet were elected board members. Patrik Nolåker was elected Chairman of the Board.

Tasks for the Board

The Board shall for its owners:

- set overall goals and strategies
- continuously evaluate the company's management
- take responsibility so that routines and systems are adapted for the Company's operations
- take responsibility for transparency in external information
- ensure that laws and regulations are complied with and
- that the Company has good ethical conduct

The Board's overall task is to manage the Company's affairs in such a way that the interests of the shareholders for good and long-term capital returns are realised in the best possible way.

Board composition

The Board shall, according to the articles of association, consist of at least three and no more than eight members. The members are selected annually for the period until the next AGM. The majority of the members shall be independent of the Company and its management. The Board shall have the size and composition which is required in terms of competence and experience for the Company's business and development, as well as the independence required so that the

Board can independently and effectively manage the Company's affairs.

Board's work

In 2021, seven scheduled meetings were held, one statutory meeting and five per capsulam meetings. Before Board meetings, Board members were provided with written information on the issues to be discussed at the meeting. The Board has, in 2021, devoted particular attention to activities related to working capital, investments and acquisition candidates. All board members attended all thirteen board meetings in 2021, with the exception of Annika Johansson-Rosengren who attended twelve meetings and Vegard Søråunet who attended seven meeting.

During the year, the Board evaluated its work and all members participated in the evaluation and presented opinions. The Chairman of the Board is responsible for the evaluation and the results of the evaluation have been reported to the Nomination Committee.

Remuneration Committee

The Remuneration Committee is composed of Annika Johansson-Rosengren (Chairman), Patrik Nolåker and Per-Olof Andersson.

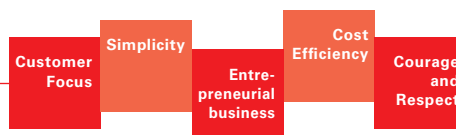
The Remuneration Committee prepares the Board's proposal for guidelines for remuneration and other terms of employment for senior executives. The proposal is considered by the Board and submitted to the AGM for resolution. The Remuneration Committee also has the task of dealing with and preparing remuneration issues for the company management, which the Board then decides.

The Remuneration Committee prepares proposals for the CEO's terms of employment. The CEO consults with the Remuneration Committee on the terms of employment of other members of company management. The Remuneration Committee shall also monitor and evaluate current remuneration structures and remuneration levels in the Company and ensure that the Company's auditor submits a written opinion to the Board no later than three weeks before the Annual General Meeting on whether the guidelines for remuneration to senior executives that have been in force since the previous Annual General Meeting have been followed. In 2021, the Remuneration Committee held two minuted meetings.

Audit Committee

The Audit Committee comprises of Gunilla Spongh (Chairman), Claes Mellgren and Ulf Gundemark.

The Audit Committee has a monitoring role of the Company's financial reporting. The Audit Committee monitors the effectiveness of the Company's internal controls and risk management with respect to financial reporting. The Audit Committee's duties include keeping regular contact with the Company's auditors to ensure that the Company's internal and external accounting satisfies requirements made on market-listed companies and to discuss the scope and focus of auditing work, evaluate the completed audit activities and notify the Company's Board of Directors regarding the results of the audit and the results of the evaluation. The Audit Committee also assists the Nomination Committee in establishing proposals for auditors and fees for audit work. The Audit Committee, in 2021, held five meetings where minutes were taken.



The Board's Rules of Procedure

In addition to laws and regulations, the Board's work is governed by the annual set work plan. The work plan contains guidelines for the work of the Board, instructions for the CEO and financial reporting.

The rules of procedure include:

- that the Board shall meet at least five times per year and, upon urgent matters, meetings may take place via telephone or video conferencing.
- that certain matters shall be dealt with at each Board meeting and that specific decisions should be made at the inaugural meeting.
- that the Board members receive documentation regarding matters to be discussed at the meetings in good time before the meetings.
- that the Board, each month, receives a report regarding the Company's operations and development.
- that the auditors shall be invited to, upon at least one Board meeting, report on the audit work without any representative from Company management participating.

The rules of procedure further describe how the minutes shall be prepared and distributed to members and how the Board will be informed upon, i.e. press releases. The rules of procedure also include guidelines for the decisions the Board may delegate to the CEO and senior management.

ACCOUNTING, AUDITING AND INTERNAL CONTROL

General

External auditors are appointed by the AGM. The auditors' task is to, on behalf of shareholders, review the Company's Annual Report and accounting and the management of the Board of Directors and the CEO. The internal financial statements prepared on a monthly basis have also been submitted to the auditors.

The entire Board is involved in the internal control of the financial statements and is jointly responsible for other internal controls. The Company regularly informs how the Board's issued guidelines have been implemented in the business and how the internal control is designed. The auditors provide ongoing feedback and suggestions for improvements to the Company regarding the same.

Internal control

The Board is responsible for the work with corporate governance and internal controls. The overall aim is to protect the company's assets and shareholders' investments. The Board is responsible for ensuring that financial statements are prepared in accordance with applicable law. Quality assurance of AQ's financial reporting is done by the Board dealing with accounting issues and the financial reports which the Company submits.

AQ Group's Board has therefore striven to provide effective and regular financial reporting. The Board's reporting instructions to the CEO regarding financial reporting include internal controls. In each subsidiary, there is an internal division of roles and responsibilities aimed at realising good internal controls of financial reporting. AQ's accounting departments of each subsidiary informs regularly management of the economic development of their respective companies. The Board is committed to realising that all financial manag-

Read more about AQ's corporate governance on our website under investor / corporate governance.

There you will find:

- Articles of association
- Information from previous AGMs, summonses and minutes
- Audit opinions
- Guidelines for remuneration to senior executives
- The board's proposal for allocation of profits
- The Board's evaluation of remuneration for executive management
- The Nomination Committee's motivated opinion about the board

ers have strong integrity, embrace good ethics and have high expertise within respective areas of responsibility. AQ continuously works with the development of appropriate systems for administrative management. AQ has also developed an operations manual that describes the organisation, responsibilities, powers, policies, financial controls and more.

Risk assessment and control activities

On a monthly basis, AQ establishes the appropriate reports with analysis and comments, which are reported for both group and individual subsidiaries. This gives the Board an excellent tool to monitor and control the ongoing development in AQ. Financial reports from management is a recurring item taken up at all Board meetings.

AQ's risk management is governed by a policy established by the management team, with the CFO responsible for compliance and reporting within the Group.

Information and communication

AQ's financial reporting complies with the laws and regulations applicable in Sweden and the local rules in each country where it operates. Besides external rules and recommendations, there are internal instructions and directions.

AQ Group's information to shareholders and other stakeholders through the Annual Report and interim reports are provided on the Company's website (www.aqgroup.com). There are press releases and presentation materials relating to recent years. Information released by the Company follows the Board's established information and insider policy.

Follow-up

In addition to internal monitoring and reporting, AQ's external auditors report during the year to the CEO and Board. This gathered information mentioned in this report gives the board a good idea and a reliable basis regarding financial reporting in the annual report.

Company management

The Board has delegated operational responsibility for the Company and the Group to the CEO. An instruction concerning the division of duties between the Board and the CEO are decided annually by the Board. AQ's senior management consists of the management team which, during 2021 consisted of James Ahrgren - CEO (from April 1), Anders Carlsson - CEO (until March 31), Christina Hegg - Finance, Erik Mattsson - Purchasing, Paulina Duszel - Marketing and sales, Per Lindblad - IT and Business development,

Jenny Eivhammar - HR, Åsa Lostorp - System products (until November 22), Nerijus Olsauskas - Wiring Systems, Ola Olsson - Electric Cabinets, Niklas Ericsson - Inductive Components, Ragnar Koppel - Sheet Metal Processing and Per Wedel - Injection Molding (until November 22).

Remuneration for MDs of subsidiaries is decided by the Group CEO according to the principles established by the Remuneration Committee in the parent company. No incentives in form of options or other share programmes for senior executives or other persons within or outside the Company.

REMUNERATION TO THE BOARD

During 2021, SEK 200 thousands (200) in Board remuneration was paid to Board members Per-Olof Andersson, Gunilla Spongh, Ulf Gundemark, Lars Wrebo, Annika Johansson-Rosengren, Claes Mellgren and Vegard Söraunet. The Chairman, Patrik Nolåker, was paid SEK 450 thousands (450).

Chairman of the Audit Committee, Gunilla Spongh has received SEK 100 thousands (100) and other members of the Audit Committee, Ulf Gundemark and Claes Mellgren have each received SEK 40 thousands (40). Chairman of the Remuneration Committee, Annika Johansson-Rosengren has received SEK 50 thousands (50) and the other members of the Remuneration Committee, Per-Olof Andersson and Patrik nolåker, have each received SEK 30 thousands (30). In addition to the above, no special remuneration or benefits were received by the Board. No benefits are payable to Board members after serving on the Board.

REMUNERATION TO THE CEO AND SENIOR EXECUTIVES

Salary and other remuneration to CEO Anders Carlsson/James Ahrgren for 2021 amounted to SEK 5,797 thousands (4,135). The CEO is entitled to a monthly pension provision equal to 35% of base salary. Pension costs in 2021 for the CEO amounted to SEK 897 thousands (785). Guidelines for remuneration to senior executives is decided by the AGM. The decision means that AQ Group shall maintain remunera-

tion levels and other employment conditions needed to ensure the company's access to executives with the competence and capacities to achieve set goals. The starting point for salary and other remuneration to senior executives of AQ Group AB is that they shall be at market level. The CEO's notice period is six months to the Group, and the Group's notice period is 12 months to the CEO. Salaries and other remuneration to other senior executives excluding the CEO in 2021 amounted to SEK 16,797 thousands (16,724). Pension costs in 2021 amounted to SEK 2,867 thousands excluding the CEO (3,070). Senior executives normally have six months' notice, regardless of whether the employee or the Company terminates the agreement. No compensation is paid after termination of employment.

AUDITORS

The company's auditor is continuously informed about the Company's operations and include regular meetings with company management, Board material and minutes of meetings. The auditor provides ongoing feedback and recommendations to the Board and management based on observations made during the audit.

Since the 2014 AGM, the auditing company is KPMG AB auditors. Authorised accountant Hök Olov Forsberg is Chief Auditor since the Annual General Meeting 2021. Hök Olov was born in 1980 and is a member of FAR, and has been an authorised accountant since 2010. KPMG's address: KPMG AB, Box 382, 101 27 Stockholm, Sweden.

COMPENSATION TO AUDITORS

According to decisions at the Annual General Meeting, AQ's auditors receive compensation in accordance with the auditing assignment.

Västerås, Sweden on
March 28, 2022

AQ Group AB (publ)
Board of Directors

AQ's sustainability report for 2021 is described in more detail on pages 21-26 of this annual report.



Auditor's report on the corporate governance statement

To the general meeting of the shareholders in AQ Group AB (publ), corporate identity number 556281-8830

Engagement and responsibility

It is the board of directors who is responsible for the corporate governance statement for the year 2021 on pages 30 - 33 and that it has been prepared in accordance with the Annual Accounts Act.

The scope of the audit

Our examination has been conducted in accordance with FAR's auditing standard RevU 16 The auditor's examination of the corporate governance statement. This means that our examination of the corporate governance statement is different and substantially less in scope than an audit conducted in accordance with International Standards on Auditing and generally accepted auditing standards in Sweden. We believe that the examination has provided us with sufficient basis for our opinions.

Opinions

A corporate governance statement has been prepared. Disclosures in accordance with chapter 6 section 6 the second paragraph points 2-6 the Annual Accounts Act and chapter 7 section 31 the second paragraph the same law are consistent with the annual accounts and the consolidated accounts and are in accordance with the Annual Accounts Act.

Västerås, March 28, 2022
KPMG AB

Hök Olov Forsberg
Authorized Public Accountant

BOARD



PATRIK NOLÅKER (1963)
Chairman of the Board

Elected 2015, independent*.

Education and experience

M.Sc. Economics and MBA. Patrik has a broad international experience. He has previously been CEO of Dywidag-Systems International, CEO of Alimak Hek Group, President Atlas Copco-Underground Rock Excavation Division, President Atlas Copco-Geotechnical Drilling and Exploration Division and various leading positions within ABB in Sweden and abroad.

Ongoing assignments

Chairman of Saferoad Group AS, Fibo Group AS and ViaCon Holding AB and board member of Systemair AB, iMPREG and Palmarosia AB.

Holdings in AQ 7,000 shares



ULF GUNDEMARK (1951)
Board member

Elected 1998, independent*.

Education and experience

M.Sc. in Engineering at Chalmers. Has international experience and worked as manager of Elektroskandia/Hagemeyer Nordics, IBM Utilities and various positions within ABB. Has been Chairman of Nordic Waterproofing Group, Lindab International, Swedish Stirling AB and Bridge to China and also board member of Scandi Standard AB, Constructor Group AS, Lönne International AS, Solar Group AS, Opti Group AB and Lantmännen Ekonomisk Förening.

Ongoing assignments:

Board member of GUMACO AB.

Holdings in AQ 1,010 shares



CLAES MELLGREN (1959)
Board member

Elected 2018.

Dependent to the Company and its management since he has been employed by the Company during the past five years.

Dependent to major shareholders of the Company.

Education and experience

MSc. Engineering and has previously been production, logistics and site manager at different ABB units in Västerås. Claes has been a Board member in AQ Group AB until 2015 and CEO from October 2010 to August 2018.

Founder of AQ

Ongoing assignments

Chairman of Note AB and board member of Automation Region.

Holdings in AQ 4,553,095 shares



VEGARD SØRÅUNET (1980)
Board member

Elected 2021, Dependent to major shareholders of the Company.

Education and experience

A Master's degree in Accounting and a MSc in Business Administration from Norwegian School of Management BI, Norway and exchange MBA-program in Finance from Bond University, Australia. CIO of ODIN Forvaltning AS and investment director at Seatankers Management Norway AS.

Ongoing assignments

CEO and founder of Aeternum Management AS, that manages Aeternum Capital AS. CEO and chairman of the board of directors of Søråunet Invest AS.

Holdings in AQ Represents shareholder Aeternum Capital AS who has a 10.11% ownership in AQ.



PER-OLOF ANDERSSON (1955)
Board member

Elected 1994.

Chairman of the Board 2009-2018. Independent of the Company and the Company's management, not independent of major shareholders.

Education and experience

Tool expert.

Founder of AQ.

Ongoing assignments

Chairman of Ocuisnet Group AB and board member of SPG Holding AB.

Holdings in AQ 4,483,975 shares



GUNILLA SPØNGH (1966)
Board member

Elected 2014, independent*.

Education and experience

Master of Industrial Economics. Former CFO Preem, chief international affairs and CFO Mekonomen.

Ongoing assignments

Board member of Byggmax, Consivo Group, Meds Apotek, Momentum Group, Lernia, Pierce Group, Swedish Stirling, Systemair and ViaCon. Chairman of Bluefish Pharmaceuticals.

Holdings in AQ 100 shares



LARS WREBO (1961)
Board member

Elected 2017, independent*.

Education and experience

M.Sc. Engineering. Broad international experience from the automotive industry. As part of the Group Management in Volvo Cars, responsible for purchasing and manufacturing, and for production and logistics within MAN Truck & Bus. He has also had a number of senior positions within Scania.

Ongoing assignments

Board member of LEAX Group AB, Ålö AB, SMPP Holding AB and Thor Ahlgren AB.

Holdings in AQ 4,000 shares



ANNIKA JOHANSSON-ROSENGREN (1969)
Board member

Elected 2018, independent*.

Education and experience

Economy and Social science background. Annika has worked in leading positions in Human Resources for more than 25 years. She has been HR manager at Valeo, HR Director at ASSA ABLOY, Bombardier Transportation, and works today as HR Director at Alstom Group.

Holdings in AQ 300 shares

* Independent in relation to both the Company and the Company's management as well as to the Company's major shareholders.

Information regarding own and related parties' shareholdings refers to the situation as per December 31, 2021.

GROUP MANAGEMENT



JAMES AHRGREN (1979)
CEO and Investor relations

Engineering studies
Employed 2021, 2011-2019
Holdings in AQ: 8,830 shares



CHRISTINA HEGG (1970)
CFO

M.Sc. Economics
Employed 2020
Holdings in AQ: 1,000 shares



PER LINDBLAD (1959)
Manager Business Development and IT

M.Sc. Engineering
Employed 2008
Holdings in AQ: 2,020 shares



JENNY EIVHAMMAR (1974)
HR Manager

Bsc. Human Resources
Bsc. Media and Communication
Employed 2020
Holdings in AQ: 0 shares



ERIK MATTSSON (1975)
Purchasing Manager

B.Sc. Engineering
Employed 2014
Holdings in AQ: 0 shares



PAULINA DUSZEL (1981)
Marketing and Sales Manager

MBA
Employed 2010
Holdings in AQ: 0 shares



NIKLAS ERICSSON (1972)
BA Manager Inductive Components

Eng. degree in Power Electronics
Employed 1994
Holdings in AQ: 7,700 shares



NERIJUS OLSAUSKAS (1978)
BA Manager Wiring Systems

Business Administration, Kaunas technical university
Employed 2012
Holdings in AQ: 0 shares



OLA OLSSON (1967)
BA Manager Electric Cabinets

MBA
Employed 2011
Holdings in AQ: 540 shares



RAGNAR KOPPEL (1982)
BA Manager Sheet Metal Processing

M.Sc Woodworking technology
Employed 2009
Holdings in AQ: 908 shares

Information regarding own and related parties' shareholdings refer to the situation as per December 31, 2021.

AUDITORS

KPMG

Chief auditor is Hök Olov Forsberg, born 1980.
Chief auditor of AQ Group since the AGM in 2021.
Hök Olov is an authorized public accountant and member of FAR.
Other audit assignments that Hök Olov has include Advania, Ovako, Smurfit Kappa and LKAB Minerals.



2021

GENERAL ABOUT OPERATIONS

The Board of Directors and the CEO of AQ Group AB (publ), corporate identity number 556281-8830, hereby submit annual accounts and consolidated accounts for the 2021 financial year.

The Group operates in two segments; **Component**, which produces transformers, wiring systems, mechanical parts, sheet metal processing and plastic injection molding, and **System** which produces systems, automation and power solutions, as well as complete machines in close cooperation with customers.

Net sales was SEK 5,471 million (4,819), an increase of SEK 652 million compared to the previous year.

The total growth for the year was 13.5% (-5.7), of which organic growth was 12.3% (-8.6), growth through acquisitions 4.0% (4.6) and a currency effect of -2.8% (-1.8). The currency effect corresponds to approximately SEK -134 million and was mainly driven by the currencies EUR, PLN and BGN.

Operating profit (EBIT) was SEK 446 million (401), an increase of SEK 45 million. Year 2021 has been characterized by high demand, primarily in medical technology, trucks and construction machines and high capacity utilization in our production units. However, our units in Canada, the USA and Mexico have been negatively affected by the lower bus volumes there as an effect of the Covid pandemic. Furthermore, component shortages have caused disruptions to our production in combination with the fact that we have some lag in the transfer of raw material price changes to our customers, which has had a negative effect on operating profit. Our acquisition last summer of Schaffner's Power Magnetics division affected operating profit during the year by SEK -5 million.

Goodwill and other intangible assets increased during the year by SEK 20 million compared with the beginning of the year. The net change is due to acquisitions, yearly amortizations of technology and customer relations and currency translation effects.

The Group's investments in tangible fixed assets for the year amounted to SEK 189 million (114), and pertain to capacity investments and improvement projects for more efficient production, both in Europe and Asia. The single largest investment is a new factory building in Lithuania, where we invested SEK 59 million during 2021. In total, tangible fixed assets was SEK 1,052 million (913), of which SEK 230 million (265) consists of the book value of rights of use in accordance with IFRS 16.

The Group's interest-bearing liabilities

amounted to SEK 844 million (797) and cash and cash equivalents to SEK 283 million (452), which means that the Group has a net debt of SEK 561 million (345). The Group's interest-bearing liabilities without regard to leasing liabilities amounted to SEK 609 million (531), which means a net debt adjusted for leasing liabilities of SEK 326 million (80).

Cash flow from operating activities amounted to SEK 238 million (609), and was during the period negatively affected by the increased inventory levels to meet the increased demand and reduce the effects of the disturbances in the supply chain as well as the rapid ramp-up in several of our units, which has also increased our accounts receivable.

Cash flow from investing activities amounted to SEK -391 million (-137), which relates mainly to acquisition of subsidiaries of SEK -203 million (-20) and investments in fixed assets of SEK -189 million (-114).

Cash flow from financing activities amounted to SEK -26 million (-169) and includes raising new loans in connection with the acquisitions and payment of leasing liabilities.

At the end of the year, equity amounted to SEK 2,627 million (2,191) in the Group.

Development for each segment, see Note 6.

SIGNIFICANT EVENTS DURING THE YEAR

On February 19, 2021, Aeternum Capital acquired 1,850,000 shares in AQ Group AB (publ) from AQ's founders Claes Mellgren and Per-Olof Andersson. The sale corresponded to 10.1% of the company's shares. After the transaction, the founders' shareholding amounted to 39.3%. The Nomination Committee proposed Vegard Søråunet from Aeternum Capital as a new board member of AQ Group to this year's Annual General Meeting. Anders Carlsson left his position as CEO on March 31, 2021.

