## AQ Group AB (publ), Year-end report 2017

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## Full year 2017 in brief

- Net sales increased by 22 \% to SEK 4020 million (3 289)
- Operating profit (EBIT) decreased by 6 \% to SEK 263 million (281)
- Profit after financial items (EBT) decreased by 8 \% to SEK 256 million (279)
- Profit margin before tax (EBT\%) 6.4 \% (8.5)
- Cash flow from operating activities decreased by $52 \%$ to SEK 140 million (290)
- Equity ratio 61 \% (60)
- Earnings per share after tax decreased by 14 \% to SEK 11.14 SEK (13.01)
- The Board of Directors proposes a dividend of 2.75 SEK (2.75)


## Fourth quarter, October - December 2017 in brief

- Net sales increased by 12 \% to SEK 1017 million (905)
- Operating profit (EBIT) decreased by $35 \%$ to SEK 39 million (60)
- Profit after financial items (EBT) decreased by $47 \%$ to SEK 32 million (60)
- Profit margin before tax (EBT) 3.1 \% (6.6)
- Cash flow from operating activities decreased by $120 \%$ to SEK -11 million (55)
- Equity ratio 61 \% (60)
- Earnings per share after tax decreased by 65 \% to SEK 0.97 SEK $(2,79)$


## Group overview, key figures

|  | 2017 |  |  |  | 2016 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q1 | Q2 | Q3 | Q4 | Full year | Q1 | Q2 | Q3 | Q4 | Full year |
| Net turnover, SEK thousands | 1001898 | 1077380 | 923142 | 1017321 | 4019740 | 801834 | 859584 | 723223 | 904575 | 3289215 |
| Operating profit (EBIT), SEK thousands | 86813 | 74397 | 63562 | 38510 | 263282 | 76712 | 92326 | 52646 | 59669 | 281353 |
| Profit after net financial items (EBT), SEK thousands | 92258 | 70478 | 61295 | 31797 | 255828 | 75954 | 90758 | 53050 | 59583 | 279344 |
| Operating margin (EBIT \%) | 8,7\% | 6,9\% | 6,9\% | 3,8\% | 6,5\% | 9,6\% | 10,7\% | 7,3\% | 6,6\% | 8,6\% |
| Profit margin before tax (EBT \%) | 9,2\% | 6,5\% | 6,6\% | 3,1\% | 6,4\% | 9,5\% | 10,6\% | 7,3\% | 6,6\% | 8,5\% |
| Liquid ratio | 142\% | 140\% | 139\% | 125\% | 125\% | 157\% | 153\% | 164\% | 142\% | 142\% |
| Debt/equity ratio | 60\% | 60\% | 62\% | 61\% | 61\% | 60\% | 60\% | 64\% | 60\% | 60\% |
| Return on total assets ${ }^{2 /}$ | 13,2\% | 12,3\% | 12,6\% | 10,3\% | 10,3\% | 12,6\% | 14,0\% | 14,5\% | 13,1\% | 13,1\% |
| Return on equity after tax ${ }^{2 /}$ | 18,0\% | 16,4\% | 16,1\% | 13,2\% | 13,2\% | 16,0\% | 18,1\% | 18,1\% | 17,9\% | 17,9\% |
| Number of employees in Sweden | 1021 | 1065 | 1066 | 1043 | 1043 | 815 | 803 | 791 | 1005 | 1005 |
| Number of employees outside Sweden | 4198 | 4319 | 4414 | 4505 | 4505 | 3817 | 3865 | 3888 | 4158 | 4158 |
| Key indicators per share, SEK ${ }^{1)}$ |  |  |  |  |  |  |  |  |  |  |
| Profit for the period | 4,19 | 3,20 | 2,77 | 0,97 | 11,14 | 3,46 | 4,18 | 2,58 | 2,79 | 13,01 |
| Equity | 84,38 | 84,85 | 86,37 | 89,82 | 89,82 | 68,82 | 71,56 | 75,79 | 79,98 | 79,98 |
| Number of shares, thousands ${ }^{3)}$ | 18294 | 18294 | 18294 | 18294 | 18294 | 18034 | 18034 | 18034 | 18294 | 18294 |

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## A word from the CEO

## Market

Firstly, let us be clear, the profit and the cash flow in the fourth quarter is a disappointment. The fourth quarter was our 93rd consecutive quarter with profit. We have increased our turnover every year since the start October 1, 1994 i.e. for 23 years.

The organic growth in the quarter was 12.5 \% compared to $-4,6 \%$ in the same period in 2016. The growth in the
 quarter is good, but challenging.

We must work harder to improve our margins. In the fourth quarter our profit margin before tax (EBT\%) was $3.1 \%$. Our goal is $8 \%$ and accumulated for the full year the EBT margin was $6.4 \%$, which means that we are well below our goal. We have some subsidiaries, which have had problems with profitability for a longer time. We have been too patient with this.

Our company AQ Welded Structures in Ludvika has shown losses for a long time. The company showed a big loss in 2017. When one of our customers announced a move of a product family abroad, we will lose more volume. As a consequence, we have called for negotiations with the unions for a restructuring of the company, which has 51 employees.

We have problems with profitability in our sheet metal and plastic components business to commercial vehicles in Sweden. The ongoing action program has given improvement, but it will take more time to get the business to a satisfactory profitability.

In the fourth quarter we have seen raw material prices continue to increase, e.g. within the steel and plastics areas. On this matter we have to be self-critical. We have been too "nice" and too slow to transfer the increased prices to our customers. During Q1 this have to come into full effect especially to our automotive customers.

We have seen a move of our product mix during the year. The volume to the automotive industry has increased. During 2017, our customers in China e.g. in telecom have seen reduced turnover, which has decreased our volume and significantly reduced our profit for $A Q$ in China. The global demand of large gas turbines has decreased, which has affected our company in Hungary negatively. On the positive side we have started to delivered to smaller gas turbines and doing repair of components for jet engines. Our company in India is still expanding, but it hasn't reached break-even yet.

There is an economic expansion in the industry. Several of AQ's leading industrial customers show good growth. This partly explains AQ's high organic growth in the fourth quarter. In parallel I believe that we are gaining market shares in several business areas. Some examples are:

- We won a completely new business of supply of wire harnesses to Scania Bus
- Started our first project with inductive components to new Shinkansen trains in Japan
- We won new important deals where we also make design on behalf of the customer
- Signed an agreement with Northvolt, where AQ is part of the industrialization of their future products within energy storage
- Awarded several projects for driver desks to trains and metros
- Our business with a customer in marine environment technology is growing significantly

Successively during the year several of our production units have had increased utilization. We see a need in increased investment in production capacity in several areas. Therefore, during the year we have:

- Increased personnel with 350 people
- Acquired another production facility in Hungary
- Started investments in new production facilities in Poland
- Inaugurated a new production facility in Bulgaria
- Decided to expand production space in India

This is of course a positive sign, that our customers have a good order backlog and that they have confidence in AQ.

During the fourth quarter we continued to have challenges with increased lead-time of raw material and components, which causes delays of deliveries to our customers. This costs a lot of money in express transports, overtime and extra personnel. However, the biggest cost is that it affects our customers' confidence and it's contrary to our value "We are reliable".

Inventory has grown significantly quicker than the growth of our sales. Therefore, we have started an inventory reduction project to reduce the tied-up capital and to improve our procedures. The work is well under way with the first subsidiary.

Altogether our ongoing activities shall give increased margins and a better cash flow approaching our goals.