James Ahrgren succeeded as the new CEO on April 1, 2021.

On April 15, 2021, AQ Group AB signed an agreement with the Swiss Schaffner Group to acquire their Power Magnetics division. Preliminary purchase price amounted to CHF 22.4 million on a debt-free cash-free basis (enterprise value). The division has an annual turnover of approximately CHF 45 million with an EBITDA margin of approximately 7% and the number of employees amounted to approximately 320. Closing was planned for 1 July 2021.

On July 1, 2021, the deal with the Schaffner Group acquiring their Power Magnetics Division was closed according to plan. Schaffner's Power Magnetics division is a leading supplier in the design and manufacturing of specialized power electronics components, such as

reactors, transformers and filters in medium to high power. Its customers include leading players in the railway, industrial and electrification sectors. AQ Group took over the Power Magnetics units in Paderborn (Germany), Kecskemét (Hungary), Wytheville and Roanoke (Virginia, USA) and the Power Magnetics part in Shanghai (China), with all employees.

The new units are now part of the Inductive Components business area and are expected to contribute with approximately 8% growth in our net sales on an annual basis. The purchase price paid amounted to SEK 208 million, of which SEK 17 million was paid as a final adjustment on October 8, 2021.

SIGNIFICANT EVENTS AFTER THE END OF THE PERIOD

On February 24, 2022, Russia initiated a military invasion of Ukraine that is still ongoing. This is a humanitarian catastrophe and affects the entire world economy. AQ's direct financial impact is currently not significant as we do not have a production unit in any of these countries. Neither does AQ have any significant customers or suppliers in either Ukraine, Russia or Belarus.

AQ follows the continued development and is ready to act when needed. As of today, we have received several inquiries from customers who want to move their production to our factories in, for example, Poland, Lithuania, Estonia and Bulgaria.

In mid-March, the spread of Covid-19 in China increased and the risk of shutdowns in the country will increase, which will also increase the risk of continued delivery problems of semi-conductor components in 2022.

OUTLOOK

The financial year 2021 has been affected by the Covid-19 pandemic, and also the beginning of the financial year 2022. The spread of infection is not yet completely gone but continues in all the countries where AQ is active. The intensity of the spread of infection varies between different countries and goes up and down and also affects, among other things, the possibility for labour to cross national borders.

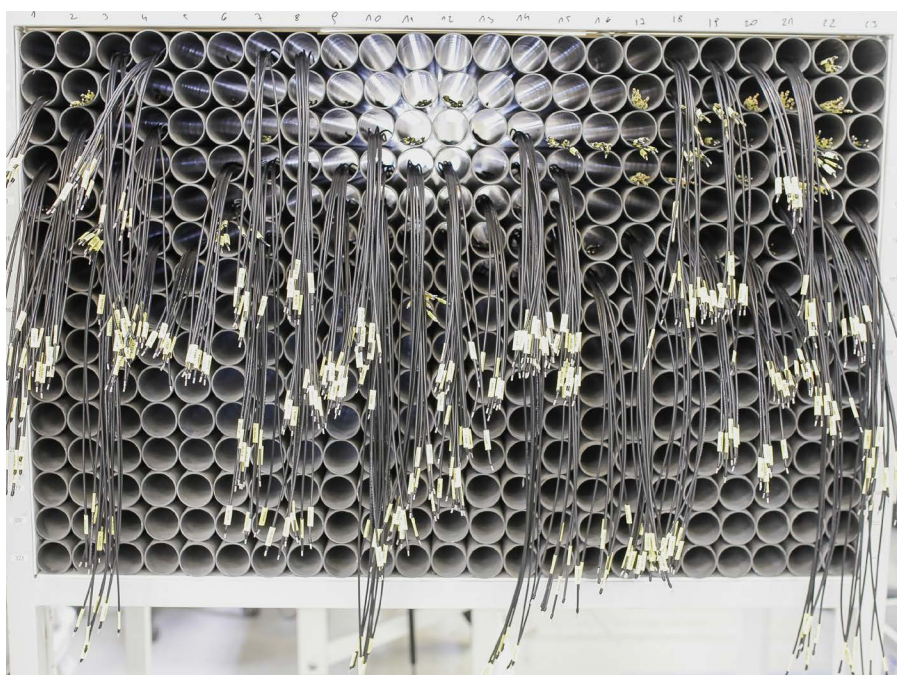
Russia's attack on Ukraine described above, creates uncertainty in many ways. We will in the best way try to solve the problems that arise concerning uncertainty about the world economy, but more directly in the form of customers with changed needs.

However, demand from our customers is strong and we have a good spread of risk between countries, customers and market

segments. We see good growth in inductive components, primarily for wind turbines, frequency converters and in components for electronics. There is also high demand in our wiring and sheet metal factories for the automotive industry. In some of our markets, demand remains low, such as buses and ships. We believe that sales volumes to ships will recover in the second half of 2022, but for buses the outlook remains uncertain, although we expect demand to return to North America and South America when the pandemic is completely over and travel returns to normal.

Our goal is to be a long-term stable, growing and profitable group with a profit margin before tax of 8% and a strong financial position. We like to do business with the customer in focus. With strong relationships with world-leading customers and committed employees, we will do everything to create organic growth and implement new acquisitions. An important part of this is our values and our striving to be a long-term and "Reliable" supplier to leading industrial customers.

The Board does not submit any forecast of future sales and earnings. The statements in this report may be perceived as forward-looking and the actual outcome may be significantly different. In addition to the factors that have been commented on, the actual outcome can be affected by, for example, war, political events, economic effects, exchange rates and interest rates, competing products and their pricing, product development, commercial and technical difficulties, problems with deliveries, outbreaks of other virus diseases and large credit losses.



MULTI-YEAR OVERVIEW

Below is shown the development over the past five years. For Key indicators and definitions, see Note 38.

GROUP

SEK M unless otherwise stated	2021	2020	2019	2018	2017
Net revenue	5,471	4,819	5,113	4,667	4,020
Operating profit	446	401	340	208	263
Profit before tax	441	369	321	198	256
Operating margin, (EBIT) %	8.2	8.3	6.7	4.5	6.5
Liquid ratio, %	130	135	106	111	125
Debt/equity ratio, %	56	57	52	58	61
Return on total assets, %	11.0	10.8	10.1	7.4	10.4
Return on equity after tax, %	15.3	15.1	13.8	8.9	13.2
Number of employees in Sweden	821	794	856	900	1,043
Number of employees outside Sweden	5,656	5,097	5,474	5,169	4,505

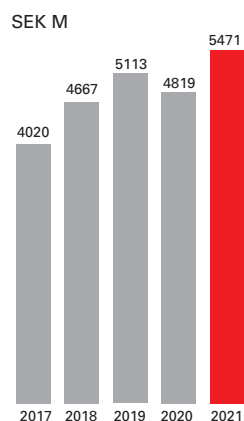
Key indicators per share, SEK ¹⁾

Profit for the year	19.99	17.24	14.37	8.26	11.14
Dividend ²⁾	3.33	-	-	2.75	2.75
Equity	143.62	119.75	110.15	97.45	89.82
Number of shares, thousands	18,294	18,294	18,294	18,294	18,294

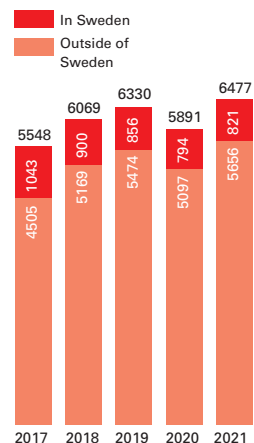
¹⁾ There are no instruments that could cause dilution.

²⁾ Proposal presented for each year to the AGM.

Net turnover



Average number of employees



AQ Group AB (publ) is the parent company in a group, herein called AQ, whose business concept is:

- To develop, manufacture and assemble components and systems for demanding industrial customers
- With our commitment to Total Quality our customers become long-term partners.

AQ is one of Sweden's leading suppliers of components and systems for demanding industrial customers. The company is listed on Nasdaq Stockholm.

PARENT COMPANY

AQ Group AB (publ) is the parent company in one group, herein called AQ, whose business concept is:

- To develop, manufacture and assemble components and systems for demanding industrial customers.
- With our commitment to Total Quality our customers become long-term partners

Parent company

SEK M unless otherwise stated	2021	2020	2019	2018	2017
Net turnover	50	43	43	52	50
Operating profit	-4	-4	-3	8	17
Profit after net financial items	-13	47	134	211	99
Liquid ratio, %	57	61	60	68	58
Equity ratio, %	43	42	43	47	43

The parent company, AQ Group AB, is primarily focused on the management and development of the Group. The parent company's turnover consists, as in previous years, almost exclusively of sales of management services to subsidiaries. Purchases from subsidiaries do not occur to any significant extent.

Net sales for the full year amounted to SEK 50 million (43). Other external expenses amounted to SEK 28 million (17). Personnel costs were SEK 28 million (35). Costs for the resigning CEO have charged the personnel costs with SEK 3 million previous year.

Operating profit (EBIT) was SEK -4 million (-4). Net financial items were SEK -8 million (52) and consisted mainly of tax-free dividends from subsidiaries of SEK 73 million (80), revaluation of receivable of SEK 18 million due to the bankruptcy, exchange rate losses of SEK 13 million (-23), write-down of shares in subsidiary of SEK -109 million (-5), bank interest of SEK -8 million (-8) and internal interest of SEK 6 million (7).

Current receivables are mainly receivables from group companies SEK 106 million (168) and consist of cash pool, accrued interest and accounts receivable.

The increase in unrestricted equity of SEK 1 million compared to December 31, 2020 consists of the period's profit. Untaxed reserves consist of tax allocation funds.

Non-current interest-bearing liabilities have increased compared to previous year, and amounts to SEK 478 million (210) at the end of the year. The increase is mainly related to reclassification from short-term liabilities and new loans in conjunction to the acquisition of Schaffner's power Magnetics division. Interest-bearing current liabilities decreased by SEK 296 million compared to the same period last year, and consist of short-term bank loans of SEK - million (260) and liabilities to group companies in the cash pool SEK 385 million (449). Other current liabilities SEK 19 million (36) consists of other liabilities and accrued costs and prepaid revenues.

The parent company's risks and uncertainties are essentially the same as for the other companies in the group. See Note 3 in the annual report. Regar-

ding the company's financial risk management, cash flows etc., reference is made to the financial reports included in the Annual Report and Note 3.

GROUP

Environmental impact

The Parent company does not have any operations that require permits or reporting according to environmental laws. Within the Group, there are companies that conduct notifiable operations and companies that conduct permit operations. The notifiable operations are linked to the Environmental laws' guidelines regarding plastic manufacturing and machine processing, as well as emissions of non-chlorinated solvents via evaporation into the air. Such permit operations concern less emissions into waste water and the air among others in connection with powder coating.

Sustainability

AQ Group is an active member of UN Global Compact. Thus, AQ Group and all its subsidiaries are committed to following ten principles in terms of human rights, labor law, the environment and preventing corruption. In 2021, based on these principles, we have taken measures, see pages 21-26 in the Sustainability Report.

Research and development

AQ does not conduct its own research.

Investment policy

The investments correspond to a normal need for the current production rate. In 2022, AQ intends to continue to invest in its existing business areas.

Personnel policy

The health and well-being of our employees has always been an important part in decision making at all levels within the Group. Each company has its own approach to encourage employees with measures that benefit health. In addition, ongoing training occurs based on the companies' needs.

Dividend policy

The Board proposes that the dividend should correspond to approximately 25% of the average profit after tax over a business cycle. The company's financial consolidation needs must always be considered.

Work of the Board and the CEO

During the past year, the Board of Directors consisted of eight members, all elected at the Annual General Meeting 2021. The Board held thirteen minutes meetings during the year. The Board of Directors and the CEO work according to a set rules of procedure. See further information in Corporate Governance Report pages 30-33.

Remunerations to Senior executives

Regarding remuneration to the Board of Directors, the CEO and Senior executives during 2021, see Note 11. The Board's proposed guidelines for remuneration to Senior executives of AQ in 2022 is mainly in accordance with the guidelines adopted at the AGM 2021 and what have been in practice in AQ Group for many years and are as follows:

Regarding remuneration to the Board the following is proposed: The Chairman of the Board SEK 450 thousands (450) and SEK 200 thousands (200) for each of the Board's ordinary members. The Chairman of the Audit Committee SEK 100 thousands (100) and the members of the Audit Committee SEK 40 thousands (40). Chairman of the Remuneration Committee SEK 50 thousands (50) and the members of the Remuneration Committee SEK 30 thousands (30). AQ has no share and share price-based incentive programme during 2021.

Variable remuneration to AQ's management group consists of a variable cash salary (bonus). The AGM 2021 adopted the following principles for variable cash compensation: In addition to a fixed salary, variable remuneration, when applicable, shall be offered and linked to predetermined and clearly set measurable target criteria with the aim of promoting the company's long-term value creation. The remuneration may be paid in cash or additional premium payments to pension insurance. The total amount of variable remuneration shall not exceed the fixed salary paid to the executive concerned. The Board may deviate from the guidelines in individual cases should special reasons exist.

For the Annual General Meeting 2022, the Remuneration Committee proposes the following principles for variable remuneration: In addition to fixed salaries, variable remuneration can be offered where applicable, which must be linked to predetermined and clearly defined measurable target criteria with the aim of promoting the company's business strategy, sustainability and long-term value. These criteria currently include, among other things, profit, cash flow and inventory turnover. The remuneration can be paid as cash compensation or extra premium

payments to pension insurance. In total, the variable remuneration shall not exceed 100% of fixed salary. The Board may deviate from the guidelines if there are special reasons for this in individual cases.

Furthermore, it is proposed to the annual general meeting in 2022 to establish a long-term warrant-based incentive program for senior executives within AQ Group by carrying out a private placement, with deviation from the shareholders' preferential rights, in respect of not more than 155,000 warrants, entailing an increase in the share capital of not more than SEK 310,000 if the private placement is fully taken up.

Information regarding risks and uncertainties

Through its operations, the group is exposed to both operational and financial risks. A description of these is included in Note 3 and in Outlook in the Directors' Report. Within the next 12 months, we see no significant change in these risks.

Ownership structure

All shares are held with equal voting rights, without restrictions other than those required by the Swedish Companies Act. There are no contracts, laws or clauses of the Articles of Association that restrict the transfer of shares.

The previous Annual General Meeting authorized the Board to, until the Annual General Meeting for fiscal year 2021, decide on a new issue of a total of 1,500,000 new shares via allocation or by cash.

There are no provisions in the Articles of Association or otherwise in agreements which govern the appointment and dismissal of Board directors or severance payment to them. There are also no limitations via agreements or Articles of Association regarding the amendment of the Articles of Association.

A table of the ten largest shareholders as of December 31, 2021 can be found on page 28.



PROPOSED APPROPRIATION OF PROFIT

The Board proposes that the retained earnings, 685,912,674, is distributed as follows:

Available, SEK		Appropriation, SEK	
Share premium reserve	84,194,103	Distributed to shareholders, SEK 3.33 SEK per share	60,912,213
Retained earnings incl. profit for the year	601,718,571	Carried forward ¹⁾	624,993,461
Total free equity	685,912,674	Total	685,912,674

1) of which 84,194,103 returns to the share premium reserve

The Board of Directors proposes that the Annual General Meeting on April 21, 2022 decide on a dividend of a total of SEK 60.9 million. The amount per share, SEK 3.33, is the same amount as the AQ share had as a subscription price at the listing on Aktietorget 2001.

The proposed dividend corresponds to 17% (-) of the Group's profit after tax. The proposed dividend is not expected to affect the Company's or the Group's ability to meet its commitments in the short- and long-term, continue its operations and make further commercially motivated investments.

Regarding the Company's profit and financial position, refer to following income statements, balance sheets, cash flow statements and comments and notes.

The Board proposes that the following conditions apply to dividends:

- SEK 3.33 per share shall be distributed and
- April 25, 2022 is the date of reconciliation

The Board proposes that

3.33 SEK per share shall be distributed



Consolidated income statement

SEK M	Note	01/01/2021 31/12/2021	01/01/2020 31/12/2020
OPERATING INCOME			
Net sales	6, 7	5,471	4,819
Other operating income	8	143	153
Total income		5,614	4,972
OPERATING EXPENSES			
Change in inventory of work in progress		184	-18
Raw material and consumables		-2,866	-2,352
Goods for resale		-121	-89
Other external expenses	9,10	-598	-469
Personnel costs	11	-1,486	-1,353
Depreciation and amortisation	10,17,18,19,20,21	-234	-234
Other operating expenses		-46	-57
Total expenses		-5,168	-4,571
Operating profit		446	401
PROFIT FROM FINANCIAL ITEMS			
Financial income	13	22	16
Financial expenses	14	-28	-48
Net financial income/expense		-5	-32
Profit before tax		441	369
Taxes	16	-73	-51
Profit for the year		368	318
PROFIT FOR THE YEAR ATTRIBUTABLE TO			
Parent company shareholders		366	315
Non-controlling interests		2	2
SHARE-RELATED REPORTING, SEK			
Earnings per share 1)		19.99	17.24

1) There were no transactions during the year that might result in dilution effects.

SEK M	01/01/2021 31/12/2021	01/01/2020 31/12/2020
PROFIT FOR THE YEAR	368	318
OTHER COMPREHENSIVE INCOME		
Items that will not be reclassified to the income statement		
Revaluation related to defined benefit pension plans	-1	0
Revaluation related to defined benefit pension plans, tax effect	0	0
Items that subsequently may be reclassified to the income statement		
Translation differences, foreign operations	70	-142
Other comprehensive income for the year after tax	69	-142
Comprehensive income for the year	437	175
COMPREHENSIVE INCOME FOR THE YEAR		
ATTRIBUTABLE TO:		
Parent company shareholders	434	173
Non-controlling interests	2	2

Consolidated balance sheet

SEK M	Note	31/12/2021	31/12/2020
ASSETS			
NON-CURRENT ASSETS			
<i>Intangible assets</i>			
Goodwill	17	366	330
Customer relations	18	76	85
Technologies	18	73	80
Other intangible non-current assets	18	13	14
Total intangible assets		528	509
<i>Tangible assets</i>			
Land and buildings	19	271	242
Plant and machinery	10, 20	598	591
Equipment, tools, fixtures and fittings	21	67	50
Construction in progress	22	116	30
Total tangible assets		1,052	913
<i>Financial assets</i>			
Non-current receivables		2	2
Deferred tax assets	16	62	54
Total financial assets		63	56
TOTAL NON-CURRENT ASSETS		1,644	1,477
CURRENT ASSETS			
<i>Inventories</i>			
Raw materials and consumables		909	552
Work in progress		224	128
Finished goods and goods for resale		171	135
Total inventories	2	1,305	816
<i>Current receivables</i>			
Trade and other receivables	3	1,295	995
Current tax assets		14	17
Other receivables	25	94	54
Prepaid expenses and accrued income	26	65	54
Total current receivables		1,468	1,120
Cash and cash equivalents	34	283	452
Total cash and cash equivalents		283	452
TOTAL CURRENT ASSETS		3,056	2,388
TOTAL ASSETS		4,699	3,864

SEK M	Note	31/12/2021	31/12/2020
EQUITY AND LIABILITIES			
EQUITY			
Share capital		37	37
Other capital contributions		84	84
Translation reserve		84	14
Retained earnings incl. profit for the year		2,411	2,047
Equity attributable to parent company shareholders		2,616	2,181
Non-controlling interests		12	9
TOTAL EQUITY	27	2,627	2,191
LIABILITIES			
<i>Non-current interest-bearing liabilities</i>			
Non-current liabilities to credit institutions	3, 34	632	406
<i>Non-current non-interest-bearing liabilities</i>			
Deferred tax liabilities	16	80	84
Provisions	30	18	16
Other non-current liabilities		0	1
Total non-current liabilities		730	508
<i>Current interest-bearing liabilities</i>			
Bank overdraft facilities	3, 34	46	6
Other liabilities to credit institutions	3, 34	166	384
<i>Other current liabilities</i>			
Provisions	30	11	5
Advance payments from customers	6	62	36
Trade and other payables	3	711	439
Current tax liabilities		38	13
Other liabilities	31	84	80
Accrued expenses and prepaid income	32	224	202
Total current liabilities		1,342	1,166
TOTAL LIABILITIES		2,072	1,674
TOTAL EQUITY AND LIABILITIES		4,699	3,864

Consolidated statement of changes in equity

Equity attributable to parent company shareholders

SEK M	Share capital	Other contributed capital	Translation reserve	Retained earnings incl. profit	Subtotal	Non-controlling interests	Total equity
Equity, 01/01/2020	37	84	156	1,731	2,008	7	2,015
Profit for the year	-	-	-	315	315	2	318
Translation differences	-	-	-142	-	-142	0	-142
Revaluation of defined benefit pension plans	-	-	-	0	0	0	0
Revaluation of defined benefit pension plans, tax effect	-	-	-	0	0	0	0
Other comprehensive income	-	-	-142	0	-142	0	-142
Comprehensive income for the year	-	-	-142	315	173	2	175
Dividends paid	-	-	-	-	-	-	-
Transactions with shareholders	-	-	-	-	-	-	-
Equity, 31/12/2020	37	84	14	2,047	2,181	9	2,191
Equity, 01/01/2021	37	84	14	2,047	2,181	9	2,191
Profit for the year	-	-	-	366	366	2	368
Translation differences	-	0	70	-1	69	0	70
Revaluation of defined benefit pension plans	-	-	-	-1	-1	0	-1
Revaluation of defined benefit pension plans, tax effect	-	-	-	0	0	0	0
Other comprehensive income	-	0	70	-2	69	0	69
Comprehensive income for the year	-	0	70	364	434	2	437
Dividends paid	-	-	-	-	-	0	0
Transactions with shareholders	-	-	-	-	-	0	0
Equity, 31/12/2021	37	84	84	2,411	2,616	12	2,627

SEK M	Note	01/01/2021 31/12/2021	01/01/2020 31/12/2020
Profit before tax		441	369
Adjustment for non-cash generating items	34	221	250
Income tax paid		-56	-56
Cash flow from operating activities before change in working capital		606	564
Change in inventories		-370	31
Change in trade receivables		-191	-3
Change in other receivables		-34	-19
Change in trade payables		198	3
Change in other liabilities		30	32
Change in working capital		-368	45
Cashflow from operating activities		238	609
Aquisitions of subsidiaries and other businesses	33	-203	-20
Divestment of shares in subsidiaries		0	-
Acquisition of intangible non-current assets		-3	-8
Acquisition of tangible non-current assets		-189	-114
Sale of tangible non-current assets		3	5
Sale of intangible non-current assets		0	0
Other changes in non-current assets		0	0
Cashflow from investing activities		-391	-137
New borrowings		82	-
Amortisation of loans		-49	-21
Amortisation of loans (financial leases)		-95	-91
Change in bank overdraft facilities		36	-59
Dividends to the parent company shareholders		0	-
Other changes in financial activities		-	1
Cashflow from financing activities	34	-26	-169
Increase/decrease in cash and cash equivalents		-178	303
Cash and cash equivalents at the beginning of the year		452	161
Exchange rate differences in cash and cash equivalents		10	-12
Cash and cash equivalents at the end of the year		283	452

Parent Company's Income Statement

SEK M	Note	01/01/2021 31/12/2021	01/01/2020 31/12/2020
OPERATING INCOME			
Net sales		50	43
Other operating income	8	4	5
Total income		54	48
OPERATING EXPENSES			
Other external expenses	9	-28	-17
Personnel costs	11	-28	-35
Other operating expenses		-2	0
Total expenses		-59	-53
Operating profit		-4	-4
PROFIT FROM FINANCIAL ITEMS			
Income from participation in group companies	12	-35	75
Financial income	13	42	14
Financial expenses	14	-14	-37
Net financial income/expense		-8	52
Earnings after financial items		-13	47
Appropriations	15	23	27
Profit before tax		10	74
Taxes	16	-9	-1
Profit for the year ¹⁾		1	74

¹⁾ Profit for the year corresponds to the comprehensive income for the year

SEK M	Note	31/12/2021	31/12/2020
ASSETS			
NON CURRENT ASSETS			
<i>Financial assets</i>			
Participations in group companies	23	1,217	1,118
Receivables from group companies	24, 35	196	154
Deferred tax assets	16	0	-
Total financial assets		1,413	1,272
TOTAL NON-CURRENT ASSETS		1,413	1,272
CURRENT ASSETS			
<i>Current receivables</i>			
Trade and other receivables	3	0	-
Receivables from group companies	35	106	168
Current tax assets		4	13
Other receivables	25	18	2
Prepaid expenses and accrued income	26	3	2
Total current receivables		132	185
Cash and cash equivalents	34	142	296
TOTAL CURRENT ASSETS		274	481
TOTAL ASSETS		1,687	1,753

Balance sheet for the Parent company

SEK M	Note	31/12/2021	31/12/2020
EQUITY AND LIABILITIES			
EQUITY			
Share capital		37	37
Statutory reserve		1	1
Restricted equity		38	38
Share premium reserve		84	84
Retained earnings		600	526
Profit for the year		1	74
Non-restricted equity		686	684
TOTAL EQUITY	27	724	722
Untaxed reserves	28	6	28
Deferred tax liabilities	16	-	0
Provisions		-	0
LIABILITIES			
<i>Interest bearing non-current liabilities</i>			
Non-current liabilities to credit institutions	3, 34	478	210
Total non-current liabilities		478	210
<i>Interest-bearing current liabilities</i>			
Current liabilities to credit institutions	34	-	260
Other liabilities to credit institutions	34	72	44
Interest-bearing current liabilities to group companies	35	385	449
<i>Other current liabilities</i>			
Trade and other payables	3	4	3
Liabilities to group companies	35	-	22
Other liabilities	31	9	1
Accrued expenses and deferred income	32	10	13
Total current liabilities		480	792
TOTAL LIABILITIES		958	1,003
TOTAL EQUITY AND LIABILITIES		1,687	1,753

Statement of changes in equity for the Parent company

SEK M	Restricted equity			Non-restricted equity			Total equity
	Share capital	Statutory reserve	Subtotal	Share premium reserve	Other non-restricted equity	Subtotal	
Equity, 01/01/2020	37	1	38	84	526	611	648
Profit for the year ¹⁾	-	-	-	-	74	74	74
Dividends paid	-	-	-	-	-	-	-
Transactions with shareholders	-	-	-	-	-	-	-
Equity, 31/12/2020	37	1	38	84	600	684	722
Equity, 01/01/2021	37	1	38	84	600	684	722
Profit for the year ¹⁾	-	-	-	-	1	1	1
Dividends paid	-	-	-	-	-	-	-
Transactions with shareholders	-	-	-	-	-	-	-
Equity, 31/12/2021	37	1	38	84	602	686	724

¹⁾ Profit for the year corresponds to the comprehensive income for the year

Parent Company's Cash Flow statement

SEK M	Note	01/01/2021 31/12/2021	01/01/2020 31/12/2020
Operating profit		10	74
Adjustment for non-cash generating items	34	90	-23
Income tax paid		0	-8
Cash flow from operating activities before change in working capital		100	44
Change in other receivables		-6	0
Change in trade payables		1	0
Change in other liabilities		-17	-8
Change in working capital		-22	-8
Cashflow from operating activities		78	36
Acquisitions of shares in subsidiaries	33	-86	-20
Shareholder contributions paid	23	-122	-56
Change in cashpool		-14	454
New borrowings to group companies		-106	-63
Amortisation of loans to group companies		64	14
Cashflow from investing activities		-262	329
New borrowings		75	-
Amortisation of loans		-45	-16
Change in bank overdraft facilities		-	-56
Group contributions		-	3
Dividends to the parent company shareholders		-	-
Cashflow from financing activities	34	30	-69
Increase/decrease in cash and cash equivalents		-154	296
Cash and cash equivalents at the beginning of the year		296	-
Cash and cash equivalents at the end of the year		142	296

NOTES TO THE FINANCIAL STATEMENTS

NOTE 1 GENERAL INFORMATION

AQ Group AB (publ) and its subsidiaries is primarily a contract manufacturer and operate under the brand AQ. AQ designs, manufactures and sells products in two segments; **Component** where the business areas Precision stamping and Injection molding, Inductive components, Wiring systems and Electromechanical modules, Sheet metal processing and Special Technologies and Engineering are included, as well as **System** where the business areas Electric cabinets and System Products are included.

AQ Group AB (publ) is the highest level parent company of the Group. Parent company's sales are, as in previous years, almost exclusively via sales of management services to subsidiaries. Purchases from subsidiaries do not occur to any significant extent. The parent company, which is listed on Nasdaq Stockholm's main market since January 16, 2017, is based in Västerås, Sweden. The head office is located at Regattagatan 29, 723 48 Västerås, Sweden and the company's website is www.aqgroup.com. The consolidated financial statements and the Annual Report for AQ Group for the financial year 2021 has been approved by the Board for issuing March 28, 2022 and is available on the company's website on March 30, 2022 at the latest. The balance sheets and income statements are subject to approval by the AGM on April 21, 2022.

NOTE 2 REPORT ON THE APPLICATION OF ACCOUNTING PRINCIPLES

A description of the accounting principles applied in the preparation of this annual report follows below. The principles have been applied consistently for all presented years unless otherwise stated.

2.1 Fundamental standards and legislation

The consolidated financial statements were prepared in accordance with the International Financial Reporting Standards (IFRS), published by the International Accounting Standards Board (IASB) as adopted by the EU. Furthermore, the Group also applies the Swedish Financial Reporting Board's recommendation RFR 1 (Supplementary Accounting Rules for Groups). Unless otherwise specified, the cost value method was applied when valuing assets and liabilities. Unless otherwise specified below, the items in the income statement and balance sheet are recorded gross.

The parent company does not have its own manufacturing operation, but serves as a holding company. The parent company applies the same accounting policies as the Group, with the addition of RFR 2 (Accounting for Legal Entities) instead of RFR 1.

The parent company's functional currency is the Swedish krona, which is also the reporting currency for the parent company and the Group. Unless otherwise specified, all amounts are rounded to the nearest million.

2.2 Consolidated statements and acquisitions

The consolidated financial statements include all subsidiaries of AQ. A subsidiary is defined in accordance with IFRS 10, as a company in which AQ Group AB has a controlling interest. A controlling interest exists when AQ Group AB has an interest over investments, is exposed to or has a right to a variable return from its involvement, and can exert its interest in the investment in order to influence the return. When assessing whether a controlling interest exists, consideration is given to shares that potentially provide entitlement to vote and whether control exists.

A subsidiary is included starting from the date on which the Group gains a controlling interest in the company. Similarly, a subsidiary is excluded as of the date on which the controlling interest ceases. When incorporating a subsidiary's financial statements into the Group, IFRS 3, Business Combinations, is applied. When an acquisition takes place, an acquisition analysis is prepared in accordance with the acquisition method. The cost of acquisition comprises the fair value of assets issued as compensation, equity instruments issued for equity and debts incurred or taken over as at the transfer date. Transaction expenses incurred in connection with the acquisition are recorded directly as expenses. The excess amount between the acquisition value and the fair value of the Group's share of acquired net assets is recorded as goodwill. Any deficits, negative goodwill, is recorded directly in the income statement under

Other operating income. Internal profits in inventories are eliminated in the consolidated financial statements.

Contingent considerations are valued at fair value on the acquisition date. If this is matched by a liability, this must be converted to fair value via the income statement for each report. Intra-Group balance sheet items as well as transactions and unrealised gains/losses on these are eliminated.

2.3 Segment reporting

Two business segments are presented in the segment report; Component and System. Each has similar economic characteristics, products, production processes and customer categories. These segments are recorded in a manner which conforms to internal reporting, which is given to the senior executive decision maker. The senior executive decision-maker is the function responsible for the allocation of resources and assessment of the operating segment's financial results. In the Group this function has been identified as the CEO and the management team. Company management believes that this is consistent with the identification of operating segments in accordance with IFRS 8.

The parent company's turnover is derived almost exclusively from the subsidiaries. The parent company's financial statements are included in the adjustment item together with the real estate companies in segment reporting. Note 6, Operating segments, contains more detailed information.

2.4 Income

Income includes the fair value of goods and services sold excluding Value Added Tax and discounts, as well as the elimination of intra-Group sales.

2.4.1 Sale of goods and performance of service assignments

The Group's incomes essentially consist of sales of goods. Income for the sale of goods is recognized in profit for the year when control of a product or service is transferred to the customer, that is, when the goods have been delivered and accepted by the customer. The Group has no agreements with customers with right of return.

Income from service assignments is reported over time with the services being performed, i.e. based on the degree of completion. The degree of completion is determined by an assessment of work performed on the basis of made investigations.

Income is recognized at the fair value of what has been received, or is expected to be received, with deductions for discounts granted.

2.4.2 Financial income

Financial income comprises interest income on bank deposits and receivables, as well as realised and unrealised exchange rate differences in the financial sector. Income is recorded when the right to receive payment and the size of the payment have been established.

2.5 Employee benefits

2.5.1 Short-term benefits

Short-term benefits to employees are calculated without discounting and recorded as an expense when the related services are received. A provision is recorded for the expected cost of profit-sharing and bonus payments when the Group has a valid legal or informal obligation to make such payments as a consequence of services having been received from employees and the obligation can be calculated reliably.

2.5.2 Long-term benefits

The Group's net obligation in respect of other long-term benefits, except pensions, comprises the value of future benefits that employees have earned as remuneration for the services they have performed during the current and previous periods.

This remuneration is discounted to present value and the fair value of any managed assets is deducted. The discount rate is established on the same basis used as for defined benefit pension plans. The calculation is performed using the projected unit credit method. Any actuarial gains or losses are recorded in the income

statement in the period when they occur. These include remuneration in connection with sabbatical leave, anniversaries and long-term inability to work. Long-term benefits also include remuneration issued in respect of a long period of service.

2.5.3 Benefits after termination of employment

Defined contribution pension plans are classified as plans in which the company's obligation is limited to the contributions that the company has undertaken to pay. In such cases the size of the employee's pension depends on the contributions that the company pays into the plan or to an insurance company and the return on capital that these contributions produce. Consequently, it is the employee who bears the actuarial risk (that the benefit will be lower than expected) and the investment risk (that the assets invested will be insufficient to produce the expected benefits). The company's obligations in respect of contributions to defined contribution plans are recorded as an expense in the income statement as they are earned by means of employees having performed services for the company during a period.

In 2021 the companies paid a total of SEK 7,562 thousand (7,121) in pension expenses to Alecta. The Group's share of the total contributions to the plan and the Group's share of the total number of active members in the plan amounts to 0.02351% and 0.03099% (2020: 0.01965% and 0.03156%). The contributions for the next reporting period are expected to be on a par with last year. In accordance with IAS 19 and UFR 10, the ITP pensions financed via Alecta must be treated as defined contribution pension plans until further notice, as information from Alecta does not enable reporting as defined benefit pension plans.

The premiums for Alecta are established using assumptions about interest rates, life expectancy, operating expenses and yield tax, and are calculated in such a way that the payment of a constant premium for the retirement date will be sufficient for all the target benefits, based on the insured party's current pensionable salary, to have been earned.

There is no established set of rules defining how a possible deficit should be treated, although in the first instance losses must be covered by Alecta's collective consolidation capital, and will therefore not result in increased expenses through an increase in agreed premiums. There are also no rules defining how a possible surplus or deficit is to be distributed in the event that the plan is discontinued or a company withdraws from the plan.

The information that must be provided in accordance with IAS 19, in addition to the above, relates to the consolidation ratio. Collective consolidation is a buffer for Alecta's insurance obligations against variations in return on capital and insurance risks. It comprises the difference between Alecta's assets and insurance obligations to policyholders and insured parties. The company accounts for an insignificant part of the plan.

The consolidation ratio reported below relates to Alecta's assets as a percentage of the insurance obligations. Alecta has provided the following information regarding the consolidation level: "The collective consolidation level can normally vary between 125% and 175%. The consolidation ratio for 2021 was 172% (148).

The Group has no substantial defined-benefit pension plans.

2.5.4 Termination benefits

An expense for benefits in connection with staff redundancies is recorded at the earlier of when the company can no longer withdraw the offer to employees or when the company records restructuring expenses. Benefits that are expected to be settled after twelve months are recorded at their current value. Benefits that are not expected to be settled in full within twelve months are recorded under long-term benefits. There are no agreements regarding severance pay or the like within the Group.

2.5.5 Share-based benefits

A warrant scheme enables employees to acquire shares in the company. The fair value of the warrants allocated is recorded as a staff cost, with a corresponding increase in equity. There are no share-based benefits in the Group.

2.6 Lease agreements

As of January 1, 2019, IFRS 16 Leasing Agreements is applied in the Group. When entering into an agreement, the Group assesses whether the agreement is, or contains, a lease agreement. An agreement is, or contains, a leasing agreement if the agreement assigns the right to decide, over a certain period, the use of an identified asset in exchange for compensation.

The Group reports a right-of-use asset and a leasing debt on the date of the lease agreement. The right-of-use is initially valued at acquisition value, which consists of the original value of the lease liability with addition for lease payments paid at or before the start date plus any initial expenses. The right-of-use asset is subsequently written off linearly from the start date to the earliest of the end of the asset's useful life and the end of the lease term.

The leasing liability - which is divided into long-term and short-term - is initially valued at the present value of remaining leasing fees during the assessed leasing period. The leasing period is the non-cancellable period with the addition of additional periods in the agreement if it is deemed reasonably certain at the commencement date that these will be used. Leasing fees are discounted with the implicit interest rate of the lease. If this interest rate cannot be easily determined, the Group's marginal borrowing rate is used.

The lease debt is valued at amortized cost using the effective interest method. The lease liability is revalued if future lease payments change due to, among other things, changes in an index or a price. When the lease liability is revalued in this way, a corresponding adjustment is made to the carrying value of the right-of-use asset.

Year 2020 an amendment in IFRS 16 regarding how tenants report rent reductions due to Covid-19 was implemented. The rent reduction does not need to be accrued over the remaining rental period, but can be reported in the same period as the rent was reduced. The Group has chosen to apply this rule.

2.7 Fixed assets and financial instruments

Intangible assets with indeterminate useful lives

Goodwill consists of the amount by which the acquisition value on acquisition of companies or operations exceeds the fair value of identified net assets at the time of acquisition. Goodwill and other intangible assets with an indeterminate useful life are valued at cost less any write-downs. Depreciation according to plan is not made on these assets, instead, any impairment needs are tested annually or more often if there is an indication of a significant decline in value, in accordance with IAS 36.

Capitalised expenditures

Other intangible assets relate primarily to acquired software. Software is depreciated linearly over five years.

Customer relations and technology

Identified acquired customer relations and technology are depreciated linearly over 5-10 years.

Tangible fixed assets

Tangible fixed assets are depreciated on a straight-line basis over the estimated useful life; there is no depreciation of land. The Group applies component depreciation, which means that the components' estimated useful life forms the basis of depreciation.

Estimated useful lives:

Plants and machinery	5-12 years
Equipment, tools, fixtures and fittings	5-10 years

Land and buildings include factories and offices. There are operational properties within the Group, but no investment properties.

The cost of acquisition includes expenses that can be attributed directly to the acquisition. Plant and machinery consist solely of assets intended for production, while equipment, tools, fixtures and fittings are divided between offices and production. Plant and machinery are recorded at the cost of acquisition with deductions for accumulated depreciation and amortisation. Regarding the recording of directly acquired net assets ("asset acquisition"), see Note 2.2

above. Expenses for repairs and maintenance to maintain and make marginal improvements to production capacity in the machinery are recorded as expenses directly in the income statement.

Assets are depreciated over the periods indicated below

Buildings	10-60 years
Improvement expenses on leasehold property	20 years
Land improvements	20 years
Machinery	5-10 years
Equipment, tools fixtures and fittings	3-10 years

Buildings consist of several components with varying useful lives

The following main groups of components have been identified and form the basis of depreciation of buildings:

Frame	40-60 years
Supplements to the frame, internal walls, etc.	20-40 years
Installations; HVAC, electricity, plumbing	20-40 years
Outer layer: façades, roofs, etc.	20-30 years
Inner layer: mechanical equipment, etc.	10-15 years

Depreciation methods, residual values and useful lives used are reviewed at the end of every year.

Regarding differences between tax and book value, please refer to the section on income taxes, 2.11.

Financial instruments

Accounts receivable and debt instruments issued are reported when they are issued. Other financial assets and financial liabilities are recognized when the Group becomes a party to the instrument's contractual terms. A financial asset (with the exception of accounts receivable that do not have a significant financing component) or financial liability is valued at initial recognition at fair value plus, in the case of financial instruments not measured at fair value through profit or loss, transaction costs directly attributable to the acquisition or issue. A trade receivable without a significant financing component is valued at the transaction price.

The Group removes a financial asset from the statement of financial position when the contractual rights to the cash flows from the financial asset cease or if it transfers the right to receive the contractual cash flows. The Group discards a financial liability from the statement of financial position when the commitments specified in the agreement are fulfilled, cancelled or terminated. When a financial liability is derecognised, the difference between the carrying amount that has been removed and the remuneration paid (including transferred non-monetary assets or assumed liabilities) is reported in the income statement. For more information on financial instruments, see Note 3.

2.8 Inventories

Of the recorded inventory values of raw materials and consumables of SEK 909 million (553), it is estimated that 95% will be turned over within one year. It is estimated that other inventories, such as work in progress, finished products and goods for resale, totalling SEK 395 million (263), will be turned over in their entirety within one year. The value of inventories was written down by SEK 104 million (101) on the balance sheet date. The valuation was based on the use of an obsolescence scale. The obsolescence scale is based on each company's historical obsolescence risks, quantities and maturity.

2.8.1 Goods for resale, raw materials and consumables and purchased finished/semi-finished products are valued at the cost of acquisition or the net realisable value, whichever is lower.

The acquisition value is calculated according to a weighted average calculation. Calculation of net realisable value arises when a risk of obsolescence has been identified in an inventory item, such as one with slow movement.

2.8.2 Finished products and work in progress are valued as direct costs and a reasonable proportion of indirect costs, based on normal utilisation capacity. The change is recorded in the income statement.

2.8.3 Work in progress on behalf of another party is valued as direct costs and an estimated proportion of indirect costs on the balance sheet date.