## Acquisitions

After our introduction on Nasdaq in 2017 the inflow of acquisition opportunities has increased, especially from abroad.

The integration of "Gerdins", which was acquired in 2016 has gone according to plan and is now completed.
We are always looking at a number of acquisition opportunities. We would like to strengthen our presence and capabilities in the growth areas where we are already present. We also work to follow some of our important customers to completely new geographic regions. The reason that we haven't closed any deals is that in some cases we have viewed the purchase price being too high and in some cases that their earnings haven't been according to plan.

## Organisation

Our focus is always to adapt to customers' requirements and real demands. It's a strategy we will continue to follow, to be fast movers and adaptable no matter of market conditions.
Our organisation is built on entrepreneurship, which is a foundation in our core values.

## Investments

It is important to continue investing in knowledge and new technology, which means that we:

- Inaugurated our new investment in a paint facility (ED), the first in Bulgaria
- Offer more design work for our customers
- Introduce rationalization of administrative routines such as electronic invoicing, IT security etc
- Take new initiatives in additive manufacturing
- Use an in-house developed laser for machining of ceramic materials


## Outlook

Right now we are working to eliminate our sources of loss, increase our prices and reduce the capital tied up. Our guideline is to be a stable, growing and profitable company long term. We have a strong financial position and we have entrepreneurs working in our subsidiaries. We like doing business. We have customer focus. Our employees and leaders are doing a good job and it will also in the future give new business and a stable profit.
$A Q$ is well positioned for new acquisitions from a financial as well as from a management view. With strong relations to world leading customers and engaged employees we shall work hard with continued growth, cash flow and a stable profit level. An important part of this is our core values and our efforts to be a reliable supplier to leading industrial customers.

## Claes Mellgren

CEO

## Group's financial position and results

## Fourth quarter

Net sales for the fourth quarter was SEK 1017 million (905), an increase of SEK 112 million compared to the same period in the previous year. The increase in turnover can be explained by a generally good state of the market and that we are gaining market share in railway and commercial vehicles especially in Sweden, Poland and Bulgaria. In China, the turnover has decreased as a large customer in telecom has lost market share. The market for gas turbines has also developed negatively, which affects our factory in Hungary. The total growth in the quarter was $12.5 \%$, of which organic growth $12.6 \%$, growth through acquisitions $0 \%$ and currency effects of $-0.1 \%$. The currency effect of -0.1 \% corresponds to about SEK -1.3 million and is mainly with the currencies CNY, INR and HUF. PLN and EUR have had a positive currency effect during the quarter.

Operating margin (EBIT) in the fourth quarter was SEK 39 million (60), a decrease of SEK 21 million. The decrease can mainly be explained by AQ Welded Structures AB, the companies in China and Mexico showing a lower profit due to lower sales. In addition, we have seen increasing raw material prices during the year and these haven't been transferred to the customers in a satisfactory way.
The Swedish companies showed a total EBIT, which was better than the same period last year.
In conjunction with dividend from China, the group has been charged a with-holding tax, which is included in tax costs for the year of SEK 8.6 million.

Goodwill and other intangible assets have increased during the fourth quarter with SEK 1.6 million compared to the third quarter of 2017, an increase due to positive currency translation effects of SEK 3.5 million and devaluation of goodwill of SEK 1.9 million.

Investments in tangible assets in the quarter in the group were SEK 26 million (29). Investments were made in a punching machine, winding machines and an ED paintshop.

Interest bearing liabilities of the group are SEK 266 million (272) and cash and cash equivalents amount to SEK 142 million (163), which means that the group has a net debt of SEK 124 million. In the same period last year, the group had net debt of SEK 109 million.

Cash flow from operating activities was SEK -11 million (55). The negative cash flow from operating activities is due to increase of inventory of SEK 45 million.

Cash flow from investing activities was SEK -25 million (-92), which relates to investments in fixed assets.

Cash flow from financing activities was SEK 69 million (84) which relates to amortizations of bank loans and increased usage of overdraft facility

Equity at the end of the period was SEK 1643 million (1463) for the group.

## Full year

Net sales for the full year was SEK 4020 million (3289), an increase of SEK 731 million compared to the previous year. Nearly half of the increase in turnover is due to the acquisition of Gerdins group in 2016. The increase in turnover is partly due to a good market situation in the industry combined with increased market share in the railway and commercial vehicles area in Sweden, Bulgaria, Poland, Estonia and Lithuania.

For the full year, the total growth was 22.2 \%, of which organic growth $11.4 \%$, growth through acquisitions 9.9 \% and currency effects of $0.9 \%$. The currency effects of $0.9 \%$ correspond to about SEK 29 million and is mainly with the currencies PLN, EUR, HUF and BGN. During the year CNY and MXN has had a negative currency effect.

Operating margin (EBIT) in the period was SEK 263 million (281), a decrease of SEK 18 million. The decrease can mainly be explained by the companies in China and Hungary showing lower profit due to lower sales. In addition, we have seen increasing raw material prices during the year, which haven't been transferred to the customers in a satisfactory way. We also have problems with profitability in sheet metal and plastics for commercial vehicles in Sweden.

In conjunction with dividend from China, the group has been charged a with-holding tax, which is included in tax costs for the year of SEK 8.6 million.

Goodwill and other intangible assets have decreased with SEK 5.8 million since the start of the year. The decrease is due to devaluation of customer relations and technology and to currency translation effects.

The investments in tangible assets of the group during the year were SEK 104 million (116). Investments during the year have been made in metal-cutting machines, sheet metal processing machines, a laser machine for machining of ceramic materials, an ED paintshop and winding machines.

Interest bearing liabilities of the group are SEK 266 million (272 at the start of the year) and cash and cash equivalents amount to SEK 142 million (163 at the start of the year), which means that the group has a net debt of SEK 124 million (109 at the start of the year). This means that the interest-bearing liabilities have decreased with SEK 6 million and cash and cash equivalents have decreased with SEK 21 million since the start of the year. Thus, the net debt has increased with SEK 15 million compared to end of 2016.

Cash flow from operating activities was SEK 140 million (290). The decrease can be explained by increased inventory and accounts receivables.

Cash flow from investing activities was SEK -100 million (-180), which relates to investments in fixed assets.

Cash flow from financing activities was SEK -58 million (-87) which relates to amortizations of bank Loans, increased usage of overdraft facility and paid dividend.

Equity at the end of the period was SEK 1643 million (1463) for the group.
Result development for the respective segments, please see note 2.

## Significant events during the year

## First quarter

On January 5, 2017 Nasdaq Stockholm's listing committee approved the trading of the shares of AQ Group AB (publ) on Nasdaq Stockholm's main market. First trading day of the company's shares on Nasdaq was January 16, 2017.

AQ Group AB (publ) has prepared a prospectus due to the listing, which has been approved and registered by the Swedish Financial Supervisory Authority (Sw. Finansinspektionen). The prospectus is available on AQ Group's website (www.aqg.se) and on the Swedish Financial Supervisory Authority's website (http://www.fi.se/en/our-registers/prospektregistret/ ).

## Second quarter

After an inspiring and exclusive visit by Percy Barnevik, AQ decided to support the charity organization " Hand in Hand" with SEK 175000 in 2017 and SEK 175000 in 2018. The money will go to a village in India near our factory in Pune. The money will be used for training in entrepreneurship for women in self-aid groups and to successively help expanding their companies.

Legal merger of $A Q$ Industrial Systems $A B$ and $A Q$ Group $A B$.