2.9 Effects of changes in exchange rates

2.9.1 Transactions and balance sheet items

Transactions in foreign currency are translated at the exchange rate prevailing on the transaction date. Exchange rate profits and losses that arise when paying for such transactions, as well as monetary assets and liabilities in foreign currency that are translated at the closing day rate, are recorded gross in the income statement. To a lesser extent there are currency hedges within the Group on the balance sheet date.

2.9.2 Group companies

Assets and liabilities in foreign businesses, including goodwill and other consolidated over and under values, are translated from the foreign operation's functional currency to the groups presentation currency, Swedish kronor (SEK), at the exchange rate as of the balance sheet date. Revenues and expenses in a foreign enterprise are translated into SEK at an average rate that constitutes an approximation of the exchange rate that prevails at each moment of transaction. Translation differences that occur upon translating currencies for foreign operations are posted separated in other comprehensive income and area accumulated in a separate component in equity, named the translation reserve. In the event that the foreign operation is not wholly owned, the translation difference is distributed to holdings without controlling influence based on its proportional share of ownership. When controlling influence, considerable influence or joint control ceases for a foreign business, they are realised at the accumulated translation difference by which they are reclassified from the translation reserve in equity to profits for the year.

2.10 Provisions

A provision differs from other liabilities as there is uncertainty about the payment date and the amount to settle the provision. A provision is reported in the balance sheet when there is an existing legal or informal obligation as a consequence of an event, and it is probable that an outflow of financial resources will be required to settle the obligation and a reliable estimate of the amount can be produced. Provisions are made at the amount that represents the best estimate of what is required to settle the existing obligation on the balance sheet date. If the effect of when payment is made is significant, provisions are calculated by discounting the expected future cash flow at an interest rate before tax that reflects current market assessments of the money's timevalue and the risks associated with the liability. Pension provisions mainly occur in the Bulgarian, Lithuanian, Polish and Italian companies, and the size of these defined benefit pension plans has been assessed as being insignificant for the Group.

If there are a number of similar obligations, an individual assessment is usually made regarding the probability of whether an outflow of resources from the company will be required. A provision is recorded when the probability of outflow in respect of a special item in this group of obligations is likely. Provision is made at the amount that represents the best estimate of what is required to settle the existing obligation on the balance sheet date.

2.11 Income taxes

Recorded tax for the period comprises current tax and deferred tax. When the tax is based on an underlying transaction that is recorded directly against equity, the tax effect is also recorded directly against equity. Otherwise the tax is recorded in the income statement. Current tax is the tax payable or receivable for the year, adjusted for any correction of current tax from previous years.

Deferred tax is recorded in full, according to the balance sheet method, for all temporary differences that arise between the tax value of assets and liabilities and their reported values in the consolidated financial statements. Temporary differences are not recorded for differences arising on recording of consolidated goodwill or for the initial recording of assets and liabilities that are not acquisitions and that at the time of the transaction do not affect recorded or taxable profit.

Deferred taxes are calculated using the tax rates expected to apply when the tax is to be settled, which are normally the tax rates adopted on the balance sheet date. Deferred tax assets in respect

of tax loss carryforwards are recorded only to the extent that it is likely that they can be utilised. Deferred tax liabilities consist mainly of untaxed reserves, which are divided into equity and deferred tax in the consolidated financial statements. The amount also includes deferred tax liabilities on the properties recorded at a higher value than the tax value.

The Group's earnings in Estonia are not burdened with income tax since the current tax regime only taxes dividends. Deferred tax has instead been reported for future, estimated dividends.

2.12 Recording of government grants and disclosure of government assistance

Government grants are recorded in the balance sheet as deferred income when there is reasonable certainty that the grant will be received and the Group will fulfil the conditions associated with the grant. Grants are accrued systematically in the income statement in the same manner and over the same periods as the expenses the grants are intended to compensate. The income is accounted for in other operating income.

Government grants related to assets are recorded as a reduction in the carrying value of the asset.

2.13 Earnings per share

Calculation of earnings per share is based on the consolidated profit/loss for the year and the weighted average number of shares outstanding during the year.

2.14 Impairments

Assets that have an indefinite useful life (for example, goodwill) are not depreciated, but are tested annually or more often when needed with respect to the need for impairment with a number of estimates such as assumed growth rate and assumed discount rate. For impairment testing, goodwill is allocated to the operating segments that were expected to benefit from the acquisition and where the goodwill item arose. IAS 36 is applied within AQ for testing impairment requirements except for the assets that are regulated via other standards such as financial assets (IFRS 9), inventories and deferred taxes. During the financial year, there was no impairment requirement in the Group linked to IAS 36.

For other assets, an assessment is made if there is a need for impairment when there are indications that an asset's value exceeds its estimated recoverable amount. The recoverable amount is the highest of an asset's net sales value and value in use. For assets that have previously been written down, a review is made on each balance sheet date if reversal should be made.

Impairment of financial assets is made in accordance with IFRS 9. The Group recognizes loss reserves for expected credit losses on financial assets valued at amortized cost. The reported gross value of a financial asset is depreciated when the Group has no reasonable expectation of recovering a financial asset in its entirety or part of it. The Group makes individual assessments regarding the time and amount for write-off based on whether there are reasonable expectations for recovery. However, financial assets that have been written off may still be subject to enforcement measures to comply with the Group's recovery procedures of recoverable amounts.

2.15 Related party disclosures

Regarding transactions between companies within the Group, these take place at arm's length in accordance with the Group's internal pricing policy. See also Note 2.3 and 6.

There have been no transactions with owners beyond the benefits described in Note 11, Personnel.

2.16 Sustainability assessment according to EU's taxonomy

AQ is covered by EU directives and must state the extent to which the activities conducted meet the criteria in the EU taxonomy. AQ has assessed how environmentally sustainable our operations are based on the technical criteria contained in the Commission's delegated act on EU climate taxonomy (Article 8 of the Regulation) and which should be considered as contributing to the first two environmental objectives (on limiting and adapting to climate change).

2.17 The parent company's accounting policies

AQ Group AB is the parent company in the AQ Group and has its head office in Västerås, Sweden. The operation includes administrative functions, holding operations and financing operations. AQ Group AB has prepared its Annual Report in accordance with the Swedish Annual Accounts Act and recommendation RFR 2 (Accounting for Legal Entities), hereinafter "RFR 2", which was issued by Swedish Financial Reporting Board. In accordance with RFR 2, a parent company whose consolidated financial statements comply with the International Financial Reporting Standards (IFRS), as approved by the EU, as long as these accounting policies comply with the Swedish Annual Accounts Act, can apply the exceptions from IFRS as defined in RFR 2 with regard to Swedish tax legislation.

The financial statements are presented in Swedish kronor (SEK), rounded to the nearest million SEK. Unless otherwise specified, the parent company's accounting policies have been applied consistently for all periods. There is a more detailed description of the accounting policies applied in Notes 1 and 2. The descriptions below have been limited to deviations that occur.

Subsidiaries

Shares in subsidiaries are recorded in the parent company in accordance with the cost value method. The carrying amount for shares in subsidiaries undergoes impairment testing in accordance with IAS 36, Impairment of Assets. For further information see also the Group's accounting policies, Amortisation of financial assets, in respect of amortisation. Transaction expenses that arise in connection with an acquisition are recorded by the parent company as part of the cost of acquisition and are thus not recorded as an expense.

IFRS 16 Leasing agreements

The Parent Company does not apply IFRS 16, according to the exception in RFR 2. As a lessee the lease expenses are reported on a straight-line basis over the lease period. Right-of-use assets and lease liabilities are therefore not reported in the balance sheet.

Financial warranties

Financial warranties that the parent company has issued in favour of subsidiaries are not valued at their fair value. They are recorded as contingent liabilities, unless it is probable that the warranties will result in payments. In such cases, a provision is recorded.

Group contributions and shareholder contributions

Group contributions in Sweden are deductible, in contrast with shareholder contributions. Group contributions are recorded as appropriations in the income statement.

Income taxes

In the parent company's balance sheet items, there is no deferred tax on untaxed reserves, due to the connection between accounting and taxation.

NOTE 3 FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT

Financial instruments with a classification according to IAS 32 are presented below, accounting and valuation according to IFRS 9 and disclosures with risk information according to IFRS 7 and measurement at fair value according to IFRS 13. The financial assets and the carrying amount of the financial liabilities, respectively, constitute a reasonable estimate of the fair value, in respect of those recognized at amortized cost.

3.1 Financial assets

On initial recognition, a financial asset is classified as valued at: amortized cost, fair value through other comprehensive income or fair value through profit or loss. Financial assets are not reclassified after the initial recognition, except if the Group changes the business model for the management of the financial assets.

A financial asset shall be valued at amortized cost if it meets both of the following conditions and has not been identified as valued at fair value through profit or loss:

- it is held within the framework of a business model whose goal is to hold financial assets in order to obtain contractual cash flows, and
- the agreed terms for the financial asset give rise to cash flows at specific times, which are only payments of principal amounts and interest on the outstanding amount of capital.

A debt instrument shall be valued at fair value through other comprehensive income if it meets both of the following conditions and has not been identified as valued at fair value through profit or loss:

- it is held according to a business model whose objectives can be achieved both by obtaining contractual cash flows and selling financial assets, and
- its contractual terms give rise to cash flows at specific times, which are only payments of principal and interest on the outstanding amount of capital.

All financial assets that are not classified as valued at amortized cost or fair value through other comprehensive income are measured at fair value through profit or loss.

3.1.1 Subsequent valuation and profits and losses

Financial assets valued at fair value through profit or loss

The subsequent valuation for these assets takes place at fair value. Net gains and losses, including all interest or dividend income, are reported in the income statement.

Financial assets valued at amortized cost

The subsequent valuation for these assets is made at amortized cost using the effective interest method. The accrued acquisition value is reduced by write-downs. Interest income, foreign exchange gains and losses and impairment losses are recognized in profit or loss. Gains or losses arising from cancellation are reported in the income statement.

At closing, the need for impairment of unsecure receivables is tested, see section 3.5 Credit risks.

Cash and cash equivalents consist of cash and immediately available balances with banks and corresponding institutions. There are no obstacles to the exploitation. The Group's unutilized overdraft facility amounts to SEK 186 million (164), see also Note 34. Linked to the overdraft facility, two conditions are stipulated in a covenant. One relating to limitations in the Group's net debt in relation to operating profit before interest, tax, depreciation and write-downs (EBITDA). The second limits the debt to equity ratio, net debt / equity. During the full year 2021, AQ has met the conditions by a good margin.

Financial assets valued at amortized cost

SEK M	Group		Parent company	
	2021	2020	2021	2020
Long-term external receivables	2	2	0	0
Accounts receivable	1,295	995	0	-
Receivables from group companies	-	-	302	322
Other receivables	44	27	18	2
Cash and cash equivalents	283	452	142	296
Total	1,623	1,476	463	620

3.2 Financial liabilities

Financial liabilities are classified as valued at amortized cost or fair value through profit or loss. A financial liability is classified at fair value through profit or loss if it is classified as a holding for trading purposes, as a derivative or it has been identified as such at the first accounting date. Financial liabilities measured at fair value through profit or loss are valued at fair value and net gains and losses, including interest, are recognized in profit or loss. Subsequent valuation of other financial liabilities takes place at amortized cost using the effective interest method. Interest expenses and foreign exchange gains and losses are recognized in profit or loss. Gains or losses on removal from the accounts are also reported in the profit and loss.

Additional purchase prices for acquisitions are recognized at fair value through profit or loss.

In the description of the liquidity risk, there is a maturity analysis for financial liabilities. For AQ, this means that almost all financial instruments are recognised at acquisition value and any reporting of changes in value, such as foreign exchange, is carried through the income statement.

Financial liabilities valued at amortized cost

SEK M	Group		Parent company	
	2021	2020	2021	2020
Non-current liabilities to credit institutions	632	406	478	210
Bank overdraft facilities	46	6	-	-
Other debts to credit institutions	166	384	72	304
Accounts payable - trade	711	439	4	3
Other liabilities	26	17	8	-
Liabilities to group companies	-	-	385	471
Total	1,581	1,253	946	988

3.3 Financial instruments

The Group is exposed to various types of financial risks in its business.

Financial risk refers to fluctuations in the company's earnings and cash flow due to changes in exchange rates, interest rates, refinancing and credit risks. The Group's financial policy for managing financial risks has been prepared by group management and provides guidance in the form of risk mandates and limits for financial activities. The overall objective of the Group's financial policy is to provide cost-effective financing and to minimise negative effects on the Group's profit which derive from market risks. The following is a general description of risks and uncertainties, as well as how they are managed.

3.4 General risk exposure relating to financial assets and liabilities

Group management classifies risks into the categories credit risk, liquidity risk and market risk. Market risk is in turn divided into interest rate risk, currency risk and price risk, the latter refers to both purchases and sales. Group management has decided, in certain cases, to work with hedging instruments. The goal is to address the risks through currency and raw material clauses in agreements with customers and suppliers. The experience from renunciation of hedging for the said risks has not meant that management intends to change the current policy.

3.5 Credit risks

The Group's credit risk is mainly related to trade receivables and cash and cash equivalents. For cash and cash equivalents, banks are counterparties. The expected credit losses in cash and cash equivalents have been assessed as insignificant.

According to the credit policy, a credit assessment of new customers is performed. An assessment is done via an external credit rating when available, and payment history. The Group's average collection period for external trade receivables during the year was 69 (60) days. A change in the credit period of 1 day, with current turnover rate, means a change in working capital and cash flow of approximately SEK 19 million.

Other measures of the Group's credit risk is illustrated by the total exposure to individual customers. At closing, the single largest receivable was SEK 242 million (209). The net sales of the Group's two largest customers amounted to 28% (28) of total net sales.

The Group's maximum exposure to credit risk is limited to the stated value of accounts receivable. The following tables show the time aspect of the risk exposure of overdue accounts receivable. The management of credit risks is decentralised.

The Group reports loss reserves for expected credit losses on financial assets valued at amortized cost. The Group has a policy for when losses are reported. When it is determined whether a financial asset's credit risk has increased significantly since the first accounting date and when calculating expected credit losses, the Group assumes reasonable and verifiable information that is relevant and available without unnecessary costs or efforts. This includes both quantitative and qualitative information, analysis based on the Group's historical experience, credit assessment and forward-looking information. See Note 2.14 for more information on impairment of financial assets.

Specification of trade receivables SEK M	Group			
	Total		Loss reserves	
	2021	2020	2021	2020
Not overdue	1,084	874	-	2
Total overdue by 1 - 30 days	141	90	-	-
Total overdue by 31 - 90 days	46	26	0	-
Total overdue by 91 - 180 days	20	7	0	-
Total overdue by more than 180 days	21	16	17	14
Total	1,312	1,012	17	17

Accounts receivable are denominated in Swedish kronor, approximately SEK 377 million (334), thereafter, the main currencies are EUR, CNY and USD - converted to Swedish kronor - amount to approximately SEK 609 million (496), SEK 136 million (66) and SEK 108 million (42) respectively. Loss reserves on balance date are reported as a total of SEK 17 million (17), and the year's profit includes losses of SEK 1 million (1). The loss reserve for accounts

receivable is always valued at an amount corresponding to expected credit losses during the remaining term of the receivable. The Group uses a matrix for calculating the loss reserve with expected loss percentages divided by how many days a claim is late. The loss percentages are based on historical experience and specific conditions and expectations at the end of the reporting period.

Non-current liabilities

SEK M	Group	
	2021	2020
Bank loans	481	215
Leasing liabilities	151	191
Total	632	406

Current liabilities

SEK M	Group	
	2021	2020
Overdraft facility	46	6
Bank loan	81	307
Current leasing liabilities	85	77
Total	212	391

NOTE 3 FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT (CONT.)**3.6 Liquidity risks**

Liquidity risk is the risk that the Group may face problems meeting its obligations associated with financial liabilities. See specification of financial liabilities at previous page. The goal is for the Group to be able to meet its financial obligations in favourable and unfavourable markets without substantial unforeseen costs.

Liquidity risks and associated interest rate risk is managed centrally for the whole group. The rating agency Bisnode has given a rating of AAA for the company's borrowing.

The following table shows the maturity of the Group's financial liabilities. The column called nominal amount relates to future non-discounted cash flows.

Terms and maturity

SEK M	Currency	Nom interest rate	Due	Group			
				2021		2020	
				Nom. Amount	Booked Amount	Nom. Amount	Booked Amount
Revolving facility	SEK	1.00%	2022	263	260	264	260
Revolving facility	USD	1.10%	2022	82	81	-	-
Bank loan, current part	SEK	1.00%	2022	61	60	15	15
Bank loan, non-current part (amortized SEK 15 million / quarter)	SEK	1.00%	2023-2025	263	150	243	240
Bank loan	SEK	1.33%	2022	1	0	2	2
Bank loan	CAD	5.61%	2022-2024	5	5	6	6
Bank loan	CNY	4.05%	2022	7	7	-	-
Leasing liabilities		1.0-3.0%	2022-2050	254	236	290	268
Overdraft facility	SEK	0.35%	2022	64	64	105	105
Overdraft facility	EUR	0.35%	2022	-	-	-	-
Overdraft facility	PLN	0.35%	2022	-	-	-	-
Overdraft facility	USD/CNY/CAD	0.35%	2022	-	-	-	-
Overdraft facility	CAD	3.00%	2022	12	12	7	6
Overdraft facility	CNY	4.05%	2022	35	34	-	-
Accounts payable - trade			2022	711	711	439	439
Other liabilities			2022	26	26	17	17
Total				1,784	1,646	1,388	1,359

Maturity structure - contracted non-discounted cash flow leasing liabilities

SEK M	Group	
	2021	2020
Maturity		
0-6 months	40	35
7-12 months	48	48
Withing 1 year	89	83
1-2 years	67	69
2-5 years	76	100
Over 5 years	23	37
Total undiscounted lease liabilities	254	290

Leasing liabilities according to balance sheet

Current	85	77
Non-current	151	191
Total	236	268

3.7 Market risks

Market risks include the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risks are divided into interest rate risk, currency risk and other price risks. The market risks that primarily affect the Group are interest rate risk, currency risk and other price risks such as commodity prices.

Exchange rates	BGN	BRL	CAD	CNY	EUR	HKD	HUF	INR	MXN	NOK	PLN	RSD	THB	USD
Average exchange rate 2017	4.93	-	-	1.26	9.63	1.10	0.03	0.13	0.45	1.03	2.26	0.08	0.25	8.54
Closing day rate 2017	5.04	-	-	1.26	9.85	1.05	0.03	0.13	0.42	1.00	2.36	0.08	0.25	8.23
Average exchange rate 2018	5.24	-	6.71	1.31	10.26	1.11	0.03	0.13	0.45	1.07	2.41	0.09	0.27	8.69
Closing day rate 2018	5.25	-	6.59	1.31	10.28	1.15	0.03	0.13	0.46	1.02	2.39	0.09	0.28	8.97
Average exchange rate 2019	5.41	2.40	7.13	1.37	10.59	1.21	0.03	0.13	0.50	1.07	2.46	0.09	0.30	9.46
Closing day rate 2019	5.33	2.30	7.13	1.33	10.43	1.20	0.03	0.13	0.50	1.06	2.44	0.09	0.31	9.32
Average exchange rate 2020	5.36	1.81	6.86	1.33	10.49	1.19	0.03	0.12	0.43	0.98	2.36	0.09	0.29	9.20
Closing day rate 2020	5.13	1.57	6.40	1.25	10.04	1.06	0.03	0.11	0.41	0.95	2.22	0.09	0.27	8.19
Average exchange rate 2021	5.19	1.59	6.85	1.33	10.14	1.10	0.03	0.12	0.42	1.00	2.22	0.09	0.27	8.58
Closing day rate 2021	5.23	1.59	7.06	1.42	10.23	1.16	0.03	0.12	0.44	1.03	2.23	0.09	0.27	9.04

3.7.2 Currency risks

The Group also includes subsidiaries in the Euro area and Bulgaria, India, China, Mexico, Hungary, Poland, Serbia, USA, Canada and Brazil. Transactions, assets and liabilities denominated in foreign currencies are monitored centrally at AQ to create balance in each currency and thereby achieve maximum equalisation effect within the Group which thus minimises exchange rate effects. The group only uses hedging instruments in exceptional cases.

A decision to hedge is made centrally, after which managing it can take place at the subsidiary level.

Without considering price adjustments in the sales contracts, a change in exchange rate of 10% totally on yearly basis means an impact on sales of about SEK 371 million (339).

Sales in other currencies than SEK is about 68% (70) of turnover.

Upon a conversion of foreign subsidiaries' currencies to SEK, there is a conversion effect. A five percent change, assuming no changes elsewhere, changes the Group's profit by SEK 11 million.

Three currencies are responsible for most of the conversion exposure, PLN where a five percent change gives an effect before tax of SEK 5 million, EUR which has a corresponding effect on the earnings by SEK 3 million and BGN by SEK 3 million. Other exchange rate changes have a minor affect.

The net effect on equity of a five percent change against SEK is SEK 71 million (54), which consists of a change in the translation reserve. The change from the previous year is mainly due to the increased exposure of net assets in EUR, BGN and PLN.

3.7.1 Interest risks

The Group's interest rate risk relates to the Group's financing with credit institutions. All financing with credit institutions currently occur with variable interest, which is connected to the bank's base rate, which is related to Swedish National Bank's Repo rate with the net debt as per 31/12/2021, a change of 1 percentage point has an impact of about SEK 3 million.

3.7.3 Commodity risks

Commodity price risk refers to the change in prices of input goods and its impact on earnings. For the Group, it mainly involves changes in raw materials which constitute a commodity price risk.

AQ does not buy direct raw materials but only semi-finished products for further manufacturing such as sheet metal of steel and aluminium, cables, insulated winding wire, etc.

The raw material part (LME guided part) of semi-finished goods is estimated to be SEK 117 million, with the following assumptions:

Aluminum: 2,015 tons x USD 2,475 x 8.6 = SEK 43 million
Copper: 1,001 tons x USD 8,564 x 8.6 = SEK 74 million

The risk is minimised by price clauses in customer contracts.

NOTE 4 AMENDED ACCOUNTING POLICIES AND FUTURE CHANGES

4.1 Parent company

Unless otherwise stated below, the Parent Company's accounting policies in 2021 changed in accordance with what is stated for the Group.

4.2 Group

The new standards and interpretations that become effective for financial years beginning after December 31, 2021 have not been applied in the preparation of this financial report. None of these new or changed standards are expected to have any significant effect on the Group's financial reports in the future.

NOTE 5 IMPORTANT ESTIMATES AND ASSESSMENTS FOR ACCOUNTING PURPOSES

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. The board makes estimations and assessments concerning the future. Upon signing of the financial statements,

the Group is not involved in any significant litigation. The Board, upon the establishment of the Annual Report for 2021, found no item that would be particularly vulnerable in terms of a risk which could induce significant adjustments for the coming year, also see Notes 2.4, 2.5, 2.7, 2.11, 3 and 17.

NOTE 6 OPERATING SEGMENTS

The product composition in the segment Component includes transformers, wiring systems, mechanical parts, sheet metal processing and plastic injection molding. The product composition in the segment System includes production of systems, automation and power solutions, and the assembly of complete machines.

All group companies are driven by common goals for growth and profitability. This means that all trade between the companies is done on market terms (at arm's length, see Note 2.15). Segment reporting does not include any adjustments for internal profit and consolidated trading with other segments, these amounts are included as reconciliation items together with real estate companies and the parent company's numbers in the matrix below, under the heading Unallocated and eliminations.

Segment reporting includes deferred tax liabilities in the total line for Equity. Negative goodwill is taken up its entirety under the

heading Other operating income in the Group during the year of acquisition while it is matched against the accrual of capitalised balance sheet items in the Segment reporting. Two of the group's customers have generated revenues that constitute 10 percent or more each of the Group's total revenue. These revenues amounted to SEK 794 million (675) and SEK 765 million (675) and are included in both segments.

Reported amounts below reflect the financial reports that the company's executive decision makers, the CEO and the management team, review on a continuous basis and which make up the control parameters in the allocation of resources and assessment of performance. To the extent that there is reporting of assets and liabilities for segments below Group level, to the executive decision-maker, these are valued in the same way as in the Annual Report.

2021 SEK M	Component	System	Unallocated and eliminations	Group
External invoicing within Sweden	1,568	390	-	1,958
External invoicing outside Sweden	2,814	699	-	3,514
Internal invoicing, other segments	357	285	-642	-
Total net turnover	4,739	1,374	-642	5,471
Material costs, excl. purchases own segment	-2,415	-945	557	-2,802
Depreciation	-207	-26	-1	-234
Other operating expenses/income	-1,828	-254	94	-1,988
Operating profit	289	149	8	446
Net financial items				-5
Profit before tax				441

2020 SEK M	Component	System	Unallocated and eliminations	Group
External invoicing within Sweden	1,460	436	-	1,895
External invoicing outside Sweden	2,251	672	-	2,924
Internal invoicing, other segments	328	191	-518	-
Total net turnover	4,039	1,299	-518	4,819
Material costs, excl. purchases own segment	-1,998	-889	429	-2,459
Depreciation	-204	-29	-1	-234
Other operating expenses/income	-1,569	-243	87	-1,725
Operating profit	268	137	-4	401
Net financial items				-32
Profit before tax				369

NOTE 6 OPERATING SEGMENTS (CONT.)

2021 SEK M	Component	System	Unallocated and eliminations	Group
Cash and cash equivalents (incl. short-term investments)	450	104	-272	283
Trade and other receivables	1,019	276	0	1,295
Inventories	1,023	287	-5	1,305
Tangible assets in Sweden	138	38	-1	175
Tangible assets in other countries	794	83	-	877
Other assets	887	81	-203	765
Total assets	4,311	869	-481	4,699
Current liabilities	1,233	342	-233	1,342
Non-current liabilities	384	29	318	730
Equity	2,695	499	-566	2,627
Total liabilities and equity	4,311	869	-481	4,699

2020 SEK M	Component	System	Unallocated and eliminations	Group
Cash and cash equivalents (incl. short-term investments)	518	111	-178	452
Trade and other receivables	752	243	0	995
Inventories	652	167	-3	816
Tangible assets in Sweden	144	44	-2	186
Tangible assets in other countries	660	67	-	727
Other assets	802	72	-184	689
Total assets	3,528	704	-368	3,864
Current liabilities	932	275	-40	1,166
Non-current liabilities	378	33	97	508
Equity	2,218	396	-424	2,191
Total liabilities and equity	3,528	704	-368	3,864

Contract liabilities amount to SEK 62 million (36). They consist of advance payments from customers.

Net sales allocated to operating segments and geographical markets

2021 SEK M	Component	System	Unallocated and eliminations	Group
Sweden	1,066	789	50	1,905
Other European Countries	2,825	300	-	3,125
Other countries	848	285	-	1,133
Net sales	4,739	1,374	50	6,163
Internal sales, eliminations	-	-	-691	-691
Total net turnover	4,739	1,374	-642	5,471

2020 SEK M	Component	System	Unallocated, and, eliminations	Group
Sweden	961	786	43	1,790
Other European Countries	2,469	317	-	2,786
Other countries	609	196	-	805
Net sales	4,039	1,299	43	5,381
Internal sales, eliminations	-	-	-562	-562
Total net turnover	4,039	1,299	-518	4,819

Geographical markets are based on where AQ's subsidiaries have their locations.

NOTE 6 GEOGRAPHICAL MARKET DISTRIBUTION

Sales are based on where the customer is located.

Non-current assets are based on where the assets are located. No financial assets are included in the table.

SEK M	Group			
	Sales		Tangible and intangible assets	
Country	2021	2020	2021	2020
Sweden	1,958	1,895	214	229
Germany	462	347	9	-
Finland	450	410	161	177
Estonia	93	88	169	194
France	233	140	-	-
Poland	162	165	122	130
Netherlands	144	96	-	-
Hungary	121	117	211	164
Denmark	129	156	-	-
Belgium	68	78	-	-
Spain	87	79	-	-
Norway	50	71	-	-
Italy	49	49	3	4
Great Britain	58	62	-	-
Bulgaria	32	31	137	129
Lithuania	12	10	169	100
Serbia	0	1	7	6
Other countries in Europe	144	128	-	-
China	507	410	94	58
India	127	103	32	27
Thailand	16	11	-	-
Singapore	22	16	-	-
Hong Kong	1	1	-	-
Other countries in Asia	35	25	-	-
USA	317	175	88	43
Canada	119	113	137	129
Mexico	19	15	17	15
Other countries in Central America	2	1	-	-
Brazil	25	9	11	14
Other countries in South America	7	0	-	-
Australia	10	9	-	-
Africa	11	9	-	-
Total	5,471	4,819	1,580	1,421

NOTE 8 OTHER OPERATING INCOME

SEK M	Group		Parent company	
	2021	2020	2021	2020
Exchange gains from operations, realised	24	33	2	0
Exchange gains from operations, unrealised	8	8	-	0
Capital gains on non-current assets	1	1	-	-
Recovery of previously impaired trade and other receivables	2	0	-	-
Rental income	0	0	-	-
Sale of scrap and obsolete material	36	20	-	-
Government grants ¹⁾	23	38	-	-
Other operating income ^{1,2)}	49	53	3	4
Total other operating income	143	153	4	5

¹⁾ Received subsidies for Covid-19 are included.

²⁾ Other operating income includes received insurance compensation, subsidies etc.

NOTE 9 REMUNERATION TO AUDITORS

SEKT	Group		Parent company	
	2021	2020	2021	2020
<i>KPMG</i>				
Audit assignment	3,011	2,674	852	691
Audit-related assignments	1	62	-	-
Tax consultation/Other services	26	18	-	18
Total KPMG	3,038	2,754	852	709
<i>Grant Thornton</i>				
Audit assignment	120	-	-	-
Total Grant Thornton	120	-	-	-
<i>BDO</i>				
Audit assignment	1,062	983	-	-
Audit-related assignments	39	-	-	-
Tax consultation/Other services	194	-	-	-
Total BDO	1,295	983	-	-
<i>Demers Beaulne</i>				
Audit assignment	817	1,119	-	-
Audit-related assignments	51	-	-	-
Tax consultation/Other services	53	-	-	-
Total Demers Beaulne	922	1,119	-	-
<i>FangBen CPA</i>				
Audit assignment	-	14	-	-
Tax consultation/Other services	-	15	-	-
Total FangBen CPA	-	29	-	-
<i>E&Y</i>				
Audit assignment	236	-	-	-
Total E&Y	236	-	-	-
<i>Other</i>				
Audit assignment	1,354	818	-	-
Audit-related assignments	-	450	-	-
Tax consultation/Other services	106	241	-	-
Total Other	1,460	1,509	-	-
Total remuneration to auditors	7,070	6,394	852	709

The audit assignment refers to the review of the annual report and accounting and the Board's and the CEO's management, which results in the established audit report. In addition, information is provided regarding compensation separately for audit activities and audit assignments besides audit tasks and tax services and other services, which may have been assigned to the auditing company to process during the fiscal year.

NOTE 10 LEASING

The Group's leasing agreements mainly consist of properties used for production and offices.

Reported value of right-of-use assets SEK M	Group				
	2021				
	Real estate	Machinery	Vehicles	IT equipment	Total
Opening balance per January, 2021	254	5	5	0	265
Depreciation during the year	-86	-2	-3	0	-91
Closing value per December 31, 2021	220	6	6	0	232

Reported value of right-of-use assets SEK M	Group				
	2020				
	Real estate	Machinery	Vehicles	IT equipment	Total
Opening balance per January, 2020	289	7	8	1	305
Depreciation during the year	-81	-3	-3	-1	-88
Closing value per December 31, 2020	254	5	5	0	265

During the year, acquisitions of right-of-use assets were made of SEK 65 million (63). The amount includes new contracts and increased payments due to an extended lease period. During the year new contracts of SEK 31 million were included in the acquisition of the Schaffner Power Magnetics division.

See also Note 3 where information regarding leasing liabilities can be found.

Cost information, SEK M	Group	
	2021	2020
Depreciation of right-of-use assets	-91	-88
Interest on lease liabilities	-5	-5
Costs for short term leases	-10	-4
Costs for leases of lesser value	-3	-2
Total	-109	-98

Amounts reported in the cash flow report, SEK M	Group	
	2021	2020
Total cash flows attributable to lease agreements	-108	-97

NOTE 11 PERSONNEL

Average number of employees	2021			2020		
	Women	Men	Total	Women	Men	Total
Parent company, Sweden	16	7	23	15	8	23
Subsidiaries, Sweden	187	611	798	173	598	771
Brazil	4	5	9	2	3	5
Bulgaria	668	635	1,303	645	588	1,233
Estonia	148	399	547	152	429	581
Finland	35	150	185	32	155	187
India	13	143	156	13	124	137
Italy	7	11	18	7	11	18
Canada	107	60	167	112	52	164
China	199	438	637	262	310	572
Lithuania	531	147	678	462	143	605
Mexico	125	104	229	125	75	200
Poland	588	439	1,027	544	396	940
Serbia	4	7	11	-	4	4
Germany	4	18	22	-	3	3
Hungary	117	383	500	85	291	376
USA	53	114	167	27	45	72
Total	2,806	3,671	6,477	2,656	3,235	5,891

Gender distribution, executive officers	2021			2020		
	Women	Men	Total	Women	Men	Total
Board						
Parent company	25%	75%	100%	29%	71%	100%
Group	19%	81%	100%	14%	86%	100%
Group management and CEO						
Parent company	33%	67%	100%	33%	67%	100%
Group	26%	74%	100%	25%	75%	100%

NOTE 11 PERSONNEL (CONT.)

SEK M	Group		Parent company	
	2021	2020	2021	2020
Salaries and remunerations				
Sweden				
Board, CEO and other executive officers ¹⁾	29	33	7	13
Other employees	287	286	9	9
Total in Sweden	316	318	16	22
<i>1) Of which bonuses and the like to executive officers</i>	<i>4</i>	<i>8</i>	<i>1</i>	<i>4</i>
Other countries				
Board, CEO and other executive officers ¹⁾	70	56	-	-
Other employees	812	712	-	-
Total in other countries	882	768	-	-
<i>1) Of which bonuses and the like to executive officers</i>	<i>10</i>	<i>7</i>	<i>-</i>	<i>-</i>
Total salaries and remunerations				
Board, CEO and other executive officers ¹⁾	99	89	7	13
Other employees	1,099	997	9	9
Total	1,198	1,086	16	22
<i>1) Of which bonuses and the like to executive officers.</i>	<i>14</i>	<i>15</i>	<i>1</i>	<i>4</i>
Payroll overhead				
Sweden				
Pension expenses for Board, CEO and other executive officers	6	8	2	3
Pension expenses for other employees	19	18	1	1
Other payroll overhead	98	101	8	8
Total in Sweden	123	126	12	12
Other countries				
Pension expenses for Board, CEO and other executive officers	1	1	-	-
Pension expenses for other employees	53	41	-	-
Other payroll overhead	73	61	-	-
Total in other countries	127	103	-	-
Total payroll overhead				
Pension expenses for Board, CEO and other executive officers	7	9	2	3
Pension expenses for other employees	72	59	1	1
Other payroll overhead	172	161	8	8
Total	251	229	12	12

NOTE 11 PERSONNEL (CONT.)

Remunerations to the Board, CEO and Group management SEKT	Basic salary/fee	Variable remuneration	Other benefits	Pension expenses	Total
2021					
Chairman of the Board, Patrik Nolåker	480	-	-	-	480
Board member, Ulf Gundemark	240	-	-	-	240
Board member, Annika Johansson-Rosengren	250	-	-	-	250
Board member, Claes Mellgren	240	-	-	-	240
Board member, Gunilla Spongh	300	-	-	-	300
Board member, Per-Olof Andersson	230	-	-	-	230
Board member, Lars Wrebo	200	-	-	-	200
Board member, Vegard Söraunet	200	-	-	-	200
CEO, James Ahrgren	1,254	1,176	4	378	2,812
CEO, Anders Carlsson	2,026	393	49	519	2,987
Other executive officers, eleven	11,763	4,442	593	2,867	19,664
Total	17,183	6,011	646	3,764	27,603

Remunerations to the Board, CEO and Group management SEKT	Basic salary/fee	Variable remuneration	Other benefits	Pension expenses	Total
2020					
Chairman of the Board, Patrik Nolåker	500	-	-	-	500
Board member, Ulf Gundemark	240	-	-	-	240
Board member, Annika Johansson-Rosengren	200	-	-	-	200
Board member, Claes Mellgren	240	-	-	-	240
Board member, Gunilla Spongh	300	-	-	-	300
Board member, Per-Olof Andersson	230	-	-	-	230
Board member, Lars Wrebo	200	-	-	-	200
CEO, Anders Carlsson	2,278	1,793	64	785	4,920
Other executive officers, eleven	11,846	4,490	388	3,070	19,794
Total	16,034	6,283	452	3,855	26,624

Generally, no special pension benefits or severance pay agreements exist generally, in addition to normal pensions. The Board's proposed guidelines for remuneration in 2022 are presented in the management report. The remuneration paid to senior executives in 2021 are presented in the Note.

The following resolution on guidelines for remuneration in 2021 was made at the previous AGM; Variable remuneration to AQ's management group consists of a variable cash salary (bonus). The variable remuneration shall be linked to predetermined and clearly set measurable target criteria with the aim of promoting the company's long-term value creation. The remuneration may be paid in cash or additional premium payments to pension insurance. The total amount of variable remuneration shall not exceed the fixed salary paid to the executive concerned. The Board may deviate from the guidelines in individual cases should special reasons exist. AQ has currently no share and share price-based incentive programme.

Anders Carlsson left his position as President and CEO on March 31, 2021 and James Ahrgren took over as President and CEO on April 1, 2021. Remunerations during the notice period including benefits and pension provision continued under the same conditions as before until the adjusted end-date September 14, 2021. Regarding variable remuneration, pro rata was paid for the period January-March 2021. The cost of remuneration including benefits and pension provisions during the notice period without a duty to work amounted to SEK 2,745 thousands and was expensed in 2020.

NOTE 12 PROFIT/LOSS FROM PARTICIPATIONS IN GROUP COMPANIES

SEK M	Parent company	
	2021	2020
Dividends from subsidiaries	73	80
Sales of subsidiaries	0	-
Impairment losses from shares in subsidiaries	-109	-5
Total	-35	75
<hr/>		
AQ Wiring Systems S.A. de C.V.	-109	-
AQ Mechanical & Electrical Manuf India Pvt.Ltd	-	-5
Total impairment losses from shares in subsidiaries	-109	-5

NOTE 13 FINANCIAL INCOME

SEK M	Group		Parent company	
	2021	2020	2021	2020
Interest income, trade receivables	0	0	-	-
Interest income from group companies	-	-	7	8
Other interest income ¹⁾	1	5	18	3
Exchange rate gains, realized	10	6	6	-
Exchange rate gains, not realized	12	5	10	3
Total	22	16	42	14

¹⁾ Valuation of forward agreements are included in the amount of SEK - million (3), see Note 14.

An income of SEK 18 million (-) is included in the parent company as a result of the bankruptcy of Segerström & Svensson AB.

NOTE 14 FINANCIAL EXPENSES

SEK M	Group		Parent company	
	2021	2020	2021	2020
Interest expenses, trade payables	0	0	0	-
Interest expenses to group companies	-	-	-1	-1
Other interest expenses ¹⁾	-18	-19	-9	-11
Exchange rate losses, realized	-2	-5	-	-1
Exchange rate losses, unrealized	-8	-23	-4	-24
Total	-28	-48	-14	-37

¹⁾ Valuation of forward agreements are included in the amount of SEK -2 million (-), see Note 13.
No other interest expenses are attributable to items valued to fair value.

NOTE 15 APPROPRIATIONS

SEK M	Parent company	
	2021	2020
Change in tax allocation reserve	23	24
Group contribution, received	-	25
Group contribution, paid	-	-22
Total	23	27

NOTE 16 TAXES

SEK M	Group		Parent company	
	2021	2020	2021	2020
Current tax	-85	-62	-8	0
Deferred tax	13	11	0	-1
Withholding tax on dividend	-2	-1	-1	-
Tax recorded	-73	-51	-9	-1
Specification of recorded tax				
<i>Recorded profit before tax</i>	441	369	10	74
Estimated tax based on applicable tax rate in Sweden 20.6 %	-91	-79	-2	-16
Tax effect of:				
Standard taxation, tax allocation reserve	0	0	0	0
Non-deductible expenses	-7	-4	-24	-2
Non-taxable income	7	6	19	18
Adjusted tax from previous year	0	1	-	-
Effect of other tax rates in foreign companies	25	27	-	-
Change in non-recorded tax loss carryforwards	-10	-5	-	-
Utilisation of tax loss carryforwards not previously capitalized	4	1	-	-
Effect of changed tax rates	0	1	-	-
Other ¹⁾	1	1	-	-
	-71	-51	-7	-1
Withholding tax on dividend	-2	-1	-1	-
Tax recorded for the period	-73	-51	-9	-1

¹⁾ In Other a tax rebate for investments of SEK 1 million is included.

SEK M	Group	
	2021	2020
Non-recorded tax loss carryforwards	108	72
<i>Expires:</i>		
2021	-	12
2022	5	7
2023	18	6
2024	18	15
2025	11	13
2026	13	-
Later	42	20
Total	108	72

Non-recorded tax loss carryforwards relate primarily to subsidiaries in India and Mexico, which are in establishment phase and where it is currently not possible to convincingly assess where companies will be able to use them to offset future profits. The parent company has no tax loss.

NOTE 16 TAXES (CONT.)

SEK M	Group		Parent company	
	2021	2020	2021	2020
Deferred tax asset				
Tangible assets	1	2	-	-
Inventories	3	2	-	-
Loss carry forwards	38	24	-	-
Other ¹⁾	19	26	0	-
Total	62	54	0	-
¹⁾ Included in Other are receivable write-downs and exchange rate differences.				
Deferred tax liability				
Intangible assets	35	38	-	-
Tangible assets	13	11	-	-
Untaxed reserves	27	34	-	-
Others	5	1	-	0
Total	80	84	-	0
Change in deferred tax				
Recorded in the income statement	13	11	0	-1
Acquisition of subsidiaries, surplus values	-1	-	-	-
Change in tax rate	0	-	-	-
Translation difference	0	1	-	-
Total	12	12	0	-1

NOTE 17 GOODWILL

SEK M	Group	
	2021	2020
Opening accumulated cost of acquisition	333	356
Acquisition of subsidiaries	24	-
Sales/retirements	-	-1
Translation difference	12	-22
Closing accumulated costs of acquisition	369	333
Opening accumulated write-downs	-3	-3
Write-down for the year	-	-1
Sales/retirements	-	1
Translation difference	0	0
Closing accumulated write-downs	-3	-3
Closing residual value	366	330

More information on the acquisitions made in 2021 can be found in Note 33. During 2020 no acquisitions were made.