To simplify business in China with import and export of material AQ established a company in Hong Kong, AQ Asia Limited, on August 21, 2017.

## Third quarter

AQ Wiring Systems STG Sp.z.o.o. in Starogard Gdański in Poland signed on September 25, 2017 an agreement with Biznes Park to buy real estate of totally 2.2 ha where a new factory building of 7000 m 2 will be built. The investment has a value of PLN 18.2 million (appr. SEK 40.6 million). The real estate is located in Linowiec near Starogard Gdański. The purpose of a new factory building is to get a more efficient production space and organisation than today and to support a profitable growth for the future. Relocation to the new facilities is planned for December 2018. AQ Wiring Systems STG started production of wire harnesses in 1999 with 700 m 2 production space and has had a continuous growth.

AQ Wiring Systems Sp.z.o.o. i Łódź signed in parallel a ten year lease of a new factory building which will be built nearby to the present building. The new building will have a surface of 12150 m 2 with an option to expand with 5500 m 2 , to be compared with the current building of 8820 m 2 . Relocation to the new building is expected to begin in November 2018.

## Fourth quarter

Legal merger of $A Q$ Elektroprim $A B$ and $A Q$ Elautomatik $A B$.
The two Italian companies AQ Italy s.r.I and AQ Magnetica s.r.I have also merged, and the name of the company is AQ Magnetica Italy s.r.I. The company has operations in Milan and Castelfidardo.

## Significant events after the end of the period

In order to give each unit full customer focus and a deepened profit responsibility, a new company AQ Special Sheet Metal AB has acquired the units in Lyrestad and Pålsboda from AQ Segerström \& Svensson AB.

On February 22, 2018 the management of AQ Welded Structures AB will call to negotiations with the unions concerning restructuring of the company, which has 51 employees.

## Goals

The goal of the group is continued profitable growth. The Board of directors are not giving any forecast for turnover or profit. Statements in this report can be perceived as forward looking and the real outcome can be significantly different.

The board of directors of AQ Group has set goals for the group. The goals mean that the group is managed towards good profit, high quality and delivery precision with strong growth and a healthy financial risk level. The dividend policy is to have dividends corresponding to about $25 \%$ of profit after tax over a business cycle. However, the Group's financial consolidation must always be considered

Product quality
Goal
100 \%
Delivery precision
Equity ratio
Profit margin before tax, (EBT \%)

Jan-Dec 2017
99.5 \%
91.9 \%
$61 \%$
$6.4 \%$

## Transactions with related parties

The parent company has a related party relationship with its subsidiaries. There are some sales activities concerning goods between the operating group companies. The parent company is charging a management fee to the subsidiaries. All invoicing is according to market level prices and results in claims and debts between the companies which are settled regularly. There are some long-term loans between the parent company and a few subsidiaries. These loans are given with market level interest rates. Most companies in the group are part of cash pool in the parent company. The companies are charged/given interest rates at market level.

During 2017, AQ Group AB has paid SEK 50.3 million in dividends to its shareholders. There have been no other transactions between AQ and closely related parties which significantly affected the position or result of the company. There are no loans to members of the board of directors nor to anyone in leading positions.

At the annual general meeting on April 27, 2017 it was decided that a yearly fee of SEK 160000 shall be paid to the members of the board of directors and a fee of SEK 400000 to the chairman of the board. For the chairman of the Audit Committee, the remuneration shall be SEK 70,000 and to the other members of the Audit Committee, SEK 40,000. For the chairman of the Remuneration Committee, the remuneration shall be SEK 50,000 and to the other members of the Remuneration Committee, SEK 30,000 . There are no other remunerations to the board of directors. There is no remuneration paid after a board assignment is completed.

People in management positions are paid a fixed salary and a variable element calculated in \% of the group's profit maximized to one-year salary. There are no other benefits in addition to pension benefits for work performed via the employment contract. In individual cases and where there is special justification, the Board shall have the option of deviating from the above guidelines.

## Risks and uncertainties

$A Q$ is a global company with operations in twelve countries. Within the group there are a number of risks and uncertainties of both operational and financial characteristics, which were described in the annual report of 2016. No additional significant risks have been identified since the annual report of 2016 was published. In addition to the commented factors the real outcome can be affected by for example political events, business cycle effects, currency and interest rates, competing products and their pricing, product development, commercial and technical difficulties, delivery problems and large credit losses at our customers.

The risks that are most evident in a shorter perspective are risks related to currency and prices.
Transactions and assets and debts in foreign currency are managed centrally within $A Q$ in order to create balance in the respective currency thereby achieving highest possible levelling effect within the group in order to minimize currency differences.

AQ is not buying any direct raw material, but only intermediate goods for further production such as sheet metal of steel and aluminium, cables, insulated wire etc. The risk is minimized through customer agreements with price clauses.

Raw material price risk refers to the change in the price of material and its impact on earnings. The company's purchase of materials to different processes is significant. There is a risk of sharp price increases for raw materials where the Company is not able to compensate price increases, which may affect the Company's earnings negatively.

The group's credit risks are mainly connected to receivables from customers.
The parent company is indirectly affected by the same risks and uncertainties.

## Nomination committee

The nomination committee before the Annual General Meeting 2018 consists of P-O Andersson, Claes Mellgren and Björn Henriksson. Chairman of the Nomination Committee is Björn Henriksson, who represents Nordea Asset Management.

## Future reporting dates

Interim report Q1, 2018
Annual General Meeting 2018
Interim report Q2, 2018
Interim report Q3, 2018

April 26, 2018, at 08:00
April 26, 2018, at 18:00
July 19, 2018, at 08:00
October 25, 2018, at 08:00

The Annual Report for 2017 will be published on the company's web site at the latest by April 4, 2018.
The Annual General Meeting will be held on April 26, 2017, at 18:00, at 4 :e teatern, Culturen, Sintervägen 4, in Västerås, Sweden.

## Financial information

The information of this interim report shall be made public according to the Securities Market Act of Sweden. AQ Group AB (publ) is listed on Nasdaq Stockholm's main market.

The information was made public on February 22, 2018 at 08:00.
This report has not been reviewed by the company's financial auditors.
Further information can be given by $A Q$ Group $A B$ :
CEO, Claes Mellgren, telephone +46 70-592 83 38, claes.mellgren@aqg.se , CFO, Mia Tomczak, telephone +46 70-833 00 80, mia.tomczak@aqg.se

Financial reports and press releases are published in Swedish and English. If there are discrepancies between the two, the Swedish version shall prevail. They are available at www.aqg.se.

## Certification

The Chief Executive Officer certifies that the interim report gives a true and fair overview of the Group's and the parent company's operations, financial position and results and describes material risks and uncertainties facing the parent company and the companies that form part of the Group.

Västerås, February 22, 2018

Claes Mellgren, CEO

## Financial reports, summary

## Summary income statement for the Group

| SEK thousands | Oct-Dec 2017 | Oct-Dec 2016 | Full year 2017 | Full year 2016 |
| :---: | :---: | :---: | :---: | :---: |
| Net sales | 1017321 | 904575 | 4019740 | 3289215 |
| Other operating income | 6585 | 21686 | 48371 | 47650 |
|  | 1023906 | 926261 | 4068111 | 3336866 |
| Change in inventory and work in progress | 9459 | 4958 | 63498 | -2 420 |
| Raw material and consumables | -491 650 | -440 744 | -2 038247 | -1575 262 |
| Goods for resale | -35 040 | -15 392 | -94905 | -43247 |
| Other external expenses | -147 439 | -131869 | -529 066 | -439 285 |
| Personnel costs | -282745 | -248 632 | -1 075051 | -873 114 |
| Depreciation and amortisation | -26 670 | -25 337 | -97499 | -79 944 |
| Other operating expenses | -11311 | -9 576 | -33559 | -42 241 |
|  | -985 396 | -866 592 | -3 804829 | -3 055513 |
| Operating profit | 38510 | 59669 | 263282 | 281353 |
| Net financial income/expense | -6713 | -86 | -7454 | -2 008 |
| Profit before tax | 31797 | 59583 | 255828 | 279344 |
| Taxes | -13839 | -8415 | -51 154 | -43666 |
| Profit for the period | 17958 | 51168 | 204674 | 235678 |
| PROFIT FOR THE PERIOD ATTRIBUTABLE TO: |  |  |  |  |
| Parent company shareholders | 17750 | 51070 | 203773 | 235265 |
| Non-controlling interests | 208 | 98 | 901 | 413 |
|  | 17958 | 51168 | 204674 | 235678 |
| Earnings per share ${ }^{1)}$ | 0,97 | 2,79 | 11,14 | 13,01 |

1) There are no instruments that might result in dilution.

In conjunction with the acquisition of Gerdins Industrial System AB on October 3, 2016, 260000 shares of the same kind were issued.

## Statement of comprehensive income for the Group

| SEK thousands | Oct-Dec 2017 | Oct-Dec 2016 | Full year 2017 | Full year 2016 |
| :---: | :---: | :---: | :---: | :---: |
| PROFIT FOR THE PERIOD | 17958 | 51168 | 204674 | 235678 |
| OTHER COMPREHENSIVE INCOME |  |  |  |  |
| Items that cannot be transferred to the profit for the period |  |  |  |  |
| Revaluation of defined benefit pension plans | -159 | -303 | -159 | -303 |
| Items transferred or that can be transferred to the profit for the period |  |  |  |  |
| Translation difference transferred to the profit |  |  |  | 6737 |
| Translation difference for foreign operations | 45290 | -5 188 | 25793 | 41304 |
| Other comprehensive income for the period after tax | 45132 | -5 491 | 25633 | 47739 |
| Comprehensive income for the period | 63090 | 45677 | 230307 | 283417 |
| COMPREHENSIVE INCOME FOR THE PERIOD |  |  |  |  |
| ATTRIBUTABLE TO: |  |  |  |  |
| Parent company shareholders | 62779 | 45607 | 229301 | 282902 |
| Non-controlling interests | 311 | 70 | 1006 | 515 |
|  | 63090 | 45677 | 230307 | 283417 |

## Summary balance sheet for the group

| SEK thousands | 31/12/2017 | 31/12/2016 |
| :---: | :---: | :---: |
| ASSETS |  |  |
| Goodwill | 150030 | 148393 |
| Other intangible assets | 76709 | 84181 |
| Tangible assets | 519512 | 495915 |
| Financial assets | 1977 | 2147 |
| Deferred tax assets | 10861 | 9448 |
| TOTAL NON-CURRENT ASSETS | 759089 | 740084 |
| Inventories | 732343 | 581332 |
| Trade and other receivables | 900387 | 805186 |
| Other current receivables | 143575 | 160179 |
| Short term investments | - | 204 |
| Cash and cash equivalents | 142049 | 162812 |
| TOTAL CURRENT ASSETS | 1918354 | 1709712 |
| TOTAL ASSETS | 2677444 | 2449796 |
| EQUITY AND LIABILITIES |  |  |
| Equity attributable to parent company shareholders | 1639452 | 1460455 |
| Non-controlling interests | 3742 | 2739 |
| TOTAL EQUITY | 1643193 | 1463195 |
| Non-current liabilities to credit institutions | 12757 | 107779 |
| Non-current non-interest-bearing liabilities | 74642 | 84241 |
| Total non-current liabilities | 87399 | 192020 |
| Interest-bearing current liabilities | 253264 | 164034 |
| Trade and other payables | 418050 | 351986 |
| Other current liabilities | 275537 | 278562 |
| Total current liabilities | 946851 | 794582 |
| TOTAL LIABILITIES | 1034250 | 986601 |
| TOTAL EQUITY AND LIABILITIES | 2677444 | 2449796 |

## Statement of changes in Equity for the Group

| SEK thousands | Equity attributable to parent company shareholders |  |  |  |  | Non-controlling interests | Total equity |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Share capital | Other contributed capital | Translation reserve | Retained earnings incl. profit | Subtotal |  |  |
| Equity, 01/01/2016 | 36068 | 34014 | 24303 | 1073044 | 1167430 | 2307 | 1169737 |
| Profit for the period |  |  |  | 235265 | 235265 | 413 | 235678 |
| Translation differences in foreign operations |  |  | 47933 |  | 47933 | 109 | 48042 |
| Revalutation of defined benefit pension plans |  |  |  | -296 | -296 | -7 | -303 |
| Other comprehensive income |  |  | 47933 | -296 | 47637 | 102 | 47739 |
| Comprehensive income for the year |  |  | 47933 | 234969 | 282902 | 516 | 283417 |
| Changes in non-controlling interests |  |  |  |  |  | -83 | -83 |
| Issue | 520 | 50180 |  |  | 50700 |  | 50700 |
| Dividends paid |  |  |  | -40 577 | -40 577 | - | -40 577 |
| Transactions with shareholders |  | - | - | -40 577 | 10123 | -83 | 10040 |
| Equity, 31/12/2016 | 36588 | 84194 | 72236 | 1267437 | 1460455 | 2739 | 1463195 |
| Equity, 01/01/2017 | 36588 | 84194 | 72236 | 1267437 | 1460455 | 2739 | 1463195 |
| Profit for the year |  |  |  | 203773 | 203773 | 901 | 204674 |
| Translation differences in foreign operations |  |  | 25686 |  | 25686 | 106 | 25793 |
| Other comprehensive income |  |  | 25686 | -159 | 25527 | 106 | 25633 |
| Comprehensive income for the year |  |  | 25686 | 203614 | 229301 | 1006 | 230307 |
| Dividends paid |  |  |  | -50 309 | -50 309 |  | -50 309 |
| Transactions with shareholders |  |  |  | -50 309 | -50 309 |  | -50 309 |
| Equity, 31/12/2017 | 36588 | 84194 | 97922 | 1420742 | 1639452 | 3742 | 1643193 |

All shares, 18294058 pcs, are A-shares with equal voting rights and equal rights to the results. In conjunction with the acquisition of Gerdins Industrial System AB on October 3, 2016, 260000 shares of the same kind were issued.