Management annually investigates whether any amortisation need exists in terms of goodwill. The recoverable amount of the underlying cash generating unit AQ Wiring Systems UAB, AQ Anton Kft., AQ Industrial Systems AB with subsidiaries (formerly Gerdins), AQ Mecanova OY, B3CG Interconnect, LTI Holding Oy with subsidiaries (Trafotek group) and Schaffner Power Magnetics has been determined based on a calculation of the Group's value in use. There are no indications of decreased value. Other goodwill items are of lesser value.

Impairment test for cash generating units with goodwill

The following cash-generating units have significant reported goodwill values in relation to the Group's total goodwill:

SEK M	2021	2020
AQ Wiring Systems UAB	72	70
AQ Anton Kft	42	41
AQ Industrial Systems (formerly Gerdins)	25	24
AQ Mecanova OY	45	44
B3CG Interconnect	75	68
Trafotek	73	71
Schaffner Power Magnetics	24	-

The calculation was made based on estimated future cash flows equivalent to a four-year period. Cash flows beyond the four-year period have been extrapolated using an estimated growth rate of 2%.

	Estimated growth of cash flow beyond a four-year period	Discount rate, before tax	Discount rate, after tax
AQ Wiring Systems	2% (2%)	8% (8%)	7% (7%)
AQ Anton Kft	2% (2%)	8% (8%)	7% (7%)
AQ Industrial Systems (formerly Gerdins)	2% (2%)	9% (9%)	7% (7%)
AQ Mecanova OY	2% (2%)	8% (9%)	7% (7%)
B3CG Interconnect	2% (2%)	11% (11%)	8% (8%)
Trafotek	2% (2%)	8% (8%)	7% (7%)
Schaffner Power Magnetics	2% (-%)	10% (-%)	8% (-%)

Important variables**Method used to estimate value****Market share and growth**

The forecast for growth is based on the group's historic growth. The total market is expected to grow during the forecast period. Business areas' share of the total market is marginal.

Operating expenses

Operating expenses are estimated based on the planned operations for the forecast period, and reflect previous experience.

Discount rate

The discount rate is prepared through a weighted average cost of capital for AQ Group and reflects current market assessments of the time value of money and the risks specifically related to AQ Group and the reafter take into account the risk of each tested entity.

Currency rates

Currency conversion has been performed at current exchange rates published by the riksbank in Sweden.

The recoverable amount of AQ Wiring Systems UAB, AQ Anton Kft., AQ Industrial Systems AB with subsidiaries (formerly Gerdins), AQ Mecanova OY, B3CG Interconnect, LTI Holding Oy with subsidiaries (Trafotek group) and Schaffner Power Magnetics exceeds the reported value by a significant amount. Management believes that no reasonable changes in the key assumptions may lead to the recovery value being lower than their reported value.

NOTE 18 OTHER INTANGIBLE NON-CURRENT ASSETS

SEK M	Group							
	2021				2020			
	Customer relations	Technology	Other	Total	Customer relations	Technology	Other	Total
Opening accumulated cost of acquisition	142	108	70	321	153	117	68	338
Direct investments for the year	-	0	2	2	-	-	8	8
Acquisition of subsidiaries	7	-	0	7	-	-	-	-
Sales/retirements	-	-	0	0	-	-	-2	-2
Translation difference	5	5	2	12	-11	-9	-4	-24
Closing accumulated cost of acquisition	154	113	74	341	142	108	70	321
Opening accumulated depreciation	-58	-28	-57	-142	-44	-19	-58	-121
Amortization for the year	-18	-11	-3	-32	-18	-12	-4	-33
Acquisition of subsidiaries	-	-	0	0	-	-	-	-
Sales/retirements	-	-	0	0	-	-	2	2
Translation difference	-2	-1	-1	-5	5	2	3	10
Closing accumulated depreciation	-77	-41	-61	-179	-58	-28	-57	-142
Closing planned residual value	76	73	13	162	85	80	14	178

Significant intangible non-current assets and their remaining amortization period

2021, SEK M	Customer relations	Remaining amortization period (years)	Technology	Remaining amortization period (years)
AQ Mecanova OY	-	-	15	6
AQ Anton Kft	13	3	-	-
AQ Wiring System, Canada Inc	14	6	17	6
AQ Trafotek OY	-	-	14	7
AQ Trafotek AS	-	-	14	7

NOTE 19 LAND AND BUILDINGS

SEK M	Group	
	2021	2020
Opening accumulated cost of acquisition	340	321
Direct investments for the year	2	4
Acquisition of subsidiaries	38	-
Sales/retirements	-	-13
Reclassifications	1	45
Translation difference	7	-17
Closing accumulated cost of acquisition	388	340
Opening accumulated depreciation	-98	-94
Depreciation for the year	-13	-13
Acquisition of subsidiaries	-6	-
Sales/retirements	-	5
Reclassifications	1	-
Translation difference	-1	4
Closing accumulated depreciation	-117	-98
Closing planned residual value	271	242

NOTE 20 PLANT AND MACHINERY

SEK M	Group	
	2021	2020
Opening accumulated cost of acquisition	858	865
Direct investments for the year	51	36
Acquisition of subsidiaries	44	-
Sales/retirements	-8	-23
Reclassifications	47	51
Translation difference	27	-70
Closing accumulated cost of acquisition	1,019	860
Opening accumulated depreciation	-532	-498
Depreciation for the year	-75	-82
Acquisition of subsidiaries	-33	-
Sales/retirements	5	18
Reclassifications	-1	-17
Translation difference	-16	46
Closing accumulated depreciation	-652	-533
Opening accumulated impairment	0	0
Amortisation for the year	0	-
Translation difference	0	0
Closing accumulated impairment	0	0
Closing planned residual value	367	326

NOTE 21 EQUIPMENT, TOOLS, FIXTURES AND FITTINGS

SEK M	Group		Parent company	
	2021	2020	2021	2020
Opening accumulated cost of acquisition	174	211	-	0
Direct investments for the year	21	17	-	-
Acquisition of subsidiaries	25	-	-	-
Sales/retirements	-6	-10	-	0
Reclassifications	4	-31	-	-
Translation difference	7	-14	-	-
Closing accumulated cost of acquisition	224	174	-	-
Opening accumulated depreciation	-124	-140	-	0
Depreciation for the year	-21	-18	-	-
Acquisition of subsidiaries	-13	-	-	-
Sales/retirements	6	8	-	0
Reclassifications	0	17	-	-
Translation difference	-5	9	-	-
Closing accumulated depreciation	-158	-124	-	-
Closing planned residual value	67	50	-	-

NOTE 22 CONSTRUCTION IN PROGRESS

SEK M	Group	
	2021	2020
Opening accumulated cost of acquisition	30	42
Direct investments for the year	136	56
Acquisition of subsidiaries	0	-
Sales/retirements	0	-
Reclassifications	-51	-65
Translation difference	2	-3
Closing accumulated costs of acquisition	116	30

NOTE 23 SHARES AND PARTICIPATIONS IN GROUP COMPANIES

SEK M	Parent company	
	2021	2020
Opening accumulated cost of acquisition	1,251	1,207
Investment in subsidiaries	86	-12
Shareholder contribution	122	56
Sale of subsidiaries	0	-
Closing accumulated costs of acquisition	1,459	1,251
Opening accumulated impairment	-133	-128
Impairment losses ¹⁾	-109	-5
Closing accumulated impairment	-242	-133
Closing book value	1,217	1,118

¹⁾ Refer to Note 12.

NOTE 23 SHARES AND PARTICIPATIONS IN GROUP COMPANIES (CONT.)

Companies	Corp. ID no.	Number of participation rights	Share of equity	Share of votes	Book value SEK M
AQ Fastighet i Lund AB, Lund, Sweden	556527-5228	10,000	100%	100%	4
AQ Fastighet Tokarp AB, Gislaved, Sweden	556220-0195	1,000	100%	100%	4
AQ Fastighet i Pålshoda AB, Eskilstuna, Sweden	556275-6212	14,200	100%	100%	6
AQ Plast AB, Västerås, Sweden	556497-2239	3,000	100%	100%	4
AQ Trafo AB, Enköping, Sweden	556443-9726	26,000	100%	100%	0
AQ Mekatronik AB, Västerås, Sweden	556666-7829	1,000	100%	100%	0
AQ Special Sheet Metal AB, Hallsberg, Sweden	559138-9753	1,000	100%	100%	45
AQ ParkoPrint AB, Gävle, Sweden	556574-6319	20,000	100%	100%	17
- AQ Fastigheter i Gävle AB, Gävle, Sweden	556448-3385				-
AQ Fastighet i Lyrestad AB, Eskilstuna, Sweden	556443-9734	15,000	100%	100%	0
AQ Elautomatik AB, Västerås, Sweden	556272-8484	1,000	100%	100%	4
AQ M-Tech AB, Uppsala, Sweden	556358-1411	1,000	100%	100%	2
AQ Enclosure Systems AB, Vaggeryd, Sweden	556660-1844	20,000	100%	100%	2
AQ Components Västerås AB, Västerås, Sweden	556733-7216	5,000	100%	100%	11
AQ Components Mjällom AB, Kramfors, Sweden	556209-2634	10,000	100%	100%	11
AQ Wiring Systems AB, Kramfors, Sweden	556261-0955	10,000	100%	100%	16
- AQ Wiring Systems STG Sp. Z.o.o., Linowiec, Poland	0000043722				-
AQ Enclosure Sollefteå AB, Sollefteå, Sweden	556720-8466	10,000	100%	100%	14
AQ Engineering AB, Göteborg, Sweden	556622-8697	1,050	100%	100%	2
AQ Fastighet i Torshanda AB, Göteborg, Sweden	556690-3018	1,000	100%	100%	0
AQ Lasertool OÜ, Pärnu, Estonia	10 930 852	40,000	100%	100%	9
AQ Magnetica Italy S.r.l., Castelfidardo, Italy	02591110420	30,000	100%	100%	3
AQ Inductive Components d.o.o Pirot, Serbia	21531723		100%	100%	6
AQ Mecanova OY, Nivala, Finland	0745938-3	494,854	100%	100%	40
- Mecanova Inc, Dallas, USA	150214900				-
AQ Anton Kft, Zalaegerszeg, Hungary	20-09-061216	*)	100%	100%	236
AQ Inductives Hungary Kft., Kecskemét, Hungary	03-09-108594	1	100%	100%	62
AQ Plastronic AD, Veliko Tarnovo, Bulgaria	1040 11529	595,560	95%	95%	14
AQ Electric AD, Radomir, Bulgaria	1135 61397	544,618	96%	96%	17
AQ Magnit AD, Godech, Bulgaria	1220 33267	690,681	99.7%	99.7%	40
AQ Wiring Systems Sp.z.o.o., Lodz, Poland	0000199352	2,227	100%	100%	43
AQ Wiring Systems UAB, Panevėžys, Lithuania	148 427 212	1,200	100%	100%	56
AQ Wiring Systems SA DE CV, Tultitlan Edo, Mexico	DME051116H2A	50,000	100%	100%	24
AQ Electric Suzhou Co Ltd, Suzhou, China	913205057859862515	169,730	100%	100%	23
- AQ Electric & Enclosure Suzhou Co Ltd, Suzhou, China	91320505MA22AAMD01				-
- AQ Power Magnetics Shanghai Co, Shanghai, China	91310115MA1HBNCL5A				-
AQ Components Suzhou Co Ltd, Suzhou, China	91320505717465227Y	173,517	100%	100%	2
AQ Asia Ltd, Hong Kong, China	2568747	100,000	100%	100%	0
AQ Mechanical & Electrical M.I.Pvt.Ltd, Pune, India	U31909PN2011FTC139442	5,153,321	100%	100%	27
AQ Inductive Components India Pvt.Ltd, Pune, India	U29309PN2018FTC175319	497,751	100%	100%	24
Société de Gestion B3CG Interconnect Inc, Saint-Eustache, Canada	807949219 RC0001	4,590,000	100%	100%	90
- AQ Wiring Systems Canada Inc., Saint-Eustache, Canada	136814217 RC0002				-
- AQ B3CG Real Estate Inc, Saint-Eustache, Canada	768141731 RC0001				-
8046000 Canada Inc, Saint-Eustache, Canada	842130304 RC0001	441,620	100%	100%	34
- AQ Wiring Systems NY, Inc., Plattsburgh, USA	98-1035861				-
LTI Holding OY, Helsinki, Finland	2368936-5	5,619,145	100%	100%	295

*) AQ Anton Kft, has no shares. Instead the company has a "business quota" of HUF 12 millions.

NOTE 23 SHARES AND PARTICIPATIONS IN GROUP COMPANIES (CONT.)

Companies	Corp. ID no.	Number of participation rights	Share of equity	Share of votes	Book value SEK M
- AQ Trafotek OY, Kaarina, Finland	2359889-3				-
- AQ Trafotek AS, Harjumaa, Estonia	12625219				-
- Trafotek Power Eletrônicos e Transformadores LTDA, Itu, Brazil	22.119.284/0001-72				-
- Trafotek Corporation, Houston, USA	80-2012450				-
AQ Transformer Solutions Inc, Wytheville, USA	11222449	5 000	100%	100%	23
AQ Inductive Components Germany GmbH, Paderborn, Germany	HRB15234	100	100%	100%	5
Total					1,217

NOTE 24 LONG-TERM RECEIVABLES

Receivables from group companies, SEK M	Parent company	
	2021	2020
Opening receivables	154	120
Lending during the year	148	60
Repayments during the year	-23	-14
Conversion of shareholder contribution, subsidiaries	-91	-
Translation difference	7	-12
Closing receivables	196	154

NOTE 25 OTHER RECEIVABLES

SEK M	Group		Parent company	
	2021	2020	2021	2020
VAT receivables	50	27	0	0
Other current receivables	44	27	18	2
Total	94	54	18	2

NOTE 26 PREPAID EXPENSES AND ACCRUED INCOME

SEK M	Group		Parent company	
	2021	2020	2021	2020
Prepaid rent	7	6	0	0
Prepaid leasing	0	0	-	-
Prepaid insurances	2	1	0	0
Customer owned equipment	26	15	-	-
Accrued income	1	1	-	-
Accrued government support	2	12	-	-
Prepaid IT expenses	7	9	2	2
Other interim receivables ¹⁾	20	10	0	-
Total	65	54	3	2

¹⁾ The item Other interim receivables refers to prepaid project, service and maintenance costs.

NOTE 28 UNTAXED RESERVES

SEK M	Parent company	
	2021	2020
Tax allocation reserve, 2017	-	10
Tax allocation reserve, 2018	-	11
Tax allocation reserve, 2019	6	8
Total	6	28

NOTE 29 PLEDGED ASSETS AND CONTINGENT LIABILITIES

SEK M	Group		Parent company	
	2021	2020	2021	2020
Pledged assets				
Property mortgages	95	95	-	-
Floating charges	322	321	-	-
<i>of which in own custody</i>	333	405	-	-
Ownership reservation regarding leased machines	4	4	-	-
Other ownership reservations	1	2	-	-
Contingent liabilities				
Other contingencies	182	24	175	20

NOTE 30 PROVISIONS

SEK M	Group	
	2021	2020
Opening pension provisions, non-current	13	12
Provisions made during the year	2	2
Used provisions	-1	-1
Reversed provisions	0	0
Translation difference	0	-1
Closing pension provisions, non-current	15	13
Opening provisions for warranty obligations, non-current	4	3
Provisions made during the year	0	1
Used provisions	-1	-
Reversed provisions	-1	-
Acquisition of companies	1	-
Reclassifications	0	0
Translation difference	0	0
Closing provisions for warranty obligations, non-current	3	4
Opening other provisions, current	-	-
Provisions made during the year	0	-
Used provisions	-4	-
Acquisition of companies	4	-
Translation difference	0	-
Closing other provisions, current	1	-
Opening provisions for warranty obligations, current	5	4
Provisions made during the year	7	2
Used provisions	-1	-1
Reversed provisions	-4	0
Acquisition of companies	2	-
Reclassifications	0	0
Translation difference	0	0
Closing provisions for warranty obligations, current	10	5

The Group's pension obligations mainly consists of defined contribution plans and are described in Note 2.5.3 Benefits after termination of employment. In addition to the defined contribution plans there are a few minor defined benefit plans in Bulgaria, Italy, Lithuania and Poland.

The net obligation at the end of the year of SEK 15 (13) million are recorded in Provisions for pensions in the balance sheet of the Group. It is mainly attributable to Bulgaria 56 percent (50), Italy 16 percent (20), Lithuania 16 percent (12) and Poland 9 percent (11).

NOTE 31 OTHER LIABILITIES

SEK M	Group		Parent company	
	2021	2020	2021	2020
Liability for VAT and personnel	58	62	1	1
Other current liabilities	26	18	8	-
Total	84	80	9	1

NOTE 32 ACCRUED EXPENSES AND PREPAID INCOME

SEK M	Group		Parent company	
	2021	2020	2021	2020
Liability to personnel	139	124	5	8
Liability, social security contributions	44	40	2	3
Other interim liabilities	41	38	3	2
Total	224	202	10	13

NOTE 33 ACQUISITIONS**2021**

Purchase prices and the impact on the Group's cash and cash equivalents was as follows:

Acquisition of subsidiaries	Acquired net assets at time of acquisition
	Schaffner Power Magnetics
Intangible assets	0
Tangible assets incl. right-of-use assets	88
Deferred tax assets loss carryforwards	1
Inventories	92
Other current assets	74
Cash and cash equivalents	5
Total assets	261
Non-current liabilities incl. leasing liabilities	21
Deferred tax liabilities	2
Interest-bearing current liabilities incl. leasing liabilities	10
Other current liabilities	49
Total provisions and liabilities	82
Total Net Assets	179
Purchase price:	
Cash paid	-208
Customer relations	6
Deferred tax on customer relations	-1
Goodwill	24
Less: Cash and cash equivalents in the acquired business	5
Effect on cash and cash equivalents	-203

AQ's strategy is to grow in both segments. During 2021, one major acquisition was made. The resting company AQ Welded Structures AB was divested for liquidation.

Schaffner Power Magnetics

On July 1, 2021, AQ Group AB closed the deal with listed Schaffner Group to acquire their Power Magnetics division. The acquisition comprises 100% of the shares in the unlisted company Schaffner EMV Hungary Kft. (renamed after the acquisition to AQ Inductives Hungary Kft) and the Power Magnetics operations in the USA, Germany, China and India which was acquired by AQ Group's new wholly owned companies AQ Inductive Components Germany GmbH (Germany), AQ Transformer Solutions Inc. (USA) and AQ Power Magnetics Shanghai Co. Ltd. (China) and the existing company AQ Inductive Components India Pvt Ltd (India). At the time of the acquisition, approximately 370 employees were taken over.

The purpose of the acquisition was to expand AQ's customer base and broaden the offering within inductive components. The business area is a strong supplier in the market and delivers to customers who provide electrification solutions to marine and railway industry and renewable energy. The purchase price amounted to SEK 208 million in cash, of which SEK 17 million was paid as a final adjustment on October 8, 2021. Purchase price analysis was prepared which showed consolidated surplus values of SEK 30 million divided into customer relations SEK 6 million and goodwill SEK 24 million and a deferred tax liability of SEK 1 million. The depreciation rate is estimated at 5 years for customer relationships. The goodwill value of SEK 29 million includes synergy effects in the form of more efficient production processes and the employees' technical knowledge.

External acquisition-related expenses in connection with the acquisition amounted to SEK 0.1 million, which are included in the

NOTE 33 ACQUISITIONS (CONT.)

Group's other external costs. Operating receivables are stated at gross value, as there are no accounts receivable provisions, which corresponds to fair value. The acquisition was financed partly with own funds and partly with a new bank loan.

During the period July to December, the acquired business contributed SEK 192 million to the Group's revenues and SEK -5.2 million to the Group's profit after tax, taking into account consolidated acquisition depreciation. The contribution to the Group's profit after tax without regard to consolidated acquisition depreciation is SEK -4.6 million.

If the acquisition had occurred as of January 1, 2021, i.e. including January to June, the company management estimates that the Group's revenues would have been SEK 165 million higher and the

profit after tax for the period with regard to consolidated acquisition depreciation would have been SEK 2 million higher i.e., that the acquired operations would have contributed to the Group's revenues for the period January-December 2021 by SEK 357 million and the profit after tax by SEK -3 million. The contribution to the Group's profit after tax without regard to consolidated Acquisition depreciation would have been SEK 3 million higher.

2020

There were no acquisitions made in 2020. The inflow of acquisition objects was very low after the Covid-19 pandemic began, but increased during the autumn. The focus was instead on integrating the Trafotek companies into AQ.

NOTE 34 CASH FLOW ANALYSIS

Cash and cash equivalents, SEK M	Group		Parent company	
	2021	2020	2021	2020
Cash and bank balances	283	452	142	296
Cash and cash equivalents recorded in the cash flow statement	283	452	142	296

The Group's total unutilized limits on overdraft facilities at the end of the year amounted to SEK 186 million (164). AQ has a revolving loan facility of SEK 600 million (400), of which SEK 259 million (140) remains to be used.