## Summary cash flow statement for the Group

| SEK thousands | 1 Oct - 31 Dec, 2017 | 1 Oct-31 Dec, 2016 | Full year 2017 | Full year 2016 |
| :---: | :---: | :---: | :---: | :---: |
| Profit before tax | 31797 | 59583 | 255828 | 279344 |
| Adjustment for non cash generating items | 27435 | 106959 | 91888 | 162081 |
| Income tax paid | -7604 | -6995 | -39 476 | -45 182 |
| Cash flow from operating activities before change in working capital | 51629 | 159547 | 308239 | 396243 |
| Increase (-)/decrease ( + ) in inventories | -45 045 | -25012 | -140 311 | -19927 |
| Increase (-)/decrease (+) in trade receivables | 7507 | -34 944 | -83 489 | -42936 |
| Increase (-)/decrease (+) in other receivables | -7918 | -66 750 | 3396 | -66 030 |
| Increase ( + )/decrease ( - ) in trade payables | -14988 | 20492 | 61191 | 15448 |
| Increase ( + )/decrease ( $($ ) in other liabilities | -1907 | 1760 | -8804 | 7452 |
| Change in working capital | -62 351 | -104 452 | -168 017 | -105993 |
| Cash flow from operating activities | -10 722 | 55095 | 140223 | 290251 |
| Aquisitions of shares in subsidiaries | 0 | -64 069 | 0 | -64 035 |
| Acquisition of intangible non-current assets | -265 | -1 054 | -1685 | -1922 |
| Acquisition of tangible non-current assets*) | -26015 | -28797 | -104 002 | -116 296 |
| Sale of tangible non-current assets | 1520 | 1696 | 5282 | 1793 |
| Purchase/Sales of short-term investment in securities | 0 | 0 | 204 | 0 |
| Cash flow from investing activities | -24760 | -92 224 | -100 200 | -180 460 |
| New borrowings, credit institutions *) | 114984 | 36575 | 114983 | 36575 |
| Amortisation of loans | -98090 | -9 643 | -161433 | -32 101 |
| Amortisation of loans (leasing) | -1415 | -1 304 | -4 444 | -2 786 |
| Change in bank overdraft facilities | 53459 | 58151 | 43058 | -47887 |
| Dividends to the parent company shareholders | 0 | 0 | -50 309 | -40 577 |
| Other changes in financial activities | -282 | -137 | 173 | -58 |
| Cash flow from financing activities | 68656 | 83642 | -57972 | -86833 |
| Change in cash and cash equivalents for the period | 33174 | 46513 | -17949 | 22958 |
| Cash and cash equivalents at the beginning of the year | 105741 | 118960 | 162812 | 135602 |
| Exchange rate difference in cash and cash equivalents | 3135 | -2 660 | -2 814 | 4252 |
| Cash and cash equivalents at the end of the period | 142049 | 162812 | 142049 | 162812 |

*) In previous periods financial leasing has been presented with gross numbers in the cash flow, as new loans and acquisitions of tangible assets As of the third quarter in 2017 financial leasing is presented with net numbers, as the transaction doesn't have any impact on the cash flow. Earlier periods have been adjusted.

## Parent company development

## Parent company

The parent company, AQ Group AB, focuses primarily on managing and developing the Group. As in previous years, the parent company's turnover consists almost exclusively of the sale of administrative services to subsidiaries. There are no purchases of any substance from subsidiaries.

## Summary income statement for the Parent company

| SEK thousands | Oct - Dec 2017 | Oct - Dec 2016 | Full year 2017 | Full year 2016 |
| :---: | :---: | :---: | :---: | :---: |
| Net sales | 12793 | 16044 | 50240 | 55696 |
| Other operating income | 956 | 592 | 2607 | 3695 |
|  | 13748 | 16636 | 52846 | 59391 |
| Other external expenses | -4 924 | -3 957 | -16898 | -21 169 |
| Personnel costs | -3 096 | -5 155 | -18152 | -17 701 |
| Depreciation and amortisation | -66 | -390 | -293 | -390 |
| Other operating expenses | -118 | -54 | -314 | -415 |
|  | -8 204 | -9 556 | -35 656 | -39 675 |
| Operating profit | 5545 | 7080 | 17190 | 19716 |
| Net financial items | -13527 | -79 | 81756 | 98358 |
| Earnings after net financial items | -7983 | 7001 | 98946 | 118074 |
| Appropriations | 34193 | 2350 | 34193 | 2350 |
| Profit before tax | 26211 | 9351 | 133140 | 120424 |
| Taxes | -16143 | -1530 | -19 894 | -4738 |
| Profit for the period | 10068 | 7821 | 113246 | 115686 |

Net sales for the fourth quarter was SEK 12.8 million (16.0), somewhat lower than the same period in the previous year, partly because of lower invoicing of management fees (group commons costs). Other external expenses were SEK 4.9 million (4.0).
Personnel costs were SEK 3.1 million (5.2), the decrease of SEK 2.1 million is due to internal rationalization and lower bonus costs. Operating profit (EBIT) was SEK 5.5 million (7.1). Net financial items were SEK 13.5 million ( 0.1 ) and consist of e.g. received dividends of SEK 35.4 million, a devaluation of shares in subsidiaries of SEK 43.1 million and currency losses. Tax costs are SEK 16.1 million higher than the same period in the previous year. The reason is cost for withholding tax of SEK 8.6 million in conjunction with dividends from China.

Net sales for the full year were SEK 50.2 million (55.7), a consequence of lower invoicing of management fees than the same period previous year. Other external expenses of SEK 16.9 million (21.2), are lower than last year when we had costs related to the change of stock exchange from AktieTorget to Nasdaq Stockholm main market. Personnel costs were SEK 18.2 million (17.7) and is in parity with the previous year. Net financial items for the full year 2017 were SEK 81.8 million (98.4), of which SEK 125.3 million are tax free dividends from subsidiaries. We have also made a devaluation of shares in subsidiaries of SEK 43.1 million. Appropriations consist of group contributions from subsidiaries and provision for untaxed reserves. The tax cost of SEK 19.9 million is higher than the same period in the previous year due to withholding tax of SEK 8.6 million in conjunction with dividends from China.

Summary balance sheet for the Parent company

| SEK thousands | 31/12/2017 | 31/12/2016 |
| :---: | :---: | :---: |
| ASSETS |  |  |
| Tangible assets | 922 | 1354 |
| Financial fixed assets | 661744 | 785990 |
| Deferred tax assets | - | 512 |
| TOTAL NON-CURRENT ASSETS | 662666 | 787856 |
| Other current receivables | 316805 | 251503 |
| Cash and cash equivalents | - |  |
| TOTAL CURRENT ASSETS | 316805 | 251503 |
| TOTAL ASSETS | 979472 | 1039360 |
| EQUITY AND LIABILITIES |  |  |
| Restricted equity | 37745 | 37745 |
| Non-restricted equity | 333732 | 357931 |
| Total equity | 371476 | 395676 |
| Untaxed reserves | 60407 | 44100 |
| Other provisions | - | 7000 |
| Interest-bearing non-current liabilities | 144 | 90439 |
| Deferred tax liabilities | 12 |  |
| Total non-current liabilities | 155 | 97439 |
| Interest-bearing current liabilities | 515998 | 491327 |
| Trade and other payables | 2994 | 2040 |
| Other current liabilities | 28441 | 8778 |
| Total current liabilities | 547433 | 502145 |
| TOTAL LIABILITIES | 547588 | 599584 |
| TOTAL EQUITY AND LIABILITIES | 979472 | 1039360 |

The decrease in financial fixed assets compared to the same period in the previous year is due to a reduction of share in subsidiaries because of the merger of AQ Industrial System $A B$ and $A Q$ Group $A B$ and to devaluation of shares in subsidiaries.

Other current receivables are mainly with group companies of SEK 311 million.
The change in non-restricted equity compared to December 31, 2016 is partly due to paid dividends of SEK 50 million, SEK 113 million due to the financial result of the period and SEK 87 million as a result of the merger of $A Q$ Industrial System $A B$ and $A Q$ Group $A B$.

During September an earnout of SEK 7.7 million was paid regarding the acquisition of Gerdins. Revaluation of this has influenced the quarter negatively by SEK 0.7 million.

The change in interest-bearing non-current liabilities compared to the same period in the previous year is partly due to amortization of SEK 90 million in conjunction with changes of bank credits.

Interest-bearing current liabilities have decreased compared to the same period in the previous year and consists of short-term bank loans of SEK 115 million, usage of bank overdraft of SEK 134 million and debts to subsidiaries in the cash pool of SEK 267 million.

During 2017, the parent company has repaid an internal loan to AQ Holmbergs Suzhou Co. Ltd (China) of SEK 85 million.

## Notes

## Note 1. Accounting principles

The summary interim report has been prepared in accordance IAS 34, Interim Financial Reporting, and applicable parts of the Swedish Annual Accounts Act. Information according to IAS 34.16A are presented in the financial reports and their notes as well as in other parts of the interim report. The interim report for the parent company has been prepared in accordance with Swedish Annual Accounts Act, chapter 9 Interim report. For the group and the parent company the accounting and valuation principles applied are the same as used in the latest annual report.

The total sum in tables and calculations do not always sum up of the parts due to rounding differences. The objective is that every interim row shall conform with the original source resulting in rounding differences.

As of July 3, 2016, ESMAs (European Securities And Markets Authority) "Guidelines - Alternative performance measures" are applied. In accordance with these guidelines information about financial numbers have been added that are not defined by IFRS.

IFRS 9 Financial Instruments concerns accounting of financial instruments. The new standard shall be applied from 2018 and it replaces IAS 39. IFRS 9 includes rules for classification and valuation of financial assets and liabilities, impairment of financial instruments and hedge accounting. The standard introduces among other things an impairment model based on expected credit losses. AQ's credit losses have historically been very limited and the effects of IFRS 9 are marginal. No adjustments have been made in the opening balances for 2018.

IFRS 15 Revenue from Contracts with Customers, which came into force January 1, 2018, has replaced IAS 18 Revenue and IAS 11 Construction Contracts. IFRS 15 builds on the principle that revenue is recognized when the customer gets control of the sold goods or service and replaces the earlier principle when revenue is recognized when risks and benefits have transferred to the buyer. The effect for AQ's subsidiaries have been analyzed. No material deviations compared to previous standards have been found and no adjustments have been made in the opening balances for 2018. The standard entails increased information.

IFRS 16 Leases will replace IAS 17 Leases on January 1, 2019. With IFRS 16, all leases will be accounted for in the group's balance sheet except for leases of lesser value and contracts with a lease period of less than 12 months. IFRS 16 is estimated to influence the group's balance sheet total with maximum $10 \%$.

## Note 2. Segment reporting

The Group operates in two business segments: Component, which produces transformers, wiring systems, mechanical components, punched sheet metal and injection-moulded thermoplastics and System, which produces systems, power and automation solutions and assembles complete machines in close collaboration with the customers.

## Fourth quarter

For the segment Component, the total net sales for the fourth quarter was SEK 880 million (778), of which SEK 792 million (712) is external sales. The increase of the external sales of totally SEK 80 million is due to high demands from our customers.

For the segment System, the total net sales for the fourth quarter was SEK 279 million (227), of which SEK 225 million (192) is external sales. The increase of the external sales of SEK 33 million is due to increased demand of assembly of packaging machines

Operating profit (EBIT) in the fourth quarter was SEK 21 million (30) for Component, which was SEK 9 million lower than the same period last year. The reason for the lower profit in Component is mainly due to our companies in China, Hungary and Mexico showing a lower operating profit than the same
period last year. Operating profit (EBIT) for System was SEK 8 million (16), as a consequence of projects in electrical assembly with lower margins than last year.

In the column" Unallocated and eliminations" there are items which have not been allocated to the two segments, mainly real estate companies, parent company and group eliminations.

Operating segments for the quarter, SEK thousands

| Q4 2017 | Unallocated and |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Net sales, external | 792050 | 225271 |  | 1017321 |
| Net sales, internal | 88177 | 54081 | -142 258 |  |
| Total net turnover | 880227 | 279352 | -142 258 | 1017321 |
| Material costs, excl. purchases own segment | -437 154 | -213 525 | 133447 | -517231 |
| Depreciation | -25 182 | -1422 | -66 | -26 670 |
| Other operating expenses/income | -397266 | -56551 | 18907 | -434 910 |
| Operating profit | 20625 | 7855 | 10031 | 38510 |
| Net financial items |  |  | -6713 | -6713 |
| Profit before tax | 20625 | 7855 | 3318 | 31797 |
| Other comprehensive income plus tax |  |  | 31293 | 31293 |
| Comprehensive income for the period | 20625 | 7855 | 34610 | 63090 |
| Q4 2016 |  |  |  |  |
| Net sales, external | 712171 | 192404 |  | 904575 |
| Net sales, internal | 65952 | 34564 | -100 516 |  |
| Total net turnover | 778123 | 226968 | -100 516 | 904575 |
| Material costs, excl. purchases own segment | -393770 | -149 947 | 92539 | -451 178 |
| Depreciation | -23730 | -773 | -835 | -25 337 |
| Other operating expenses/income | -331002 | -60 307 | 22918 | -368 390 |
| Operating profit | 29621 | 15941 | 14107 | 59669 |
| Net financial items |  |  | -86 | -86 |
| Profit before tax | 29621 | 15941 | 14020 | 59583 |
| Other comprehensive income plus tax |  |  | -13906 | -13906 |
| Comprehensive income for the period | 29621 | 15941 | 115 | 45677 |

## Full year

For the segment Component, the total net sales for the period January to December was SEK 3471 million (2770), of which SEK 3140 million (2542) is external sales. The increase of external sales of SEK 598 million is due to high demands from our customers and an unusually high number of projects.

For the segment System, the total net sales for the accumulated period was SEK 1057 million (900), of which SEK 880 million (747) is external sales. The increase of external sales of SEK 133 million is due to higher demands of assembly of packaging machines.

Operating profit (EBIT) was accumulated SEK 181 million (186) for Component, which was SEK 5 million lower than the same period last year. The reason for the lower profit in Component is mainly due to our companies in China, Hungary and Mexico showing a lower operating profit than the same period last year. Operating profit (EBIT) for System was SEK 63 million (80), a consequence of projects in electrical assembly with lower margins than last year.

In the column" Unallocated and eliminations" there are items which have not been allocated to the two segments, mainly real estate companies, parent company and group eliminations.

Operating segments Year to date, SEK thousands

| YTD 2017 | Component | System | eliminations | Group |
| :---: | :---: | :---: | :---: | :---: |
| Net sales, external | 3139527 | 880213 |  | 4019740 |
| Net sales, internal | 331228 | 177243 | -508471 |  |
| Total net turnover | 3470755 | 1057456 | -508471 | 4019740 |
| Material costs, excl. purchases own segment | -1760 814 | -783 683 | 474842 | -2 069654 |
| Depreciation | -92 011 | -5 196 | -293 | -97499 |
| Other operating expenses/income | -1436662 | -205 241 | 52599 | -1 589305 |
| Operating profit | 181268 | 63337 | 18678 | 263282 |
| Net financial items |  |  | -7 454 | -7454 |
| Profit before tax | 181268 | 63337 | 11224 | 255828 |
| Other comprehensive income plus tax |  |  | -25 521 | -25 521 |
| Comprehensive income for the period | 181268 | 63337 | -14297 | 230307 |