Changes in interest-bearing liabilities included in financing activities, SEK M

Opening long term interest-bearing liabilities	215	218	210	210
New loans	64	-	64	-
Amortizations	-32	-18	-30	-15
Reclassification	230	16	230	15
Non-cash generating item, exchange rate differences	4	-1	4	-
Closing long term interest-bearing liabilities	481	215	478	210
Opening short term interest-bearing liabilities	314	391	304	375
New loans	18	-	11	-
Change in overdraft facility	36	-59	-	-56
Amortizations	-17	-2	-15	-1
Reclassification	-230	-16	-230	-15
Non-cash generating item, exchange rate differences	4	-1	1	-
Other	1	0	1	0
Closing short term interest-bearing liabilities	127	314	72	304
Opening leasing liabilities	268	307	-	-
New leasing contracts	22	63	-	-
Amortizations	-95	-9	-	-
Reclassification	-	0	-	-
Non-cash generating items, exchange rate differences and interest	11	-10	-	-
Acquisition of companies	31	-	-	-
Other	0	-1	-	-
Closing leasing liabilities	236	268	-	-
Total closing balance interest-bearing liabilities	844	797	550	514

NOTE 34 CASH FLOW ANALYSIS (CONT.)

Specification of adjustments for items non-cash generating items SEK M	Group		Parent company	
	2021	2020	2021	2020
Depreciations and impairment losses	234	234	109	5
Result from sold fixed assets	-1	7	0	-
Group contributions not paid	-	-	-	-3
Provisions	0	4	-23	-24
Interest	4	5	-	-
Withholding tax	-2	1	0	-
Exchange rate differences	-15	1	4	-
Non-cash generating items	221	250	90	-23

Information regarding interest and dividends

Received interest during the year	11	8	13	8
Paid interest during the year	-15	-20	-11	-13
Received dividend during the year	-	-	73	80

NOTE 35 TRANSACTIONS WITH RELATED PARTIES

The parent company has a close relationship with its subsidiaries. Some sales occur between the operating Group companies regarding goods. The parent company invoices a management fee to the subsidiaries. All sales occur at market prices and give rise to receivables and liabilities between the Group companies, which are controlled continuously. Between the parent company and a few Group companies, there are long-term lending and borrowing. These are charged with market interest rates. Most of the Group companies are also connected to a cash pool in the parent company. The connected companies receive/pay market interest rates. In 2021, AQ

Group AB paid SEK 0 (0) in dividends to its shareholders. No other transactions between AQ and related parties that significantly affected the company's position and earnings have taken place.

Two of the company's Board members control as per December 30, 2021 about 39% (49) of the votes in the company. No loans to Board members or other key people in leading positions exist.

Other remuneration to the Board and group management, see Note 11.

SEK M	Parent company	
	2021	2020
Billing	51	48
Purchase	-1	-1
Interest revenue	7	8
Interest expense	-1	-1
Dividends from subsidiaries	73	80
Loans to group companies (non-current)	196	154
Receivables to group companies (current)	106	168
Interest-bearing liabilities to group companies (current)	385	449
Liabilities to group companies (current)	-	22

NOTE 36 PROPOSED APPROPRIATION OF PROFITS

The Board proposes that the retained earnings, 685,912,674, are distributed as follows:

Available, SEK		Appropriation, SEK	
Share premium reserve	84,194,103	Distributed to shareholders, 3.33 SEK per share	60,919,213
Retained earnings incl. Profit for the year	601,718,571	Carried forward ¹⁾	624,993,461
Total non-restricted equity	685,912,674	Total	685,912,674

1) of which 84,194,103 returns to the share premium reserve

NOTE 37 POST BALANCE SHEET EVENTS

On February 24, 2022, Russia initiated a military invasion of Ukraine that is still ongoing. This is a humanitarian catastrophe and affects the entire world economy. AQ's direct financial impact is currently not significant as we do not have a production unit in any of these countries. Neither does AQ have any significant customers or suppliers in either Ukraine, Russia or Belarus.

AQ follows the continued development and is ready to act when needed. As of today, we have received several inquiries from customers who want to move their production to our factories in, for example, Poland, Lithuania, Estonia and Bulgaria.

In mid-March, the spread of Covid-19 in China increased and the risk of shutdowns in the country will increase, which will also increase the risk of continued delivery problems of semiconductor components in 2022.

NOTE 38 DEFINITIONS**Operating margin, %**

Calculated as operating profit divided by net sales. This ratio indicates the profitability achieved in operations. Operating margin is a useful measure for monitoring profitability and efficiency of operations before deduction of bound capital. The ratio is used both internally in the control and monitoring of operations as well as benchmarking with other companies in the industry.

Profit margin before tax, %

Calculated as profit before tax divided by net sales. This ratio shows the profitability achieved in operations before tax. Profit margin is a useful measure for monitoring profitability and operational efficiency including bound capital. The ratio is used both internally in the control and monitoring of operations as well as benchmarking with other companies in the industry.

Return on total assets, %

Calculated as profit after financial items plus financial expenses divided by average total assets. This ratio also shows the profitability achieved in operations. This ratio complements the operating margin to the extent that even bound capital is taken into account. It therefore means that the ratio provides information about what return the company's operations give in relation to the amount of bound capital in operations. (In this context, financial investments, cash and cash equivalents and the surplus these give in the form of financial income are taken into account.)

Return on equity after tax, %

Calculated as profit after tax divided by average equity including minority interests. This is a ratio that shows the company's return on the capital that the owners have invested in the business (including retained earnings) after other parties have received their remuneration. This ratio therefore shows how profitable the company is for its owners. This return is also important for the company's growth opportunities while having balanced finances.

Equity ratio, %

Calculated as adjusted equity divided by total assets. This ratio reflects the company's financial position and thus its long-term solvency. Having a good equity ratio and thus a strong financial position is important for being able to manage periods of weak economic activity. To have a strong financial position is also important for managing growth.

Liquid ratio, %

Calculated as current assets (excl. Inventories) divided by current liabilities. This ratio reflects the company's short-term ability to make payments because it takes into account the company's current assets (excluding inventory) in relation to current liabilities. If the liquid ratio exceeds 100 %, it means that the assets exceed the liabilities in question.

Operating profit, SEK M

Calculated as profit before tax and financial items. The operating profit shows the results generated from operations and is used with the operating margin and the return on total assets for evaluating and managing operations.

Profit before tax, SEK M

Calculated as profit before tax. The key figure shows the earnings generated by operations and financial income while taking into account payments to creditors for the capital they are contributing to finance the business. The measure thus shows the remaining profit to the owners, yet takes into account that the public receives a share (tax) of this profit.

Net cash / Net debt, SEK M

Calculated as the difference between interest-bearing debts and cash. This key figure reflects the amount of interest-bearing liabilities with regard to existing cash and cash equivalents. The ratio therefore provides a good picture of indebtedness.

Growth, %

The company uses two indicators to describe growth; 1) organic and 2) growth through acquisitions. Organic growth is calculated as the difference between net sales for the period and the preceding period, excluding currency effect and net sales of acquired units. Organic growth in%, is calculated as the organic growth divided by the net sales for the same period previous year. Growth through acquisitions is calculated as net sales of acquired companies divided by the net sales in the same period in the previous year. Growth is a key component of the company's strategy as growth is required to be one of the leading players in the markets where it operates. Growth is partly through acquisitions and partly organic. It is important to monitor and present the growth achieved by each growth method because these are two different ways to grow. Acquisitions are made when opportunities open up to expand the business in a particular geographic market or in a specific product area (which is in line with the company's strategic plan). Organic growth usually has the character of a continuous expansion of existing operations.

Dividend per share, SEK

Dividend per share is decided at the Annual General Meeting where the annual report is approved for the fiscal year. The number of shares is the number of thousands of shares outstanding at the date of distribution.

EBITDA

Calculated as the period's net operating profit with the addition of depreciations and amortization of tangible and intangible assets. The measure is used in the calculation of covenants towards the bank.

KEY INDICATORS AND DEFINITIONS

Key indicators defined by IFRS

	2021	2020	2019	2018	2017
Net sales, SEK M	5,471	4,819	5,113	4,667	4,020
Earnings per share, SEK	19.99	17.24	14.37	8.26	11.14

Alternative indicators that are not defined according to IFRS

The annual report includes certain key figures which are not defined according to IFRS. AQ's view is that the presented key figures are essential for investors, securities analysts and other stakeholders. Furthermore, the operating margin, cash liquidity and solidity are important measures in terms of AQ's monitoring of results, position and liquidity. AQ's key figures not calculated in accordance with IFRS are not necessarily comparable to similar measures presented by other companies, and have certain limitations as an analytical tool. They should therefore not be considered in isolation from, or as a substitute for, AQ's financial information prepared in accordance with IFRS.

SEK M unless otherwise stated	2021	2020	2019	2018	2017
Operating margin, (EBIT %)					
Operating profit	446	401	340	208	263
Net sales	5,471	4,819	5,113	4,667	4,020
Operating margin, %	8.2	8.3	6.7	4.5	6.5
Profit margin before tax, (EBT %)					
Profit before tax	441	369	321	198	256
Net sales	5,471	4,819	5,113	4,667	4,020
Profit margin before tax, %	8.1	7.7	6.3	4.2	6.4
Liquid ratio, %					
Trade and other receivables	1,295	995	1,044	1,082	900
Other current receivables	173	125	118	105	144
Cash and cash equivalents	283	452	161	101	142
Current liabilities	1,342	1,166	1,252	1,163	947
Liquid ratio, %	130	135	106	111	125
Equity ratio, %					
Total equity	2,627	2,191	2,015	1,783	1,643
Total assets	4,699	3,864	3,852	3,100	2,677
Equity ratio, %	56	57	52	58	61
Return on total assets, %					
Profit before tax	441	369	321	198	256
Financial expenses	-28	-48	-30	-15	-11
Total equity and liabilities, opening balance	3,864	3,852	3,100	2,677	2,450
Total equity and liabilities, closing balance	4,699	3,864	3,852	3,100	2,677
Total equity and liabilities, average	4,282	3,858	3,476	2,889	2,564
Return on total assets, %	11.0	10.8	10.1	7.4	10.4
Return on equity after tax, %					
Profit for the year	368	318	263	153	205
Total equity, opening	2,191	2,015	1,783	1,643	1,463
Total equity, closing	2,627	2,191	2,015	1,783	1,643
Total equity, average	2,409	2,103	1,899	1,713	1,553
Return on equity after tax, %	15.3	15.1	13.8	8.9	13.2
Net cash / Net debt					
Cash and cash equivalents	283	452	161	101	142
Non-current interest bearing liabilities	632	406	442	17	13
Current interest bearing liabilities	212	391	474	417	253
Total interest bearing liabilities	844	797	916	434	266
Net cash / Net debt	-561	-345	-755	-333	-124

GROUP KEY FIGURES (CONT.)

SEK M unless otherwise stated	2021	2020	2019	2018	2017
Growth, %					
Organic growth					
Net revenue current period	5,471	4,819	5,113	4,667	4,020
- Effect of changes in exchange rates	-134	-91	101	125	29
- Net revenue last year	4,819	5,113	4,667	4,020	3,289
- Net revenue for acquired companies	192	236	400	266	325
= Organic growth	594	-439	-56	257	376
Organic growth divided by last year net revenue, %	12.3	-8.6	-1.2	6.4	11.4
Growth through acquisitions					
Net revenue for acquired companies divided by last year net revenue, %	4.0	4.6	8.6	6.6	9.9
EBITDA					
Operating profit	446	401	340	208	263
Depreciation	-234	-234	-220	-112	-97
EBITDA	681	635	561	320	361

KEY FIGURES, PARENT COMPANY

SEK M unless otherwise stated	2021	2020	2019	2018	2017
Liquid ratio, %					
Account receivables	0	-	-	-	-
Current receivables	132	185	388	420	317
Cash and cash equivalents	142	296	-	-	-
Current liabilities	480	792	644	621	547
Liquid ratio, %	57	61	60	68	58
Debt/equity ratio, %					
Total equity	724	722	648	545	371
Equity part of untaxed reserves	5	23	41	42	47
Adjusted equity	728	745	690	587	419
Total assets	1,687	1,753	1,587	1,262	979
Debt/equity ratio, %	43	42	43	47	43

Board certification

The Board and the CEO ensure that the Annual Report has been prepared in accordance with generally accepted accounting principles in Sweden and that the consolidated financial statements have been prepared in accordance with the international accounting standards referred to in the European Parliament's and Council's Regulation (EC) No 1606/2002 as of July 19, 2002 regarding the application of international accounting standards. The Annual Report and the consolidated financial statements provide a true and fair view of the Parent Company's and the Group's position and results. The Directors' Report for the Parent Company and the Group provide a fair overview of the development of the Parent Company's and the Group's operations, financial position and results and describes significant risks and uncertainties which the Parent Company and the companies included in the Group are facing.

Västerås, March 28, 2022

James Ahrgren
CEO

Patrik Nolåker
Chairman of the Board

Lars Wrebo
Board member

Claes Mellgren
Board member

Annika Johansson-Rosengren
Board member

Gunilla Spongh
Board member

Ulf Gundemark
Board member

Per-Olof Andersson
Board member

Vegard Søråunet
Board member

Our audit report has been submitted on March 28, 2022
KPMG AB

Hök Olov Forsberg
Authorised auditor

AUDITOR'S REPORT

Auditor's Report



To the general meeting of the shareholders of AG Group AB (publ.), corp. id 556281-8830

Report on the annual accounts and consolidated accounts

Opinions

We have audited the annual accounts and consolidated accounts of AG Group AB (publ.) for the year 2021. The annual accounts and consolidated accounts of the company are included on pages 36-90 in this document.

In our opinion, the annual accounts have been prepared in accordance with the Annual Accounts Act, and present fairly, in all material respects, the financial position of the parent company as of 31 December 2021 and its financial performance and cash flow for the year then ended in accordance with the Annual Accounts Act. The consolidated accounts have been prepared in accordance with the Annual Accounts Act and present fairly, in all material respects, the financial position of the group as of 31 December 2021 and their financial performance and cash flow for the year then ended in accordance with International Financial Reporting Standards (IFRS), as adopted by the EU, and the Annual Accounts Act. The statutory administration report is consistent with the other parts of the annual accounts and consolidated accounts.

We therefore recommend that the general meeting of shareholders adopts the income statement and balance sheet for the parent company and the group.

Our opinions in this report on the the annual accounts and consolidated accounts are consistent with the content of the additional report that has been submitted to the parent company's audit committee in accordance with the Audit Regulation (537/2014) Article 11.

Basis for Opinions

We conducted our audit in accordance with International Standards on Auditing (ISA) and generally accepted auditing standards in Sweden. Our responsibilities under those standards are further described in the Auditor's Responsibilities section. We are independent of the parent company and the group in accordance with professional ethics for accountants in Sweden and have otherwise fulfilled our ethical responsibilities in accordance with these requirements. This includes that, based on the best of our knowledge and belief, no prohibited services referred to in the Audit Regulation (537/2014) Article 5.1 have been provided to the audited company or, where applicable, its parent company or its controlled companies within the EU.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinions.

Key Audit Matters

Key audit matters of the audit are those matters that, in our professional judgment, were of most significance in our audit of the annual accounts and consolidated accounts of the current period. These matters were addressed in the context of our audit of, and in forming our opinion thereon, the annual accounts and consolidated accounts as a whole, but we do not provide a separate opinion on these matters.

Valuation of inventories

See disclosure 2.8 and accounting principles on page 56 in the annual account and consolidated accounts for detailed information and description of the matter..

Description of key audit matter

Per 31 December 2021, the carrying value of inventory on the Group's consolidated balance sheet is SEK 1 305 million. The inventory balance consists of raw materials and consumables, work in progress as well as finished goods and merchandise. The cost of finished goods and work in progress comprise direct costs and reasonable part of indirect costs based on normal capacity of production. The valuation of inventory is deemed to be a key audit matter as the valuation contains a certain level of estimation and management judgement. There is a risk that the fair value of inventory is lower than the carrying value and that adjustments may have an impact on the financial results.

Response in the audit

We have evaluated the design of the company's internal controls relating to inventory accounting and assessed how these controls have been implemented. Moreover, we have tested the operating effectiveness of key controls. We have also attended inventory counts. We have evaluated the model used for calculating inventory obsolescence and audited the application of this model. Furthermore, we have evaluated the information and disclosures presented in the annual accounts and consolidated accounts in relation to inventory.

Other Information than the annual accounts and consolidated accounts

This document also contains other information than the annual accounts and consolidated accounts and is found on pages 1-29, 34-35 and 96-99. The other information comprises also of the remuneration report which we obtained prior to the date of this auditor's report. The Board of Directors and the Managing Director are responsible for this other information.

Our opinion on the annual accounts and consolidated accounts does not cover this other information and we do not express any form of assurance conclusion regarding this other information.

In connection with our audit of the annual accounts and consolidated accounts, our responsibility is to read the information identified above and consider whether the information is materially inconsistent with the annual accounts and consolidated accounts. In this procedure we also take into account our knowledge otherwise obtained in the audit and assess whether the information otherwise appears to be materially misstated.

If we, based on the work performed concerning this information, conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.



Responsibilities of the Board of Directors and the Managing Director

The Board of Directors and the Managing Director are responsible for the preparation of the annual accounts and consolidated accounts and that they give a fair presentation in accordance with the Annual Accounts Act and, concerning the consolidated accounts, in accordance with IFRS as adopted by the EU. The Board of Directors and the Managing Director are also responsible for such internal control as they determine is necessary to enable the preparation of annual accounts and consolidated accounts that are free from material misstatement, whether due to fraud or error.

In preparing the annual accounts and consolidated accounts The Board of Directors and the Managing Director are responsible for the

assessment of the company's and the group's ability to continue as a going concern. They disclose, as applicable, matters related to going concern and using the going concern basis of accounting. The going concern basis of accounting is however not applied if the Board of Directors and the Managing Director intend to liquidate the company, to cease operations, or has no realistic alternative but to do so.

The Audit Committee shall, without prejudice to the Board of Director's responsibilities and tasks in general, among other things oversee the company's financial reporting process.

Auditor's responsibility

Auditor's responsibility

Our objectives are to obtain reasonable assurance about whether the annual accounts and consolidated accounts as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and generally accepted auditing standards in Sweden will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these annual accounts and consolidated accounts.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the annual accounts and consolidated accounts, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinions. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of the company's internal control relevant to our audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board of Directors and the Managing Director.
- Conclude on the appropriateness of the Board of Directors' and the Managing Director's, use of the going concern basis of accounting in preparing the annual accounts and consolidated accounts. We also draw a conclusion, based on the audit evidence obtained, as to whether any material uncertainty exists related to events or conditions that may cast significant doubt on the company's and the group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the annual accounts and consolidated accounts or, if such disclosures are inadequate, to modify our opinion about the annual accounts and consolidated accounts.

Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause a company and a group to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the annual accounts and consolidated accounts, including the disclosures, and whether the annual accounts and consolidated accounts represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient and appropriate audit evidence regarding the financial information of the entities or business activities within the group to express an opinion on the consolidated accounts. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our opinions.

We must inform the Board of Directors of, among other matters, the planned scope and timing of the audit. We must also inform of significant audit findings during our audit, including any significant deficiencies in internal control that we identified.

We must also provide the Board of Directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, measures that have been taken to eliminate the threats or related safeguards.

From the matters communicated with the Board of Directors, we determine those matters that were of most significance in the audit of the annual accounts and consolidated accounts, including the most important assessed risks for material misstatement, and are therefore the key audit matters. We describe these matters in the auditor's report unless law or regulation precludes disclosure about the matter.



Report on other legal and regulatory requirements

Auditor's audit of the administration and the proposed appropriations of profit or loss

Opinions

In addition to our audit of the annual accounts and consolidated accounts, we have also audited the administration of the Board of Directors and the Managing Director of AG Group AB (publ.) for the year 2021 and the proposed appropriations of the company's profit or loss.

We recommend to the general meeting of shareholders that the profit be appropriated in accordance with the proposal in the statutory administration report and that the members of the Board of Directors and the Managing Director be discharged from liability for the financial year.

Basis for Opinions

We conducted the audit in accordance with generally accepted auditing standards in Sweden. Our responsibilities under those standards are further described in the Auditor's Responsibilities section. We are independent of the parent company and the group in accordance with professional ethics for accountants in Sweden and have otherwise fulfilled our ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinions.

Responsibilities of the Board of Directors and the Managing Director

The Board of Directors is responsible for the proposal for appropriations of the company's profit or loss. At the proposal of a dividend, this includes an assessment of whether the dividend is justifiable considering the requirements which the company's and the group's type of operations, size and risks place on the size of the parent company's and the group's equity, consolidation requirements, liquidity and position in general.

The Board of Directors is responsible for the company's organization and the administration of the company's affairs. This includes among other things continuous assessment of the company's and

the group's financial situation and ensuring that the company's organization is designed so that the accounting, management of assets and the company's financial affairs otherwise are controlled in a reassuring manner.