## YTD 2016

| Net sales, external | 2542355 | 746860 | 0 | 3289215 |
| :---: | :---: | :---: | :---: | :---: |
| Net sales, internal | 227839 | 153236 | -381074 |  |
| Total net turnover | 2770194 | 900096 | -381074 | 3289215 |
| Material costs, excl. purchases own segment | -1360904 | -618 628 | 358603 | -1620929 |
| Depreciation | -75 871 | -3770 | -303 | -79 944 |
| Other operating expenses/income | -1 147573 | -197532 | 38116 | -1 306990 |
| Operating profit | 185846 | 80165 | 15342 | 281353 |
| Net financial items |  |  | -2 008 | -2 008 |
| Profit before tax | 185846 | 80165 | 13333 | 279344 |
| Other comprehensive income plus tax |  |  | 4073 | 4073 |
| Comprehensive income for the period | 185846 | 80165 | 17406 | 283417 |

## Note 3. Personnel

Number of employees (full time yearly equivalents) in the Group per country:

|  | Jan-Dec $\mathbf{2 0 1 7}$ | Jan-Dec $\mathbf{2 0 1 6}$ | Jan-Dec $\mathbf{2 0 1 5}$ |
| :--- | ---: | ---: | ---: |
| Bulgaria | $\mathbf{1 1 4 6}$ | 981 | 966 |
| Sweden | 1043 | 1005 | 812 |
| Lithuania | 688 | 688 | 647 |
| China | 472 | 498 | 539 |
| Poland | 1010 | 873 | 508 |
| Hungary | 430 | 447 | 411 |
| Estonia | 385 | 349 | 379 |
| India | 123 | 134 | 146 |
| Mexico | 162 | 127 | 94 |
| Italy | 19 | 24 | 4 |
| Thailand | 34 | 20 | 12 |
| Serbia | 36 | 17 | 0 |
|  | $\mathbf{5 5 4 8}$ | $\mathbf{5 1 6 3}$ | $\mathbf{4 5 1 8}$ |

## Note 4. Acquisitions

AQ's strategy is to grow in both segments. During the period January to December there were no acquisitions or divestments.

On May 17, AQ Industrial Systems AB (556937-6576) and AQ Group AB merged. On November 2, AQ Italy S.r.I ( 04056160965 ) and AQ Magnetica S.r.I merged with the name AQ Magnetica Italy S.r.I. On December 18 AQ Elektroprim AB (556634-8065) and AQ Elautomatik AB merged with the name AQ Elautomatik AB.

## Note 5. Financial instruments

Financial instruments that are shown in the balance sheet include on the assets side mainly cash or cash equivalents, receivables from customers and other receivables. On the liabilities side they consist mainly of payables to suppliers, other payable and credit debts.

Fair value is not separately shown as it is our assessment that the values shown are an acceptable estimation of the real value because of the short terms. Fair value of assets is established from market prices. Fair value is based on the listing at brokers. Similar contracts are being traded on an active market and the prices are reflecting actual transactions of comparable instruments.

The Group is only in exceptional cases using derivatives to reduce currency risks and it has during the year had derivatives valued according to level 2. At the end of the year, the group has no derivatives.

## Note 6. Events after end of the reporting period

Information about events after the end of the reporting period are presented on page 7.

Note 7. Calculation of key figures and definitions

Operating margin, (EBIT \%)
Operating profit
Net revenue
Profit margin before tax, (EBT \%)
Profit margin be
Profit before tax
Profit before
Profit margin before ta
Liquid ratio, \%
Trade receivables
Other current receivables
Cash and cash equivalents
Current liabilitie
Liquid ratio
Debt/equity ratio, \%
Total equity
Debt/equity ratio
Return on total assets, \%
Profit before tax, rolling 12 months
Financial expenses, rolling 12 month
Total equity and liabilities, opening balance for 12 months
Total equity and liabilities, closing balance
Total equity and liabilities, average
Return on total assets
Return on equity after tax, \%
Profit for the period after tax, rolling 12 months
Total equity, opening for 12 months
Total equity, closing
Total equity, average
Return on equity after tax
Net cash / Net debt
Cash and cash equivalents
Non-current interest bearing liabilities
Current interest bearing liabilities
Total interest bearing liabilities
Net cash / Net debt

## Growth, \%

Organic growth
Net revenue
Effect of changes in exchange rates
Net revenue for last year
Net revenue for acquired companies
= Organic growth
Organic growth divided by last year net revenue, $\%$
Growth through acquisitions
Net revenue for acquired companies divided by last year net
revenue, \%

| 2017 |  |  |  |  | 2016 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Q1 | Q2 | Q3 | Q4 | Full year | Q1 | Q2 | Q3 | Q4 | Full year |
| 86813 | 74397 | 63562 | 38510 | 263232 | 76712 | 92326 | 52646 | 59669 | 281353 |
| 1001898 | 1077380 | 923142 | 1017321 | 4019740 | 801834 | 859584 | 723223 | 904575 | 3289215 |
| 8,7\% | 6,9\% | 6,9\% | 3,8\% | 6,5\% | 9,6\% | 10,7\% | 7,3\% | 6,6\% | 8,6\% |
| 92258 | 70478 | 61295 | 355803 | 255828 | 75954 | 90758 | 53050 | 59583 | 279344 |
| 1001898 | 1077380 | 923142 | 1017321 | 4019740 | 801834 | 859584 | 723223 | 904575 | 3289215 |
| 9,2\% | 6,5\% | 6,6\% | 35,0\% | 6,4\% | 9,5\% | 10,6\% | 7,3\% | 6,6\% | 8,5\% |
| 922728 | 947782 | 889208 | 900387 | 900387 | 687538 | 749032 | 697938 | 805186 | 805186 |
| 184722 | 161748 | 155202 | 143575 | 143575 | 159750 | 170376 | 166477 | 160179 | 160179 |
| 125316 | 103003 | 105741 | 142049 | 142049 | 147614 | 116631 | 118960 | 162812 | 162812 |
| 865301 | 864583 | 828792 | 946851 | 946851 | 633744 | 676277 | 598307 | 794582 | 794582 |
| 142\% | 140\% | 139\% | 125\% | 125\% | 157\% | 153\% | 164\% | 142\% | 142\% |
| 1543686 | 1552257 | 1580103 | 1643193 | 1643193 | 1241016 | 1290577 | 1366832 | 1463195 | 1463195 |
| 2593111 | 2591281 | 2567768 | 2677444 | 2677444 | 2066851 | 2149012 | 2130582 | 2449796 | 2449796 |
| 60\% | 60\% | 62\% | 61\% | 61\% | 60\% | 60\% | 64\% | 60\% | 60\% |
| 295648 | 275368 | 283613 | 255778 | 255778 | 231604 | 265145 | 274539 | 279344 | 279344 |
| -12669 | -15652 | -12671 | -7000 | -7000 | -12570 | -13160 | -14962 | -12977 | -12977 |
| 2066851 | 2149012 | 2130582 | 2449796 | 2449796 | 1798487 | 1828465 | 1861878 | 2024282 | 2024282 |
| 2593111 | 2591281 | 2567768 | 2677444 | 2677444 | 2066851 | 2149012 | 2130582 | 2449796 | 2449796 |
| 2329981 | 2370147 | 2349175 | 2563620 | 2563620 | 1932669 | 1988738 | 1996230 | 2237039 | 2237039 |
| 13,2\% | 12,3\% | 12,6\% | 10,3\% | 10,3\% | 12,6\% | 14,0\% | 14,5\% | 13,1\% | 13,1\% |
| 250191 | 233463 | 237884 | 204674 | 204674 | 188327 | 216778 | 227944 | 235678 | 235678 |
| 1241016 | 1290577 | 1366832 | 1463195 | 1463195 | 1119233 | 1110539 | 1155688 | 1169736 | 1169736 |
| 1543686 | 1552257 | 1580103 | 1643193 | 1643193 | 1241016 | 1290577 | 1366832 | 1463195 | 1463195 |
| 1392351 | 1421417 | 1473468 | 1553194 | 1553194 | 1180125 | 1200558 | 1261260 | 1316465 | 1316465 |
| 18,0\% | 16,4\% | 16,1\% | 13,2\% | 13,2\% | 16,0\% | 18,1\% | 18,1\% | 17,9\% | 17,9\% |
| 125316 | 103003 | 105741 | 142049 | 142049 | 147614 | 116631 | 118960 | 162812 | 162812 |
| 100757 | 91653 | 84587 | 12757 | 12757 | 113449 | 105842 | 98341 | 107779 | 107779 |
| 139998 | 130614 | 112052 | 253264 | 253264 | 106402 | 89178 | 53088 | 164034 | 164034 |
| 240755 | 222267 | 196639 | 266021 | 266021 | 219851 | 195020 | 151430 | 271812 | 271812 |
| -115439 | -119 264 | -90 898 | -123972 | -123972 | -72 237 | -78 389 | -32470 | -109 000 | -109 000 |
| 1001898 | 1077380 | 923142 | 1017321 | 4019740 | 801834 | 859584 | 723223 | 904575 | 3289215 |
| 8945 | 22944 | -1319 | -1262 | 29308 | -8615 | -15435 | -6759 | 10357 | -20 452 |
| 801834 | 859584 | 723223 | 904575 | 3289215 | 715216 | 758819 | 654561 | 803281 | 2931878 |
| 121766 | 108181 | 95109 |  | 325055 | 69287 | 68926 | 61495 | 128095 | 327803 |
| 69353 | 86671 | 106130 | 114008 | 376162 | 25946 | 47274 | 13926 | -37158 | 49986 |
| 8,6\% | 10,1\% | 14,7\% | 12,6\% | 11,4\% | 3,6\% | 6,2\% | 2,1\% | -4,6\% | 1,7\% |
| 15,2\% | 12,6\% | 13,2\% | 0,0\% | 9,9\% | 9,7\% | 9,1\% | 9,4\% | 15,9\% | 11,2\% |