The Managing Director shall manage the ongoing administration according to the Board of Directors' guidelines and instructions and among other matters take measures that are necessary to fulfill the company's accounting in accordance with law and handle the management of assets in a reassuring manner.

Auditor's responsibility

Our objective concerning the audit of the administration, and thereby our opinion about discharge from liability, is to obtain audit evidence to assess with a reasonable degree of assurance whether any member of the Board of Directors or the Managing Director in any material respect:

- has undertaken any action or been guilty of any omission which can give rise to liability to the company, or
- in any other way has acted in contravention of the Companies Act, the Annual Accounts Act or the Articles of Association.

Our objective concerning the audit of the proposed appropriations of the company's profit or loss, and thereby our opinion about this, is to assess with reasonable degree of assurance whether the proposal is in accordance with the Companies Act.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with generally accepted auditing standards in Sweden will always detect actions or omissions that can give rise to liability to the company, or that the proposed appropriations of the company's profit or loss are not in accordance with the Companies Act.

As part of an audit in accordance with generally accepted auditing standards in Sweden, we exercise professional judgment and maintain professional scepticism throughout the audit. The examination of the administration and the proposed appropriations of the company's profit or loss is based primarily on the audit of the accounts. Additional audit procedures performed are based on our professional judgment with starting point in risk and materiality. This means that we focus the examination on such actions, areas and relationships that are material for the operations and where deviations and violations would have particular importance for the company's situation. We examine and test decisions undertaken, support for decisions, actions taken and other circumstances that are relevant to our opinion concerning discharge from liability. As a basis for our opinion on the Board of Directors' proposed appropriations of the company's profit or loss we examined the Board of Directors' reasoned statement and a selection of supporting evidence in order to be able to assess whether the proposal is in accordance with the Companies Act.

The auditor's examination of the Esef report

Opinions

In addition to our audit of the annual accounts and consolidated accounts, we have also examined that the Board of Directors and the Managing Director have prepared the annual accounts and consolidated accounts in a format that enables uniform electronic reporting (the Esef report) pursuant to Chapter 16, Section 4(a) of the Swedish Securities Market Act (2007:528) for AG Group AB (publ.) for year 2021.

Our examination and our opinion relate only to the statutory requirements.

In our opinion, the Esef report #28AdwS8R5MXkoml= has been prepared in a format that, in all material respects, enables uniform electronic reporting.



Basis for Opinions

We have performed the examination in accordance with FAR's recommendation RevR 18 Examination of the Esef report. Our responsibility under this recommendation is described in more detail in the Auditors' responsibility section. We are independent of AG Group AB (publ.) in accordance with professional ethics for accountants in Sweden and have otherwise fulfilled our ethical responsibilities in accordance with these requirements.

We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of the Board of Directors and the Managing Director

The Board of Directors and the Managing Director are responsible for the preparation of the Esef report in accordance with the Chapter 16, Section 4(a) of the Swedish Securities Market Act (2007:528),

and for such internal control that the Board of Directors and the Managing Director determine is necessary to prepare the Esef report without material misstatements, whether due to fraud or error.

Auditor's responsibility

Our responsibility is to obtain reasonable assurance whether the Esef report is in all material respects prepared in a format that meets the requirements of Chapter 16, Section 4(a) of the Swedish Securities Market Act (2007:528), based on the procedures performed.

RevR 18 requires us to plan and execute procedures to achieve reasonable assurance that the Esef report is prepared in a format that meets these requirements.

Reasonable assurance is a high level of assurance, but it is not a guarantee that an engagement carried out according to RevR 18 and generally accepted auditing standards in Sweden will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the Esef report.

The audit firm applies ISQC 1 Quality Control for Firms that Perform Audits and Reviews of Financial Statements, and other Assurance and Related Services Engagements and accordingly maintains a comprehensive system of quality control, including documented policies and procedures regarding compliance with professional ethical requirements, professional standards and legal and regulatory requirements.

The examination involves obtaining evidence, through various procedures, that the Esef report has been prepared in a format that

enables uniform electronic reporting of the annual accounts and consolidated accounts. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement in the report, whether due to fraud or error. In carrying out this risk assessment, and in order to design procedures that are appropriate in the circumstances, the auditor considers those elements of internal control that are relevant to the preparation of the Esef report by the Board of Directors and the Managing Director, but not for the purpose of expressing an opinion on the effectiveness of those internal controls. The examination also includes an evaluation of the appropriateness and reasonableness of the assumptions made by the Board of Directors and the Managing Director.

The procedures mainly include a technical validation of the Esef report, i.e. if the file containing the Esef report meets the technical specification set out in the Commission's Delegated Regulation (EU) 2019/815 and a reconciliation of the Esef report with the audited annual accounts and consolidated accounts.

Furthermore, the procedures also include an assessment of whether the Esef report has been marked with iXBRL which enables a fair and complete machine-readable version of the consolidated statement of financial performance, financial position, changes in equity and cash flow.

KPMG AB, Box 382, 101 27, Stockholm, was appointed auditor of AG Group AB (publ.) by the general meeting of the shareholders on the 21 April 2021. KPMG AB or auditors operating at KPMG AB have been the company's auditor since 2014.

Stockholm 28 March 2022

KPMG AB

Hök Olov Forsberg
Authorized Public Accountant

GROUP STRUCTURE - OPERATIONS

The information within parentheses refers to the companies corporation identification number.

PARENT COMPANY

AQ Group AB (publ) (556281-8830)

The company, based in Västerås, is the parent company of the Group. The business consists of general corporate and financial management for Swedish subsidiaries.

CEO: James Ahrgren

SWEDISH OPERATING GROUP COMPANIES

AQ Elautomatik AB (556272-8484)

The company develops, designs, manufactures and installs complete electric cabinets for controlling machines and processes. Operations are conducted in Västerås, Lund and Örnsköldsvik.

MD: Emma Östling

AQ M-Tech AB (556358-1411)

The company develops, designs, manufactures and installs control equipment. The company has its own products such as sensors for detection of gas and liquid flows and heating jackets to avoid condensation in demanding filter applications. The company designs and manufactures mechanical components and systems for high-tech clients. Operations are conducted in Uppsala.

MD: Tobias Hammar

AQ Enclosure Systems AB (556660-1844)

The company is engaged in manufacturing and selling complete machines and sheet metal components. Operations are conducted in Vaggeryd and Falköping.

MD: Jonas Pellgaard

AQ Mekatronik AB (556666-7829)

The company develops, designs and sells products for the rail industry, electrical products and relays. Operations are conducted in Västerås.

MD: Emma Östling

AQ ParkoPrint AB (556574-6319)

The company manufactures OEM products, such as automats, printers and vending machines. In addition to manufacturing, assembly and testing, the company has development resources for both mechanics and construction. Operations are conducted in Gävle.

MD: Åsa Lostorp

AQ Plast AB (556497-2239)

The company designs and manufactures stamped metal components, injection molded thermoplastic components and combination products. Operations are conducted in Anderstorp, Torslanda and Västerås.

MD: Krister Fahlström

AQ Trafo AB (556443-9726)

The company develops and sells inductors and transformers. Operations are conducted in Enköping.

VD: Niklas Ericsson

AQ Engineering AB (556622-8697)

The company operates a consultancy business focusing on engineering work for demanding industrial customers. Operations are conducted in Torslanda.

MD: Erik Olsson

AQ Components Västerås AB (556733-7216)

The company designs, engineers and manufactures sheet metal parts ranging from simple components to complete systems. Operations are conducted in Västerås.

MD: Emma Östling

AQ Special Sheet Metal AB (559138-9753)

The company processes and assembles sheet metal by pressing and cutting. Operations are conducted in Pålshoda and Lyrestad.

MD: Lars Gäfvert

AQ Wiring Systems AB (556261-0955)

The company offers solutions in the development and manufacturing of electrical systems. Through close collaboration with product-owning customers, added value and optimal total cost are created, which contributes to the customers' competitiveness. Lead time and service are focus areas and the customers are mainly in the industries Forest, Defense and Construction. Operations are conducted in Mjällom.

MD: Jenny Gerdin

AQ Enclosure Sollefteå AB (556720-8466)

The company designs, engineers and manufactures sheet metal parts ranging from simple components to complete systems. Operations are conducted in Sollefteå.

MD: Joakim Falk

AQ Components Mjällom AB (556209-2634)

The company provides high-quality welding to customers within cranes, trains, defence, forestry and construction equipment. The company delivers mechanical components and parts within sheet metal and machining. Operations are conducted in Mjällom.

MD: Peter Wallberg

OTHER SWEDISH GROUP COMPANIES

AQ Fastighet i Lund AB (556527-5228)

The company manages an industrial property in Lund of approximately 2,100 m², where AQ Elautomatik AB operates.

MD: Emma Östling

AQ Fastighet i Lyrestad AB (556443-9734)

The company manages an industrial property in Lyrestad, Mariestad of 7,360 m², where AQ Special Sheet Metal AB operates.

MD: Lars Gäfvert

AQ Fastighet i Pålsboda AB (556275-6212)

The company manages industrial properties in Pålsboda of approximately 5,500 m², where AQ Special Sheet Metal AB operates.

MD: Lars Gäfvert

AQ Fastighet Tokarp AB (556220-0195)

The company manages an industrial property in Anderstorp of approximately 10,000 m², where AQ Plast AB operates.

MD: Per Wedel

AQ Fastighet i Torslanda AB (556690-3018)

The company manages an industrial property in Torslanda of approximately 1,500 m², where AQ Plast AB and AQ Engineering AB operate.

MD: Per Wedel

AQ Fastigheter i Gävle AB (556448-3385)

Subsidiary of AQ ParkoPrint AB. The company manages an industrial property in Gävle of 4,590 m², where AQ ParkoPrint AB operates.

MD: Åsa Lostorp

FOREIGN OPERATING GROUP COMPANIES

AQ Electric AD (1135 61397)

The company is owned 96% by AQ Group AB (publ). The company designs, manufactures and sells electric cabinets and mechanical parts. Operations are conducted in own properties of 27,994 m² in Radomir, Bulgaria.

MD: Emil Nikolov

AQ Electric Suzhou Co. Ltd (913205057859862515)

The company designs, manufactures assemblies wiring systems and inductive components. Operations are conducted in Suzhou, China, focusing on external customers in Asia.

MD: Andreas Björk

AQ Electric & Enclosure Suzhou Co. Ltd (91320505MA22AAMD01)

The company designs, manufactures and assembles enclosures, sheet metal parts, electric cabinets, container-based electrical and automation solutions. Operations are conducted in Suzhou, China, and focuses on external customers in Asia.

MD: Andreas Björk

AQ Power Magnetics Shanghai Co, Ltd. (91310115MA1HBNCL5A)

The company designs, manufactures and assembles inductive components for traction including EMU and metro, renewable energy, HVAC and industrial applications. Our products range from small capacity to high voltage products, liquid cooled products, and filter inductors. The company meets different regional standards like UL and CE. Operations are conducted in Shanghai, China and focuses on external customers in Asia.

MD: Andreas Björk

AQ Inductive Components India Pvt. Ltd. (U29309PN2018FTC175319)

The company manufactures and sells inductive components. Operations are conducted in Pune, India.

MD: Shreeniwas Bhide

AQ Mechanical & Electrical Manufacturing India Pvt. Ltd (U31909PN2011FTC139442)

The company manufactures and sells metal products and wiring systems. Operations are conducted in Pune, India.

MD: Ajit Vibhandik

AQ Components Suzhou Co. Ltd (91320505717465227Y)

The company manufactures and sells stamped metal components and injection molded thermoplastic parts. Operations are conducted in Suzhou, China, and are geared towards external customers in Asia.

MD: Andreas Björk

AQ Lasertool OÜ (10 930 852)

The company manufactures, assembles and sells processed sheet metal parts and performs surface treatment for industrial customers. Operations are conducted in own properties of about 10,000 m² in Pärnu Lagre and rental premises of 6,000 m² in Pärnu Kodara, 4,000 m² in Jüri and 2,500 m² in Viimsi, Estonia.

MD: Rein Volt

AQ Magnit AD (1220 33267)

The company is owned 99,7% by AQ Group AB (publ). The company manufactures and sells inductive components and relays. Operations are conducted in its own property of approximately 8,500 m² in Godech, Bulgaria.

MD: Ivan Stratiev

AQ Plastronic AD (1040 11529)

The company is owned 95% by AQ Group AB (publ). The company produces electric instruments, electronics, injection molded thermoplastic components and maintains tools for injection molding. Operations are conducted in Veliko Tarnovo, Bulgaria.

MD: Emil Nikolov

AQ Wiring Systems SA de CV (DME051116H2A)

The company manufactures and sells wiring systems and electromechanical modules for industrial customers. Operations are conducted in Tultitlan Edo, Mexico.

MD: Aleksandra Wojdyn

AQ Wiring Systems Sp. Z.o.o., (0000199352)

The company manufactures and sells wiring systems and electromechanical modules for industrial customers. Operations are conducted in Lodz, Poland.

MD: Mariusz Kopec

CONTINUATION: FOREIGN OPERATING GROUP COMPANIES

AQ Wiring Systems UAB (148 427 212)

The company manufactures and sells wiring systems and electromechanical modules. Operations are conducted in Panevėžys, Lithuania.
MD: Nerijus Olšauskas

AQ Anton Kft. (20-09-061216)

The company is leading within the machine processing of components for large industrial gas turbines (IGT), in the production of complex molded components and in the design and manufacture of tools. Operations are conducted in Zalaegerszeg, Hungary.
MD: András Németh

AQ Inductives Hungary Kft. (03-09-108594)

The company manufactures and assembles of LV power electronics inductive components, such as reactors, transformers and filters for demanding Industry segments. Operations are conducted in Kecskemét, Hungary.
MD: Gabor Papp

AQ Magnetica Italy S.r.l (02591110420)

The company is a technology and sales company, primarily for inductive components. Operations are conducted in Castelfidardo and Milan, Italy.
MD: Giovanni Di Manici

AQ Inductive Components d.o.o Pirot (21531723)

The company manufactures components and details for inductive components. Operations are conducted in Pirot, Serbia.
MD: Ivan Aleksiev Stratiev

AQ Trafotek OY (2359889-3)

The company is a leading supplier of power transformers for marine applications and reactors for frequency converters and wind turbines. Operations are conducted in Kaarina, Finland, with a sales department/branch in Germany.
MD: Niklas Ericsson

AQ Trafotek AS (12625219)

The company is a leading supplier of specialized power electronics components, such as reactors, transformers and filters for industrial and marine applications. Operations are conducted in Rae, Estland.
MD: Tero Hankiala

Trafotek Power Eletrônicos e Transformadores LTDA (22.119.284/0001-72)

The company is a leading supplier of specialized power electronics components, such as reactors, transformers and filters for industrial and marine applications. Operations are conducted in Sao Paulo, Brazil.
MD: Klaus Franco

AQ Wiring Systems STG Sp.Z.o.o (0000043722)

The company manufactures and sells wiring systems and electromechanical modules for industrial customers. Operations are conducted in Linowiec, Poland.
MD: Ewa Sulewska

AQ Mecanova OY (0745938-3)

The company is a supplier of sheet metal and copper products and assemblies. Operations are conducted in Nivala, Finland.
MD: Ulla Landenperä-Koski

AQ Wiring Systems Canada Inc. (136814217 RC0002)

The company manufactures and sells wiring systems and electromechanical modules. Operations are conducted in Saint-Eustache, Quebec, Canada.
MD: Guy Joannette

AQ Wiring Systems NY, Inc. (98-1035861)

The company manufactures and sells wiring systems and electromechanical modules. Operations are conducted in Plattsburgh, New York, USA.
MD: Guy Joannette

AQ Transformer Solutions, Inc (11222449)

The company is the leading supplier of custom-built power magnetics components, such as transformers, reactors and filters. Operations are conducted in Wytheville, Virginia, USA.
MD: Matt Gregg

AQ Inductive Components Germany GmbH (HRB15234)

The company designs and sells inductive components. Operations are conducted in Paderborn, Germany.
MD: Krasimir Cholakov

OTHER FOREIGN GROUP COMPANIES

8046000 Canada Inc (842130304 RC0001)

Holding company that owns AQ Wiring Systems NY, Inc.
MD: Guy Joannette

Société de Gestion B3CG Interconnect Inc (807949219 RC0001)

Holding company that owns AQ Wiring Systems Canada, Inc.
MD: Guy Joannette

LTI Holding OY (2368936-5)

Holding company that owns AQ Trafotek OY.
MD: Niklas Ericsson

AQ Asia Ltd. (2568747)

Sales company in Hong Kong, without employees.
MD: Andreas Björk

Mecanova Inc (150214900)

Resting company.
MD: Ulla Landenperä-Koski

Trafotek Corporation USA (80-2012450)

Resting company.

AQ B3CG Real Estate Inc (768141731 RC0001)

The company holds an industrial property of approximately 4,200 m² in Saint-Eustache, Quebec, Canada.
MD: Guy Joannette

WE ARE RELIABLE

Customer focus

Customers always come first.

By making our customers' life easy and by giving the "little extra" we will create a long term partnership.

Simplicity

We do our daily work without complexity and bureaucracy. Everything we do adds customer value.

Entre- preneurial business

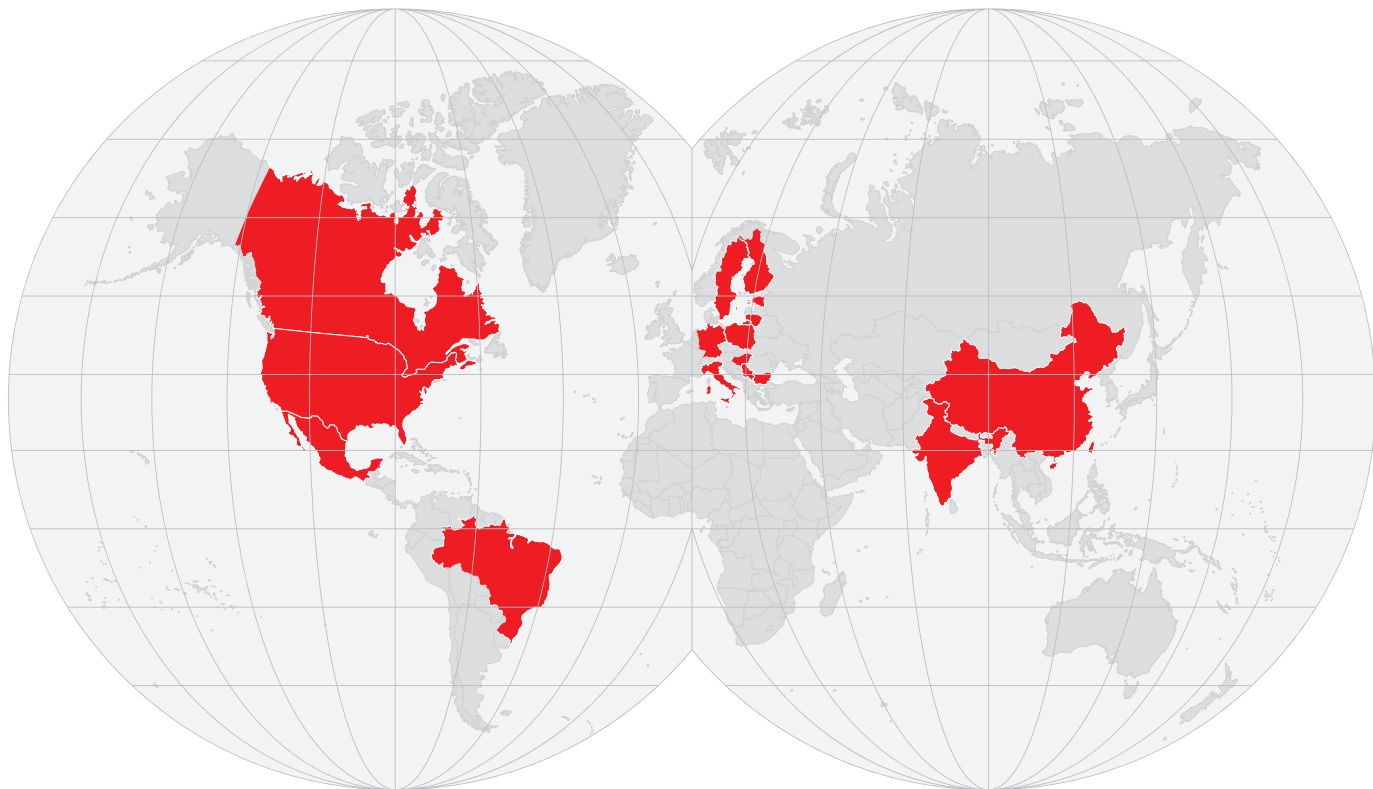
Companies within the AQ Group shall, based on AQ core values, run their business as entrepreneurs and strive for profitability and growth.

Courage and respect

We have the courage to go our own way, we stand up for our positions, are prepared to make tough decisions, give constructive feedback and admit own mistakes. We treat others as we like to be treated ourselves.

Cost efficiency

We use the most cost efficient way to fulfill our customers' demands and work with continuous improvements. Our business is production, we have a long term view and we fully commit ourselves to live up to customer expectations for quality, delivery performance, technological development and service.



• Countries where AQ Groups has operations:

Brazil	China	Sweden
Bulgaria	Lithuania	Germany
Estonia	Mexico	Hungary
India	Poland	USA
Italy	Canada	
Finland	Serbia	