## Operating margin, EBIT \%

Calculated as operating profit divided by net sales.
This key figure shows the achieved profitability in the operative business of the company. Operating margin is a useful measure to follow up profitability and efficiency of the business before deduction of tied up capital. The figure is used internally for controlling and managing the business as well as a benchmark towards other companies in the industry.

## Profit margin before tax, EBT\%

Calculated as profit before tax divided by net sales.
This key figure shows the profitability of the business before tax. Profit margin before tax is a useful measure to follow up profitability and efficiency including tied up capital. The figure is used internally for controlling and managing the business as well as a benchmark towards other companies in the industry.

## Liquid ratio, \%

Calculated as current assets (excl. inventory) divided by current liabilities.
This key figure reflects the company's short-term solvency as it sets the company's current assets (except inventory) in relation to the short-term liabilities. If the liquid ratio exceeds $100 \%$, it means that the assets exceed the liabilities in question.

## Debt/Equity ratio, \%

Calculated as adjusted equity divided by balance sheet total.
This key figure reflects the company's financial position and its long term solvency. To have a good equity ratio and thus a strong financial position is important for being able to manage business cycles with varying sales. To have a strong financial position is also important for managing growth.

## Return on total assets, \%

Calculated as profit/loss after financial items divided by the average balance sheet total.
This key figure also shows the achieved profitability in the operative business. This number complements the operating margin as it includes tied up capital. It means that the number gives information on the return the business is given in relation to the capital tied in it. (Financial investments and cash and cash equivalents are also considered and the profit they give in the form of financial income.)

## Return on equity after tax, \%

Calculated as profit/loss after tax divided by average equity including minority interest.
This is a key figure showing the return of the capital that the owners have invested in the company (including retained earnings) after other stakeholders have received their dividends. This key figure shows how profitable the company is for its owners. This return also has significance for the company's opportunities to grow in a financial balance.

## Operating profit, SEK thousands

Calculated as the profit before tax and financial items.
Operating profit shows the result generated by the operative business and is used together with operating margin and return on total assets for evaluating and managing the operative business.

## Profit before tax / Profit after financial items (EBT), SEK thousands

Calculated as the profit before tax.
The key figure shows the result generated by the operative business and financial income taking into account payments to creditors for the capital they are contributing to finance the business. The figure shows remaining profit to the owners taking into account that part of it will be deducted for tax payments.

## Net cash/Net debt, SEK thousands

Calculated as the difference between interest bearing debts and cash and cash equivalents. This key figure is reflecting how much interest bearing debts the company has taking into account in cash and cash equivalents. The figure gives a good picture of the debt situation. Net cash means that cash and cash equivalents exceeds interest bearing debts. Net debt means that interest bearing debts exceed cash and cash equivalents.

## Growth, \%

The company is using two key figures to describe growth; 1) organic growth and 2) growth through acquisitions.
Organic growth is calculated as the difference between the net sales of the current period and the net sales of the previous period, excluding currency effect and net sales of acquired units.
Organic growth in \% is calculated as the organic growth divided by the net sales in the same period in the previous year. Growth through acquisitions is calculated as net sales of acquired companies divided by the net sales in the same period in the previous year. Growth is an important component in the company's strategy as growth is required to be a leading actor in the markets where the company is operating. Growth is partly through acquisition and partly organic. It's important to follow up and to present the different ways of achieving growth as it is two different ways to grow. Acquisitions are done when opportunities are given to expand the business in a certain geographic market or in a certain product area (in line with the company's strategic plan). Organic growth often has the character of a continued expansion within the existing operations.

## Dividend per share, SEK

Dividend per share is decided at the Annual General Meeting where the annual report is approved for the fiscal year. Number of shares are the thousands of shares issued at the set date for payment of dividends.

## $A Q$ in brief

AQ is a leading supplier to demanding industrial customers and is listed on Nasdaq Stockholm's main market.

The Group consists mainly of operating companies each of which develop their special skills and in cooperation with other companies, striving to provide cost effective solutions in close cooperation with the customer.

The Group headquarter is in Västerås, Sweden. AQ has, on December 31, 2017, in total about 5,500 employees in Sweden, Bulgaria, China, Estonia, Hungary, India, Italy, Lithuania, Mexico, Poland, Serbia and Thailand.

In 2017 AQ had net sales of SEK 4.0 billion and the group has since its start in 1994 shown profit every quarter.

AQ has the highest credit rating AAA according to Bisnode.

## WE ARE RELIABLE



Customer always comes first By making our customers' life easy and by giving the "little extra" we will create a long term partnership.

We do our daily work without complexity and bureaucracy. Everything we do adds customer value.

Companies within the $A Q$ Group shall, based on $A Q$ core values, run their business as entrepreneurs and strive for profitability and growth.

We have the courage to go our own way, we stand up for our positions, are prepared to make tough decisions, give constructive feedback and admit own mistakes. We treat others as we like to be treated ourselves.

We use the most cost efficient way to fulfill our customers' demands and work with continuous improvements. Our business is production, we have a long term view and we fully commit ourselves to live up to customer expectations for quality, delivery performance, technological development and service.


[^0]:    There are no instruments that could lead to share diution.

